



Country	Index	Country	Index
Austria	1,234.56	Spain	1,234.56
Belgium	1,234.56	Sweden	1,234.56
Denmark	1,234.56	Switzerland	1,234.56
France	1,234.56	UK	1,234.56
Germany	1,234.56	US	1,234.56
Greece	1,234.56	Japan	1,234.56
Ireland	1,234.56	Italy	1,234.56
Netherlands	1,234.56	Portugal	1,234.56
Norway	1,234.56	South Africa	1,234.56
Poland	1,234.56	Taiwan	1,234.56
South Korea	1,234.56	Thailand	1,234.56
Sweden	1,234.56	Turkey	1,234.56
Switzerland	1,234.56	US	1,234.56
UK	1,234.56		
US	1,234.56		

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Wednesday November 20 1991

SURVEY
Hong Kong as financial centre
Section III

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World News Business Summary

Hostages fly homewards after Beirut release

Freed British hostage Terry Waite flew home yesterday to an emotional, rain-soaked welcome at the Royal Air Force's Lyneham airbase in Wiltshire. The Archbishop of Canterbury's special envoy repeated his belief that the other hostages still in Beirut would be freed by Christmas.

The optimistic forecast was echoed by fellow hostage Thomas Sutherland of the US, as he was reunited in Wiesbaden, Germany, with the family he had not seen for more than six years. Page 10

US move criticised

SADAKO Ogata, UN High Commissioner for Refugees, criticised the US for sending Haitian boat people back home while moves were under way to find provisional sanctuary for them. White House attacked. Page 6

Anti-pollution pact

European and North American states signed an agreement to cut emissions of volatile organic compounds by 30 per cent. The polluting gases come mainly from motor vehicles, solvents and petrol stations. Page 2

Shuttle launch delayed

US space agency NASA called off a shuttle launch shortly before scheduled lift-off because of a fault in a \$300m military satellite on board. Officials predict a week's delay. Page 1

French lorry protest

French lorry drivers blocked roads across the country to protest against rising motorway tolls, diesel fuel taxes and insurance costs. Page 2

Golf to stand trial

Licio Gelli, former leader of Italy's powerful P-2 masonic lodge, was sent for trial with others allegedly involved in the secret society. He is charged with slandering magistrates investigating the lodge. Fifteen others face charges including political conspiracy and spying. Page 2

Quake halts trains

Trains had to stop and an airport closed in Japan after the Tohoku district was shaken by an earthquake measuring 4.9 on the Richter scale. No casualties were reported. Page 2

Moi sacks minister

Kenyan president Daniel arap Moi sacked energy minister Nicholas Biwott, who was named by a British detective as a prime suspect in the murder of foreign minister Robert Ouko 20 months ago. Page 4

Rebuilding plan backed

Lebanon's parliament approved plans to help rebuild war-damaged Beirut. The legislation clears the way for the formation of a property company to develop the former commercial district on the "Green Line" battle zone. Page 2

Soviet army change

Soldiers entering the Soviet army will be hired on contract from next year as the military begins its transition from a conscripted force to a professional one. Page 2

East Timor toll

A clandestine opposition movement on Indonesian-ruled East Timor issued the names of 30 people it said were killed in last week's army massacre. Page 2

Jet pilots missing

Two German airforce pilots were feared dead after their Tornado fighter jet crashed off the Dutch coast. Page 2

Cuba's instant justice

Cuba is cracking down on black marketeers on Havana's seafloor. Suspects are being tried near the scenes of their crimes almost immediately after arrest, then jailed for up to a year. The improvised courtroom is a building workers' canteen. Page 2

Japanese growth will slip to 2.5% reports OECD

Japan's economic growth should slow from about 4.5 per cent this year to 2.5 per cent in 1992 largely because of the Bank of Japan's tight monetary policy, according to the OECD.

As a result, inflationary pressures should ease, the OECD says in a generally upbeat review of Japan's economic performance. The rate of increase in consumer prices should fall from a forecast 3.2 per cent for 1991 to 2.4 per cent for 1992. Page 20; Benefits of rural life urged. Page 4; Editorial comment. Page 18

EAGLE Star, insurance subsidiary of BAT Industries of the UK, reported mounting losses on its domestic mortgage indemnity business. The company made a pre-tax loss of £284m (\$503m) in the nine months to September, compared with a loss of £248m in the same period last year. Page 21; Results. Page 26

EMU: Strong opposition to a wide role for the European Monetary Institute, embryonic central bank planned for the next stage of European Monetary Union, has been voiced by Wim Duisenberg, president of the Netherlands central bank. Page 3

ROCHEST began the autumn results season of the German chemical groups by reporting a 22 per cent slide in pre-tax profits for the first nine months, to DM1.5bn (\$1.5bn). The group held out little hope of an early improvement. Page 21

TDK, Japanese magnetic tape and electronic parts maker, reported a 10.8 per cent fall in consolidated interim pre-tax profit to ¥27.7bn (\$214m) to end September, as sales of recording tapes fell slightly and fluctuations in the value of the yen eroded profits. Page 24; Japanese results. Page 24

POKUS Bank, Norway's third biggest bank, suffered heavy net losses of Nkr1bn (\$158.5m) for the first nine months of the year. Page 21

PORTUGAL'S trade deficit worsened sharply in the first nine months of this year, rising almost 20 per cent against 1990, to \$61,060bn (\$7.55bn). Page 2

METAL markets will have to live with the turmoil created by exports from the former Soviet Union until at least 1993. Page 30

SIX leading European cement producers are showing interest in the sale of Heracles General Cement, the star attraction of Greece's privatisation programme. Page 22

VENEZUELA'S suspension of payments on a small portion of its foreign currency debt may put in jeopardy a new \$300m loan from international banks. Page 25

GAMMON Construction, Hong Kong-based group jointly owned by Trafalgar House of the UK and Jardine Matheson in Hong Kong, is to lead a consortium building the territory's HK\$2.6bn (\$338m) newest port container development. Page 9

SALOMON Brothers, as part of a programme to restructure its less profitable lines of business, the Wall Street securities house confirmed that it has dismissed more than 130 employees from its investment banking and equity operations over the past month. Page 26

PETROCHEMICAL "mega-mergers" could be in prospect, given the dire state of the industry, said Andrew Butler, European division president of Dow, US chemicals group. Page 9

LLOYD'S: A group of Names has failed in an attempt at legal action in Canada against the Lloyd's of London insurance market for fraudulent misrepresentation. The court ruled the investors must take their case to court in England. Page 2

Survivors emerge to a new world of terror

By Laura Silber in Vukovar

"WE DON'T know where we are going. There is nothing left. My husband and I are alive, but does it matter?"

Terzija Kalina, a 60-year-old Croatian woman, had just emerged from three months of hiding underground while Yugoslavia's Serb-dominated army and Croatian forces fought above her head for control of Vukovar.

Nearby, a huddled group of 10 elderly men and women - rescued from their underground shelter only yesterday morning - begged for help from passing soldiers.

Not a single structure in the centre of the town has escaped damage. Many have been destroyed.

Drunken, straggling bands of Serbian reservists, some wearing sunglasses, behave like madmen. One soldier, wearing a white ice hockey helmet and a Yugoslav flag wrapped around his neck, rides by on a child's bicycle.

Suddenly, a group of wild-eyed, bearded men surrounds a silent, bearded man and starts to beat him. Zoran, wearing a green combat helmet, emblazoned with the words: "Vukovar 91", says: "He was in the Croatian Guard until four days ago. Look at him. He does not have bags under his eyes."

A regular Yugoslav army officer tells the reservists to stop. He says: "I cannot stand these volunteers. They

drive through the ruins of the town and expect now to be heroes here."

On the Street of the Yugoslav People's Army, houses bear surreal, grisly witness to their address. An embroidered picture hangs on the remnants of a wall. Burned-out trees show how the battles left little alive, except dazed pets which sniff through the rubble. A cat jumps into the wreck of a Volkswagen Golf.

Flames, and stinging black smoke fill a building in the town centre. A Serb fighter, now brandishing a wad of bank notes, claims he took them from a Croat sniper he had shot.

They are bank notes from 1941, printed by the Independent State of Croatia, the Nazi-backed state set up

during the second world war. He claimed that Croat soldiers are now paid in kuna, the money of the Ustashe - the fascist state which killed hundreds of thousands of Serbs, Jews and gypsies.

A corpse lies uncovered. The man was shot in the forehead, his hands still clutch a gun.

Wigs pinned on the walls inside a gutted shop and a bullet-ridden sign "Ladies Beauty Parlor" attest to the now lost normality of this town where 50,000 Croats and Serbs lived before the civil war broke out.

On the outskirts of town, shell-shocked people pour out of trucks. The army tells them to sign their names.

In one case, four generations have survived the three months of terror. Mrs Marija Sesto, a 41-year-old Serb, clutches Aleksandar, her 18-month-old grandson, while Zorica, her daughter, 21, and her 72-year-old mother stand by.

Marija, a Serb textile worker, said: "We drank rainwater." Her daughter was married to a Croat. The mother-in-law did not want a Serb in the family. So he left. She does not know where he is.

"At night the Croat guards would continue, Page 20

Bosnians seek UN force to stop spread of war. Page 2

From Vukovar to Maastricht. Page 19

Wall Street falls again on concern over US outlook

By Patrick Harverson in New York and Peter Norman in London

SHARE prices fell sharply in New York yesterday for the second time in three trading sessions amid growing concern about the outlook for the US economy and the lack of new policy initiatives from the Bush administration.

By 2.30pm, the Dow Jones Industrial Average was down 71.56 at 2,901.16, a decline of 2.4 per cent.

The selling was not confined to blue chips, with the Standard & Poor's 500, the broadest measure of the market, falling 9.80 to 375.64.

The secondary market was hit particularly hard, with biotechnology stocks - the subject of speculative buying all year - again taking the brunt of the selling. The Nasdaq composite index of secondary stocks was down 17.85, or 3.3 per cent, to 521.58 by 2.30pm.

The weakness in share prices also fed through into the dollar, which fell another penny to DM1.606 in New York.

The latest sell-off, which wiped out all of Monday's gains and took the total losses on the Dow in the last two and a half trading days to more than 150 points, was not triggered by any specific news.

Overnight and early morning losses in Tokyo and London, however, unnerved New York traders who had hoped foreign markets would hold their ground in the wake of Wall Street's rally on Monday.

In London, the British government's economic room for manoeuvre narrowed dramatically as a weak pound and falling share prices posed new threats to a already hesitant recovery from recession.

The currency and equity markets brushed aside official figures showing an end to the recession in the third quarter as fears grew that the next move in UK interest rates would be upwards.

On Wall Street, dealers attributed some of the selling yesterday to comments from Mr Michael Boskin, chief economic adviser to President George Bush, who said his office would reduce its 1992 economic forecasts because fourth-quarter domestic growth was going to be weaker than originally expected.

The market was also troubled by reports that the Bush administration has decided to delay until next year the introduction of any new policies to deal with the stalled economic recovery.

The assertion by Mr Bush that his most immediate task was to ensure his message about the economy got across more clearly, rather than to deal with the stalled economic growth, was said further to have undermined investor confidence in the government's ability to tackle the country's economic problems.

Yesterday's decline also reflected a growing uneasiness among investors about the country's economic outlook.

Some analysts also pointed out that Monday's 30-point rally in the Dow was partly an illusion; the bulk of the gains were said to have reflected mark-ups in share prices by dealers rather than concentrated buying.

In London, the FTSE-100 index closed 38.8 points lower at 2,463.1 after having been some 52.5 points lower at one point.

The pound closed down 0.25 pence at DM2.8750 in London at around its lowest level against the D-mark for 11 months and only 2 pence above its effective floor in the exchange rate mechanism of the European Monetary System.

It registered a modest gain of 0.6 cents against a weak dollar to close in London at \$1.7865.

With the pound firmly established as the weakest currency in the ERM, Mr Norman Lamont, chancellor of the exchequer, stressed the British government would do whatever was necessary to maintain sterling within its 6 per cent fluctuation margin.

"That has been our policy and remains our policy and we wouldn't flinch from what was necessary," he told reporters.

The Bank of England, meanwhile, was understood to have been intervening modestly to support the UK currency.

makers to sell unwanted stock bought during Friday's 120-point collapse.

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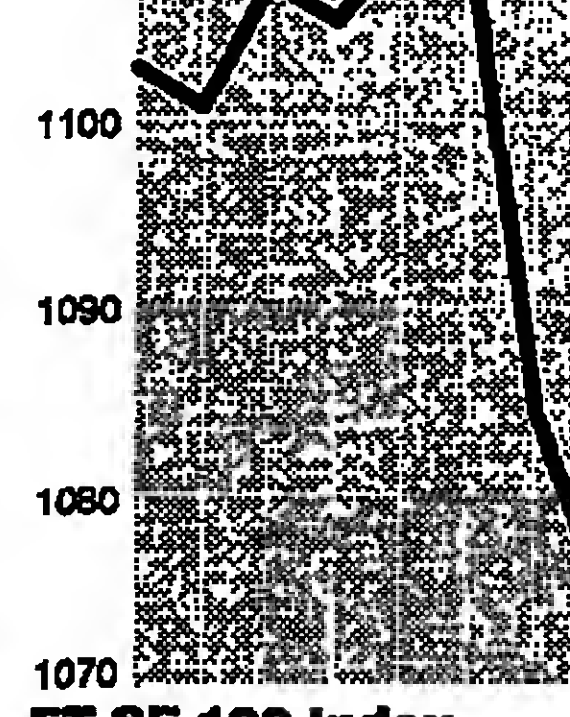
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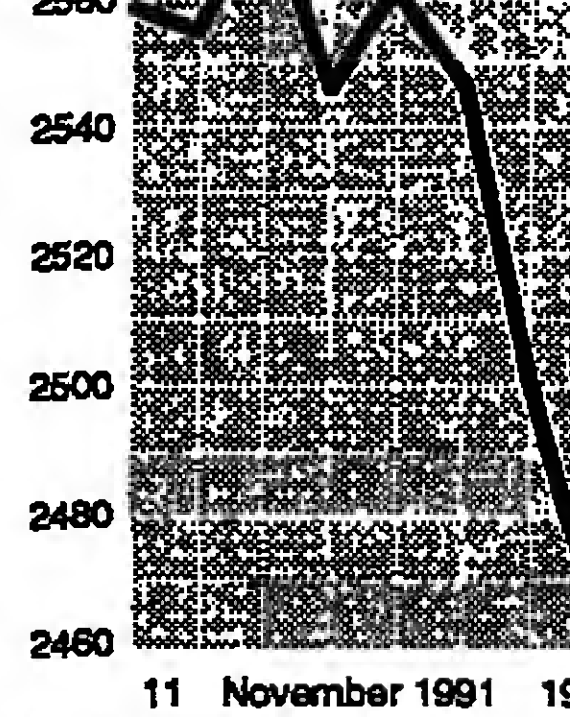
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FT-SE Eurotrack 100 Index



FT-SE 100 Index



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KLM and BA find models for their possible merger

By Charles Leadbeater in London and Ronald van de Krol in Amsterdam

BRITISH AIRWAYS and KLM, the Dutch airline, are discussing a possible merger which could be modelled on the Anglo-Dutch groups Unilever and Shell.

The merger would create an airline with a market capitalisation of more than £2.2bn (\$3.9bn) which would overshadow the European industry.

Under the plan, the two airlines would remain legally separate entities and retain separate stock market quotations under these models. This maintenance of the national companies might help to overcome political opposition to a merger, as well as overcoming regulatory obstacles.

However, the two companies would be able to manage their airline fleets, computer systems and staff jointly to reap economies of scale.

By retaining national companies, but merging their operations, the two companies would reduce the risk that crucial route licences granted to them on a bilateral country to

country basis would be revoked. If BA simply took control of KLM, it is unlikely that aviation regulators would allow a British airline to take over the Dutch airline's international routes.

Significantly, Sir Michael Angus, the British joint chairman of Unilever, is also BA's deputy chairman. Sir Michael is thought to be playing an influential role in the merger talks with KLM, which were disclosed a month ago.

The new airline would be more than twice the size of its nearest competitor - Lufthansa, the German group.

A merger would match Delta, the third largest US airline although it would still be significantly smaller than the largest US companies, American Airlines and United Airlines, which are expanding their European operations.

A deal could become a crucial test of the balance of power within the European Commission over the balance between deregulation to make

markets more competitive and industrial policies to promote European companies large enough to compete with the mighty US airlines.

Neither KLM nor BA would comment on a claim made by the Dutch transport union FNV, that BA was on the verge of taking a 60 per cent stake in a merged airline, with KLM holding a majority of the remainder.

After three hours of talks between the union and KLM, both airlines denied that a letter of intent on a merger was due to be signed yesterday in London. Other Dutch transport unions criticised the FNV's claim as alarmist.

Under the Shell model, which analysts believe might prove more attractive, BA and KLM would jointly own a holding company which would own the airlines' fleet and staff. This holding company would pay dividends to the national parent companies.

BA going Dutch, Page 21

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El Salvador looks to peace built on hatred and distrust

President Alfredo Cristiani cautiously welcomed the FMLN guerrillas' unilateral declaration of an end to the country's long civil war, and has hinted that government forces may also stop offensive action. Page 6

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MARKETS

STERLING	DOLLAR	STOCK INDICES
New York lunchtime: \$1.7865	New York lunchtime: DM1.6018	FT-SE 100: 2,463.1 (-38.8)
London: \$1.7865 (1.7905)	London: FF5.47	FT-A All-Share: 1,190.42 (-1.54)
DM2.875 (2.8775)	London: Y129.9	FT-SE Eurotrack 100: 1,075.11 (-9.05)
FF8.8325 (8.835)	London: DM1.6025 (1.607)	New York lunchtime: DJ Ind. Av. 2,816.37 (-56.35)
SP2.55 (2.555)	London: FF6.4725 (6.4825)	S&P Comp 378.08 (-7.18)
Y23.25 (23.175)	London: SF1.42 (1.427)	US LUNCHTIME RATES
C index 91.1 (91.3)	London: Y123.8 (123.4)	Fed Funds: 4 1/4 %
GOLD	London: Y123.8 (123.4)	3-mo Treasury Bill: 4.648%
New York Comex Dec: \$364.4 (\$361.5)	London: Y123.8 (123.4)	Long Bond: 10 1/2 %
London: \$363.15 (\$361.1)	London: Y123.8 (123.4)	yield: 7.872%
N SEA OIL (Argus)	London: Y123.8 (123.4)	
Brent 15-day Jan: \$20.925 (\$21.275)	London: Y123.8 (123.4)	
C index 91.1 (91.3)	London: Y123.8 (123.4)	
Chief price changes yesterday: Page 21	London: Y123.8 (123.4)	

EUROPEAN NEWS

Bosnia appeals for UN to send peace-keepers

By Judy Dempsey, East Europe Correspondent

LEADERS of Yugoslavia's republic of Bosnia-Herzegovina yesterday appealed for the United Nations to send an international peace-keeping force to the region as soon as possible to stop the civil war spreading from Croatia.

Mr Ruzmir Mahmutcehajic, deputy prime minister of Bosnia-Herzegovina, said that several villages along the republic's coast, including the hamlet of Ravno, 15km north of Dubrovnik, had already been destroyed by army reservists from the neighbouring republic of Montenegro, which has supported Serbia.

Bosnia has an ethnically mixed population of 4.3m, with Muslims making up 43 per cent, Serbs 33 per cent and Croats 17 per cent.

"About 600 Croats lived in Ravno," said Mr Mahmutcehajic. "The village was razed earlier this month. You have no idea about the scale of the evil taking place. All the inhabitants were killed. There is fighting and looting in other parts of the country. Over 3,000 refugees have fled to Sarajevo [the capital of Bosnia-Herzegovina]," he said.

He said the republic was "facing destruction and killing," adding that "UN peace-keeping troops should be located on all the republic's borders. This is the only way to stop the war from spreading." He added that he believed the Serb-dominated federal army, backed by Serb and Montenegrin reservists, and supported by Serbia's politicians, were deliberately using

Bosnia as a base from which to attack Croatia.

"Some of the bombardments of Dubrovnik, which were carried out by Montenegrin reservists, were launched from inside Bosnia. We are now vulnerable to attacks from Croatia," he said.

"You can see the strategy of the federal army and Serbia's politicians unfolding. They want to draw us into the war, split this republic, and then create a new, Serb-dominated rump Yugoslavia," he said.

Bosnia-Herzegovina has refused to be drawn into the conflict. But the fragile relationship between the three ethnic groups has been severely strained since the Serbian Democratic Party of Bosnia, led by Mr Radovan Karadzic, openly sided with President Slobodan Milosevic of Serbia and declared autonomy for Serb-inhabited regions in Bosnia over the past few weeks.

Meanwhile, Serbia is tightening its grip over the ethnic Albanians in its southern province of Kosovo. Mr Ibrahim Rugova, president of the opposition Democratic League of Kosovo (LDK), reported that several of its members were arrested recently, and scores of workers sacked or evicted from their homes for using their Albanian language.

Mr Rugova said he would ask the United Nations, the European Community and the US "to do everything in their power to demilitarise Kosovo". He said: "We ask that the army and the Serbian police be withdrawn from Kosovo."

Finland's EC date

By Robert Taylor in Stockholm

FINLAND WILL decide next February whether to apply for European Community membership, President Mauno Koivisto said yesterday.

Support for entry is growing in the country. In a fortnight, Finland's main trade confederation, SAK, is expected to come out in favour, last weekend,

the opposition Social Democrats urged the centre-right government to decide soon.

The government is carrying out three studies on the likely impact of membership on the economy, the constitution, and defence and foreign policy. These will be published at the turn of the year.

Western negotiators find Soviet habits die hard

By Leyla Boulton in Moscow

IT ALL boils down to seven decades of communist rule. The key to survival was to promise one thing and do another, whether in fulfilling a five-year plan, or in boasting about non-existent Soviet achievements.

But such traditions have proved a disaster when dealing with financial experts from the western world's seven richest nations. G7 deputy finance ministers, putting together a package to prevent the Soviet Union from defaulting on a debt variously calculated at \$60bn to \$80bn, thought that, in exchange, they had secured a

commitment last month from the 12 newly assertive republics to honour the debt.

Back in Moscow this week, the same G7 deputies found the republics had not only made no progress in putting together a mechanism to implement their promise. Some even declared that their signature on last month's documents had not been for real.

No-nonsense men like Mr David Mulford, US Treasury under-secretary for international affairs, suddenly found that the norms of business

behaviour were not applicable. So the G7, engaging in a crash course in Soviet behaviour, found themselves forced to use ultimatum tactics - just like some old party boss would have told a collective farm manager to get his harvest together or face expulsion from the party.

But despite an ultimatum to come up with a credible mechanism for jointly servicing the debts so that the G7 could put their financial aid package into effect, the republics' prime ministers had yesterday only reached a tentative agreement.

"If they do not reach an agreement, this will be a failure for both sides," said one western diplomat. "For the Soviet side it would be crazy to miss this opportunity [for debt release] because time is running out for them. On the G7 side, governments expect the deputy finance ministers to come to an agreement. Bush, Kohl and everybody expects something to come out of this meeting."

Late yesterday afternoon, nine republics said they would hammer out an agreement with the G7, while three others including the Ukraine,

withheld their approval. Mr Viktor Fokin, Ukrainian prime minister, said his proposal for the republics to go away for three or four days to divide up the assets and liabilities of the Soviet Union and then present a united front to the G7 had been rejected by other republics.

It was not clear what the agreement of the nine means in practice and whether the three others will finally come round. There is still a little time to find out: the G7 deputies are due to leave Moscow this afternoon.

Brussels to vote on aid for airline

By Andrew Hill in Brussels

EUROPEAN commissioners will be asked today to approve the French government's FF2bn (\$350m) capital injection for Air France, the state airline.

Mr Karel Van Miert, the transport commissioner, began an informal inquiry into the matter in July and a formal investigation was started in September. Today's debate in Commission could put Mr Van Miert, who will ask for the capital injection to be waived through, against Sir Leon Brittan, competition commissioner.

State aid is normally handled by Sir Leon, who takes a strong line against subsidies for state-owned companies, but for historical reasons government aid to airlines is part of Mr Van Miert's portfolio.

Mr Van Miert's recommendation will not touch on the decision last July by Banque Nationale de Paris, the state-owned bank, to take a FF1bn stake in Air France. Both the government injection and the BNP stake are part of a three-year plan by Air France to raise FF10bn of fresh capital to keep its debts in line.

In July, the transport commissioner said he could see no reason for an inquiry into whether the French government was behind the BNP purchase. That appeared to put him at odds with Sir Leon, who had just announced an inquiry into a similar case involving Crédit Lyonnais, another French state-owned bank, and steel-maker Usinor Sacilor.



About 10,000 students demonstrate in Prague yesterday in support of President Václav Havel's attempts to resolve the crisis over relations between the Czech and Slovak republics.

Europeans fight over space plans

By Clive Cookson, Science Editor, in Munich

ATTEMPTS were being made last night to keep some European Space Agency activities going in the face of Germany's insistence that the agency's main programmes should not proceed to the next stage until they have been reviewed and thrown open to Japanese and Soviet collaboration.

Some of the smaller countries represented at the ESA ministerial meeting in Munich expressed concern yesterday that they might lose out in the clash of interests between Europe's two space giants, France and Germany.

France's priority has been to protect Hermes, the ESA's French-led manned spaceplane, against German demands to hold down its soaring costs. Germany for its part is reluctant to sacrifice Columbus, the German-led European contribution to the US space station, Freedom.

Britain, only a small participant in European space politics with just 6 per cent share of the ESA's Ecu2.8bn (\$3.5bn)

1991 budget, has been leading a move to proceed with the agency's "remote sensing" programme. This involves observing Earth and its environment from space. The main UK interest is in the Foblar Platform, an 8-tonne satellite loaded with earth-monitoring instruments scheduled for launch in 1993.

Italy, on the other hand, is insisting that any agreement in Munich should protect the Data Relay Satellite in which it has a particular interest.

"Everyone is fighting for his pet projects," said one participant.

The only safe prediction last night was that any agreement reached before the 13 ministers leave Munich today will be a short-term compromise. They will have to assemble again next year. Indeed, there is widespread feeling that the four-year interval since the last ministerial meeting was too long and allowed ESA programmes to run out of control. Annual meetings are likely to be the rule from now on.

Fresh doubts over HDTV strategy

By Andrew Hill in Brussels

THE European Commission's endorsement of a more flexible strategy to develop high-definition television in the EC may not be enough to win the necessary support of broadcasters and satellite operators.

Mr Filippo Maria Pandolfi,

the telecommunications commissioner, told the European parliament late on Monday night that he was prepared to accept several important amendments to the draft HDTV directive. It is not yet clear whether MEPs will support the amended legislation when they vote on the draft this evening in Strasbourg.

The measure, if approved, would then go forward for discussion by telecommunications ministers on December 5.

The Commission has agreed to relax the requirement for all new satellite services to broadcast in a single standard, D2-Mac, as an intermediate step towards a full high-definition standard, HD-Mac. New services would be able to "simulcast" in existing non-HDTV

standards as well as D2-Mac.

But broadcasters and satellite operators, which use other transmission standards, are still likely to oppose the amended strategy as being too restrictive. When the issue was last discussed by ministers, the broadcasters' more liberal line was backed by the UK, Spain, Ireland, Denmark and Luxembourg. Manufacturers, which have invested heavily in D2-Mac technology, want a narrower approach.

Mr Pandolfi told MEPs on Monday that the Commission had received "significant expressions of interest" from the industry about its idea for a letter of intent. This is supposed to lead to a memorandum of understanding between manufacturers and broadcast-

ers, laying out an industrial strategy to run in tandem with the directive.

But Mr Dermot Nolan of Coopers & Lybrand, the consultancy group, said yesterday: "I think it's very unlikely that these concessions will be enough. They certainly won't be enough for the coalition of governments which have a blocking minority."

This summer, Coopers & Lybrand prepared a report for several private broadcasters and satellite operators on the cost of the Commission's HDTV strategy to consumers, estimated at as much as Ecu21bn (\$26.25bn) over 10 years. Mr Nolan said yesterday the simulcasting requirements of the amendments alone could cost broadcasters \$5.5bn.

Two-party coalition for Turkey

By John Murray Brown in Ankara

TURKEY yesterday ended a month of political uncertainty, with the conservative True Path Party (DYP) and the Social Democratic Populists (SHP) agreeing terms for a new coalition government.

This will be pledged to radical political and social reforms,

under Mr Suleyman Demirel, the DYP leader, heading a 32-man cabinet.

He thus achieves a remarkable political comeback, having been premier six times and twice ousted by the military.

Mr Erdal Inonu, head of the SHP, will be deputy prime minister. Mr Demirel has withstood SHP demands for the education portfolio, one of the largest ministries and a key fount of political patronage.

Turkey faces many problems, including 70 per cent inflation and growing unrest in the Kurdish south-east.

Portuguese trade gap widens

By Patrick Blum in Madeira

PORTUGAL'S trade deficit worsened sharply in the first nine months of this year, rising almost 20 per cent against 1990, to Ecu1,060bn (\$7.5bn).

The deterioration follows a 0.5 per cent fall in the value of exports to Ecu1,721bn while imports remained strong, rising by 6.3 per cent to Ecu2,781bn, in spite of government efforts to curtail demand through high interest rates. Popular confidence in the economy has encouraged consumption.

For example, sales of new cars, mostly imported, have remained high and risen by more than 10 per cent so far this year, in spite of the high cost of credit.

The poor export performance is due to several factors including the effects of the Gulf war and the slowdown of the economies of some of Portugal's major markets in Europe and the US.

The impact of the worsening trade balance, however, is minimised by revenues from tourism - expected to reach a record this year - and remittances from workers abroad.

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EUROPEAN NEWS

Dutch bank chief against powerful role for EMI

By David Marsh, Europe Editor, in Amsterdam

STRONG opposition to a wide role for the European Monetary Institute (EMI), the embryonic central bank planned for the next stage of European Monetary Union (EMU), has been voiced by Mr Wim Duisenberg, president of the Netherlands central bank.

Mr Duisenberg said he disagreed with suggestions that the EMI should have independent power to manage foreign exchange reserves on behalf of Community central banks.

"I don't understand this argument," he said. There could be no "supranational element" in the functioning of the EMI since individual central banks were to retain full control of national monetary policies during stage two of EMU.

Mr Duisenberg made a plea for the EMI and the eventual European central bank to be situated in Amsterdam.

The EMI is proposed to be established at the start of stage two in January 1994. It would form an interim step towards a fully-fledged European central bank to manage a single European currency, which could be created after 1997.

France and Italy have called for the institute to have powers similar to that of a central bank, while Germany and the Netherlands want it to be little more than an extension of the existing committee of EC central bank governors.

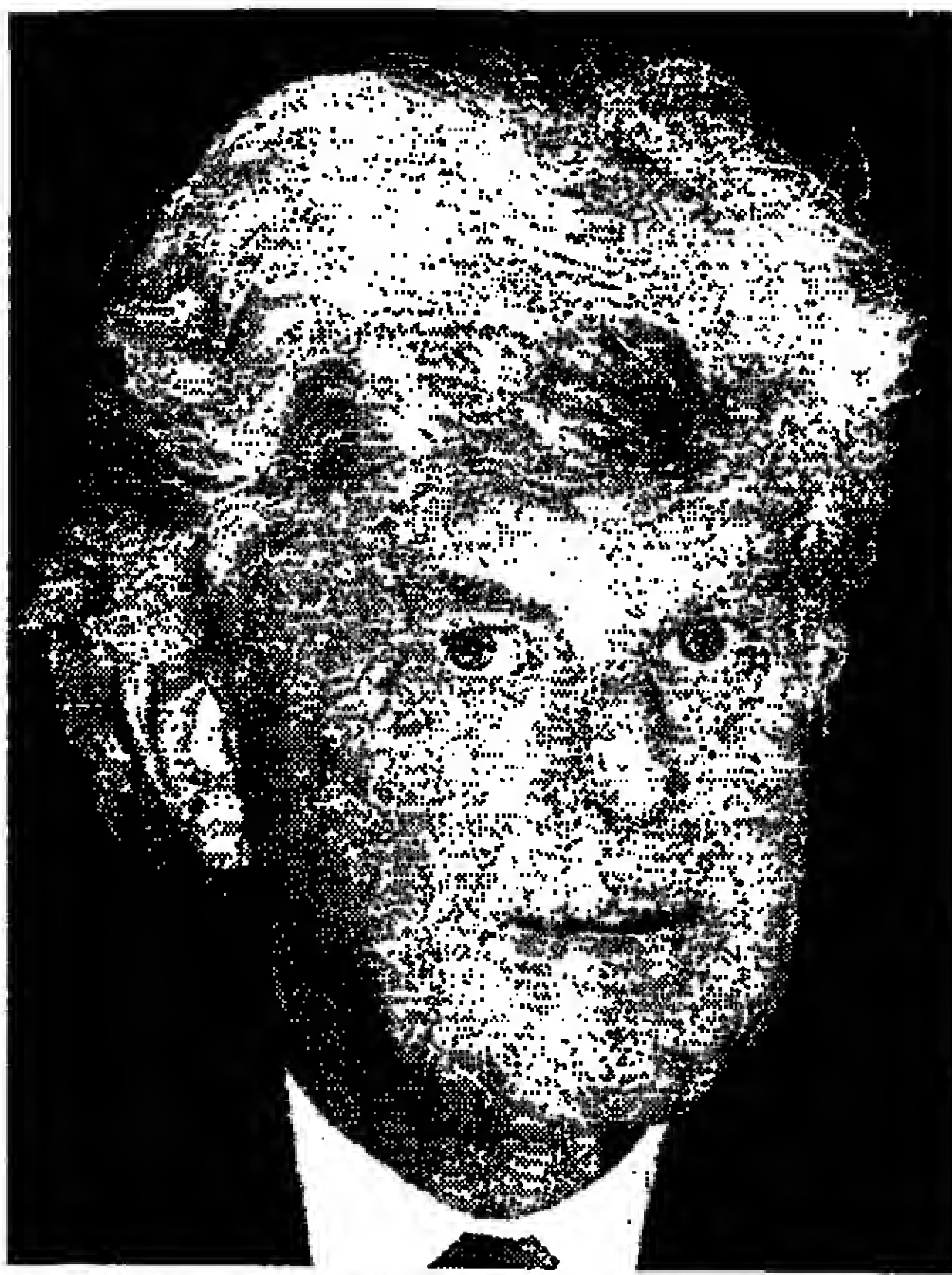
The Dutch central bank has indicated it supports a Franco-German compromise under which the EMI would be headed by a president drawn from EC central bank governors. An outside expert is managing the day-to-day running.

Mr Duisenberg said he was virtually certain that EC heads of government would agree a

treaty on monetary union at their summit in Maastricht next month. "If that happens, I see the European central bank being set up before the end of the century."

Mr Duisenberg, a former Dutch finance minister and a past president of the Bank for International Settlements, said EMU was likely to go ahead with seven or eight countries. Members would include Italy, which would have to make clear progress to lower its budget deficits to accord with tough economic criteria recently proposed by the Dutch EC presidency.

He said he was convinced that Germany would eventually give up control of the D-Mark as part of a pooling of EC monetary powers. If there was no agreement on EMU, there would be a risk that Germany would "turn inward", he said.



Duisenberg: No supranational powers for fledgling central bank

Good vintage may freshen up grim year for growers

French look to Beaujolais Nouveau to rejuvenate sales

By Alice Rawthorn in Paris

AT midnight tonight corks will pop in the bars and brasseries of the Beaujolais region of France as the first bottles of this year's Beaujolais Nouveau wine are opened.

The same ritual will be repeated from Berlin to Bangkok as soon as the 1991 Nouveau arrives. The launch of the Beaujolais Nouveau, trumpeted by the familiar flurry of publicity, on the third Thursday of November is now established as one of the most important events in the French wine industry's year.

This year's launch is more important than usual. So far 1991 has been a grim year for France's vineyards. Sharp frosts in early spring devastated the Bordeaux grapes, and Burgundy prices have fallen sharply because of the poor quality of this year's crop. The economic slowdown has taken a toll on demand for fine wines and champagnes. French wine exports fell by nearly 3 per cent to FF12.5bn (£1.56bn) in

the first half of 1991: the first fall for 15 years.

Luckily, the 1991 Beaujolais Nouveau promises to spread a little light amid the gloom. The frosty spring may have been too chilly for the grape growers of Bordeaux, but the long, hot summer could scarcely have been better for the Beaujolais vineyards.

The 1991 Nouveau, says the Union Professionnelle des Vins du Beaujolais, will be a "deep ruby red with glints of violet", light and fruity to taste, just as it is supposed to be.

The vineyards of Beaujolais badly need a successful season. Historically the region was one of the poorest in France. Its hilly terrain and sandy soil was fit for little but grapes and the product of those grapes was dismissed as a poor man's drink. But the success of Beaujolais Nouveau has transformed the local economy.

The vineyards started selling their *primur* wines - those drunk little more than a month

after harvest - to the bars of nearby Lyons more than 100 years ago. The custom spread to Paris in the 1950s and since the 1960s it has been exported all over the world. The Japanese, who eagerly added Beaujolais nouveau to their long list of western crazes, are prepared to pay as much as FF400 (£40.40) for a bottle which would cost FF60 in a Paris restaurant. The Beaujolais winemakers now depend on Nouveau for a third of the 180m bottles they sell a year, most of it exported.

After decades of growth, the market for Beaujolais Nouveau has matured and sales have remained stubbornly stable for the past three or four years. The vineyards clearly hope that the high quality of the 1991 vintage will stimulate sales again.

They won't have long to wait. Most of the 60m bottles of Beaujolais Nouveau sold every year are bought within the first week of its launch.

UK gives ground on common foreign policy

By David Buchan in Brussels

THE BRITISH government now concedes that an element of formal "common action" in EC foreign policy may be tolerable, even desirable, and that minor details of policy actions could be settled by majority vote, a UK official said yesterday.

However, it is determined to fight at next month's Maastricht summit the extension of majority voting in social policy. It is only ready to concede that a few more environmental laws could be passed by majority verdict.

The EC's badly co-ordinated, and ill-tempered, participation at the Middle East peace conference in Madrid earlier this month has apparently helped persuade the UK government that more formal arrangements could be useful in foreign policy.

The Madrid meeting was marked by Mr Abel Matutes, the EC commissioner responsible for Middle East affairs, vainly squabbling to get a chair at the main

conference table alongside Mr Hans van den Broek, foreign minister of the Netherlands which holds the EC presidency. This led one of the conference's co-hosts, Mr James Baker, the US secretary of state, to comment that while the most troublesome delegation had been the Syrians, the second most troublesome was the EC.

Britain is still not happy with current language in the Dutch presidency's draft treaty stating that measures to implement a common EC foreign policy should "as a general rule" be taken by majority vote. But it sees merit in the possibility that the 12 Community states might formally co-ordinate a specific common action, such as participation in the Middle East conference.

This might, in the British view, have settled Mr Matutes' proper place at the conference table, and also prevented various EC ministers speaking with less than a united voice.

Irish raise Maastricht abortion issue

By David Gardner in Brussels

IRELAND has raised some eyebrows among its EC partners by asking for a protocol to be attached to the Maastricht treaty at Maastricht next month, specifying that none of its provisions would allow abortion, which the Irish constitution proscribes.

Irish officials in Brussels described the request as "an insurance policy" against constitutional challenges when the treaty - if it is agreed at the Maastricht summit - is put to referendum in Ireland. When the Single European Act was being ratified, claims that it compromised Ireland's neutrality delayed Irish assent for some six months.

None the less, some officials in Brussels regard the move as a ploy by Mr Charles Haughey's hard-pressed Fianna Fail administration, given by a spate of scandals and challenges to Mr Haughey's leadership.

Witness fails to show at EC fraud inquiry

By Tim Coone in Dublin

A KEY witness has failed to appear before an inquiry in Dublin into alleged fraud involving EC subsidies at Goodman International, Europe's largest beef processor.

Mr Patrick McGuinness, a former accountant with Goodman, was scheduled to testify before the Beef Industry Tribunal all this week regarding allegations he made on television this year against his former employers.

He and others employed by Goodman International have claimed that systematic fraud was carried out at Goodman meatpacking plants, through the forging of documents, the use of bogus grading stamps, and the reboxing of substandard meat, which was then sold into EC intervention stocks and received EC subsidy payments.

As a result of the allegations, a public inquiry was set up last June, but has suffered delays as lawyers acting for Goodman International made appeals

through the Dublin High Court and Supreme Court, to try to limit the scope of the inquiry. They have argued that allegations made in a public tribunal would prejudice a fair trial if directors of the company were subsequently charged. The appeals were rejected.

The tribunal is expected to continue until the end of the year, and may have serious political implications, as it is expected to investigate allegations of political favouritism and inadequate government supervision of processing procedures for beef sold into EC intervention through the Goodman plants.

Mr McGuinness lives in Canada, and a lawyer acting for him told the tribunal chairman, Mr Liam Hamilton, that "difficulties" had arisen for his client shortly before his departure last Friday "and these must be resolved before he can travel to Dublin to give evidence".

Italians face road, air and rail chaos

By Robert Graham in Rome

TRAVELLERS in Italy face disruption after petrol station owners and railway and airport workers called strikes this week.

Petrol station owners closed down on Monday evening and are to strike until Saturday. Meanwhile the union representing Italian airport workers called an eight-hour stoppage for Saturday to protest against working conditions. The strike is expected to paralyse air traffic all over the country.

A rebel union of railway workers, dissatisfied with a new contract agreed with the government, has also called a day-long stoppage for December 6.

Motorists faced with life without petrol were advised to avoid revving engines, keep out of low gears and use the car only when absolutely necessary.

The shutdown could be prolonged until the following Tuesday unless the petrol station operators obtain satisfaction from the government and the oil companies on a complex range of demands.

Before the protest began there were long queues at petrol stations in major cities but yesterday in Rome there were few users in the normally busy streets.

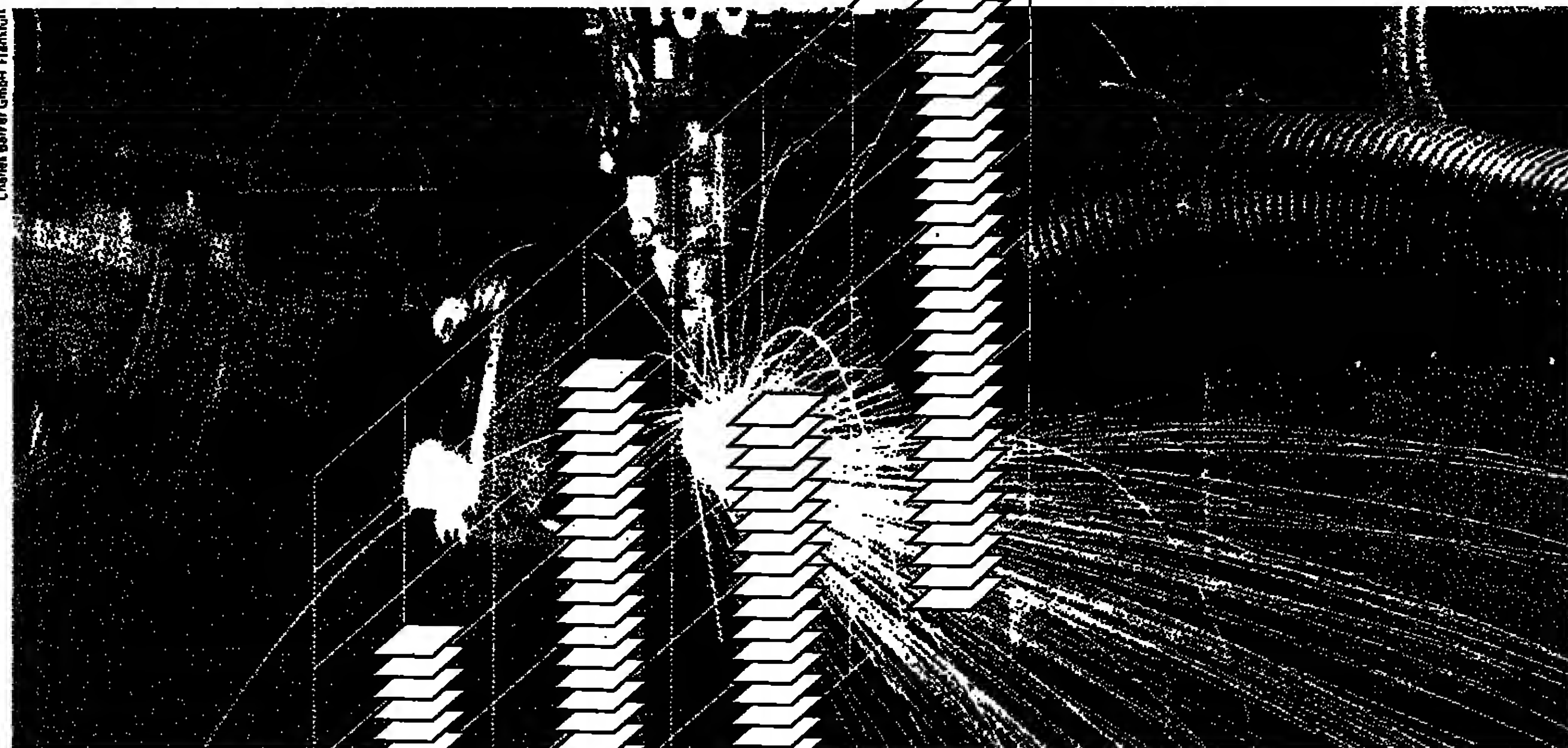
Some 32,000 of Italy's 84,000 petrol stations are affected by the action, which is aimed mainly at obtaining tax rebates promised, but only partially provided, by the government.

The shutdown, however, reflects the changing nature of petrol distribution in Italy where up to a fifth of the stations have become uneconomic. The prospect of 7,000 petrol stations closing has alarmed the operators.

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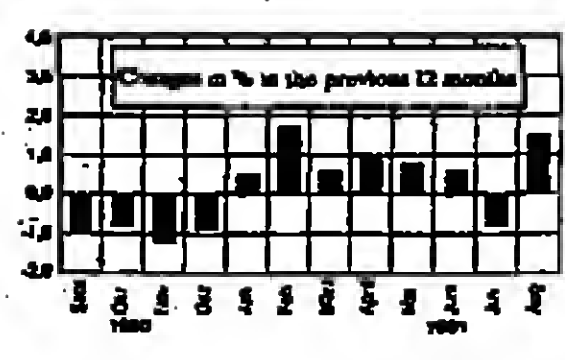
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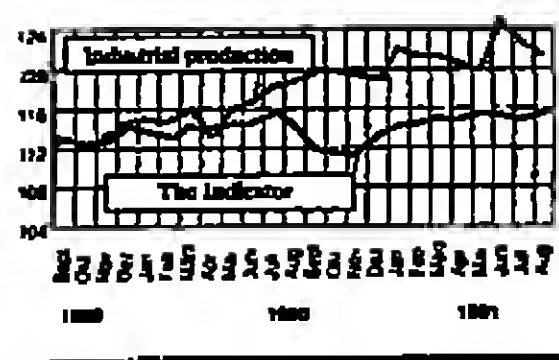
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ZEITUNG FÜR DEUTSCHLAND

GERMANY'S LEADING DAILY AND BUSINESS NEWSPAPER

Zimbabwe close to accord on \$400m IMF loan

By Tony Hawkins in Harare

ZIMBABWE is close to an agreement with the International Monetary Fund for a three-year \$400m (\$266m) loan to support its structural adjustment programme.

It has applied for the concessional Enhanced Structural Adjustment Facility (ESAF), for which it is now eligible having been downgraded from middle-income to low income status. Following the steep devaluation of the Zimbabwe dollar, but because ESAF funds are limited, Zimbabwe may have to settle for the non-concessional Extended Fund Facility (EFF) or, more probably, a blend of the two.

Zimbabwe had hoped to avoid seeking IMF funding but with the marked deterioration of the balance of payments — largely as a result of trade liberalisation — it has been forced to turn to the Fund.

The current account external payments deficit is estimated to have doubled this year from \$400m in 1990 to approximately \$800m — more than 10 per cent of gross domestic product. Even with buoyant tobacco prices and a 25 per cent increase in the crop, export earnings will be only modestly higher this year than last.

But imports have risen steeply as more than a fifth of total imports are now on open general import licences (OGIL). Furthermore, the balance of payments will come under fresh strain from the suspension of beef and dairy exports following a new outbreak of foot-and-mouth disease and the

need to import \$25m of maize from South Africa.

Zimbabwe has been forced to borrow short-term funds abroad pushing up next year's debt-service ratio above 30 per cent from a targeted 20 per cent.

The IMF is understood to have bluntly told Zimbabwe to tighten both its monetary and fiscal policies to stabilise prices and the balance of payments. The money supply rose 40 per cent in the year to September (partly seasonal due to tobacco financing) and inflation is currently 23 per cent.

The Fund team — along with the banking establishment — in Harare was astonished last week when the Reserve (Central) Bank of Zimbabwe lowered interest rates and eased liquidity, after less than two months of monetary stringency.

The Zimbabwe authorities, apparently nervous of adverse public reaction to higher interest rates — and especially an increase in the mortgage rate for home-buyers — have been reluctant to impose positive real deposit rates, though money market and some lending rates are above the official inflation rate.

The tough conditionalities associated with an IMF programme will slow economic growth next year and intensify the problems of President Robert Mugabe's government, which is more unpopular today than at any time since coming to power more than 11 years ago.

Benefits of rural life urged on Japanese

By Robert Thomson in Tokyo

THE Japanese are being encouraged by a government agency to move to the country — to improve the quality of their life, to change their business habits, and to lower overcrowding in Tokyo.

While the bright lights of the capital continue to lure young Japanese from rural areas, the Economic Planning Agency (EPA) reckons in its White Paper on National Life that Tokyo ranks only 38th out of 49 regions in a new index of "life satisfaction".

The report also suggests that decentralisation will be difficult without a change in business habits, which rely heavily on face-to-face contacts and entertaining that puts pressure on companies to locate in Tokyo, the centre of political and financial activity. In particular, it calls for more "transparency" in Japanese business life, echoing US complaints that lack of transparency makes it difficult for foreign companies to establish operations here.

Yamanashi, a prefecture to the west of Tokyo, topped the "life satisfaction" index, followed by the mountainous region of Nagano and the coastal prefecture of Toyama. The latter has already launched a programme to encourage the return of people who have left for higher education in the capital.

The white paper says that the heavy concentration of tertiary colleges in Tokyo, about 40 per cent of the total, continues to draw young people from country areas. At the same time, regional cities are advised to broaden the range of job and leisure options.

Philippines risks losing \$5.3bn deal

THE Philippines risks losing a \$5.3bn deal to restructure its commercial bank debt unless it reaches agreement with the International Monetary Fund on an economic programme for 1992, the central bank governor said. Reuter reports from Manila.

Governor Jose Cuisia told Philippine financial executives that the IMF was withholding approval for the government's 1992 fiscal programme because of the failure of the country's senate to pass new tax measures.

The measures are needed to help the government meet revenue and budget deficit targets agreed with the IMF.

Mr Cuisia and Mr Jesus Estanislao, Finance Secretary, are meeting this week in Manila with an IMF review mission, under the terms of a \$900m stand-by credit agreed with the Fund last February to help revive the Philippines' battered economy.

Mr Cuisia warned that failure to meet IMF targets could also endanger the proposed \$5.3bn commercial debt restructuring package approved in principle last August. He said the package, which is being discussed with the banks, could be delayed or might have to be completely renegotiated.

INTERNATIONAL NEWS

Ghost of E Timor starts to haunt Canberra

Kevin Brown analyses the events behind a rising tide of public opinion in Australia

THERE HAVE been angry demonstrations in Canberra and other Australian cities this week as details have slowly emerged of an Indonesian massacre of civilians in Dili, capital of the former Portuguese colony of East Timor.

The demonstrations are aimed at the Indonesian régime of President Suharto, which invaded East Timor in 1975 after the Portuguese withdrew in the wake of a democratic revolution. But they also raise awkward questions about the direction and consistency of Australia's approach to its Asian neighbours, with whom it shares a geographical location and little else.

Indonesia declared East Timor its 27th province in 1976, ignoring widespread condemnation of the invasion. It has since had little trouble in suppressing the small and badly armed Fretilin independence movement.

Jakarta, which has announced an inquiry into the massacre, blames Fretilin for the deaths of 80 prisoners were machine-gunned three days later.

Indonesia admits that at least 19 people were killed, but foreign witnesses say dozens may have died, and Fretilin claims 80 prisoners were machine-gunned three days later.

The massacre poses a dilemma for Australia, which has been trying for several years to "embed" itself in the Asia-Pacific region, which Can-

berra once saw as a military and economic threat but now views as an opportunity.

In trade terms, the policy has paid dividends — Asia buys more than 55 per cent of Australian exports — and Canberra's efforts are now directed towards tapping future growth in the region.

Australia has also increased its role in regional affairs, including helping to negotiate the recent UN settlement in Cambodia and to establish the Asia Pacific Economic Co-operation (Apec) group.

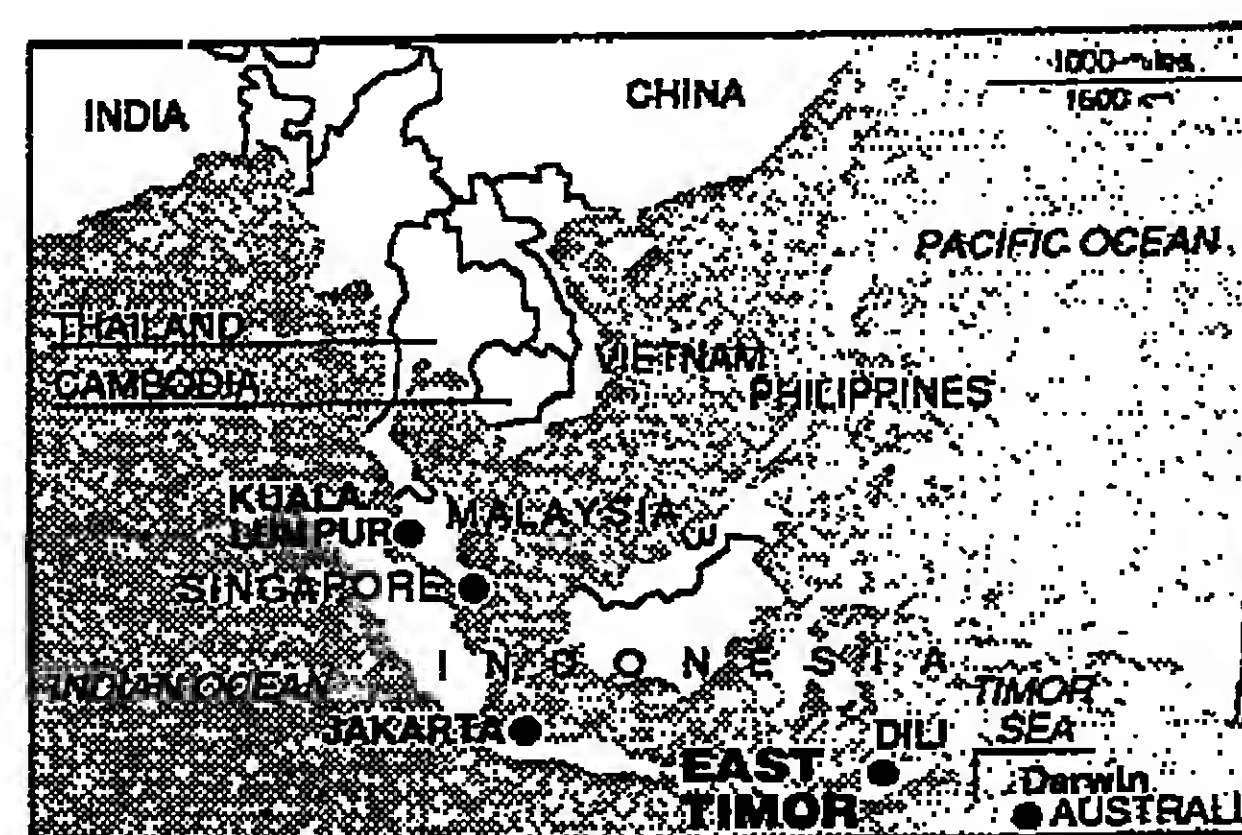
However, Canberra has found it difficult to reconcile the robust openness of Australian society with the more restrained cultures of many of its neighbours.

The Gulf was illustrated recently by a lengthy row with Malaysia over the television soap opera "Embassy" which deals with the adventures of a group of Australian diplomats in a fictional South East Asian country.

The programme provoked strident protests from Dr Mahathir Mohamad, Prime Minister of Malaysia, who was incensed by references in the credits and storylines which he believed were based on historical events in Malaysia.

The dispute was eventually solved by an Australian acknowledgement that offence had been caused, together with an assurance that the government would dissociate itself in future from inaccurate presentations of Malaysia.

But the rapprochement with Dr Mahathir was gained at the cost of domestic criticism that



the government had "grovelled" to a country which does not permit editorial freedom to its own media.

There is also a contrast between Australia's forceful response to anti-democratic activity in other regions and its restrained reaction to similar events close to home. For example, Australia was eager to help defend far-away Kuwait from aggression by a larger neighbour, and was one of the first countries to offer assistance to the US-led allied forces.

Y of Canberra has never sought either military or diplomatic action to remove Indonesia from East Timor, which lies less than 400 km north-east of Darwin across the Timor Sea.

Mr Bob Hawke, the Prime Minister, cried when China's Communist leaders smashed the country's pro-democracy movement, but, when told of the Dili massacre, said it was

deplorable but called for talks to reconcile the 700,000 Timorese to Indonesian control.

Senator Gareth Evans, the Australian Foreign Minister, rejects suggestions that Australia has soft-pedalled on criticism of Indonesia's human rights record and claims Canberra has been a restraining influence.

Yet the interests of the Timorese appeared to be far from the Australian government's mind last year when it concluded a treaty with Indonesia that allows the two countries to develop oil fields in the Timor Sea.

The deal was signed by Senator Evans and Mr Ali Alatas, his Indonesian counterpart and friend, in a champagne ceremony held on board an aeroplane flying over the oilfields. East Timor was not mentioned.

Mr Sabam Siagian, the embulant former newspaper editor recently appointed Indonesian ambassador in Canberra, says

Jakarta's relationship with Australia has been strengthened in recent years by growing trade, now worth around A\$1.5bn (\$967m) a year.

The increased trade, together with military co-operation, has done much to reduce tensions which had their roots in the confrontational policies of President Sukarno, who led Indonesia to independence from The Netherlands after World War Two.

Mr Siagian even felt able to refer to a series of Indonesian military visits to Canberra as an "invasion" in a recent conversation with Mr Hawke.

The Prime Minister, whose predecessors were kept awake by nightmares of invasion from the north, was sufficiently relaxed to share the joke. The exchange reflected Australia's perception of itself as a role model for Asian countries struggling towards democracy, free speech and respect for human rights.

Nevertheless, there is a great deal of private nervousness in Canberra about Jakarta's likely reaction to growing public anger forcing the government to react more strongly to the events in Dili.

So far, Mr Hawke has not considered cancelling a planned trip to Jakarta next year. But the massacre adds a further complication to an already volatile relationship.

It also puts a question mark over Senator Evans' recent claim that "there is every reason to believe that we are on the way to becoming the odd man in [in Asia], rather than the odd man out."

Foreign funds wary of Delhi reforms

By David Housego in New Delhi

INDIAN officials are revising downwards expectations of a significant increase in foreign investment as a result of the government's new liberalisation programme.

Disappointment is in line with doubts being expressed by foreign industrialists in New Delhi for a series of investment conferences as to whether India's liberalisation programme is sufficiently radical to attract substantial fresh flows of foreign capital.

"If there is one recommendation I have to make, it is to privatise and to create free market conditions as soon as possible in a very large area," said Mr Jürgen Möllemann, the German Economics minister and leader of a German delegation.

In an implicit criticism of

Prime Minister Narasimha Rao's defence of cautious change to avoid labour unrest, Mr Möllemann said Germany had privatised 4,000 companies in a year with unemployment in eastern Germany rising to 15-20 per cent.

Most newly announced foreign investment projects have been proposals that were awaiting clearance when the new government came to power in June. The total new foreign equity participation since then is less than \$50m (\$28.5m).

According to recent government figures, 15 new projects involving a foreign equity capital of Rs 500m (\$11.2m) have been licensed since the new government took power. 70 involving fresh foreign equity of Rs 800m have received approval under new automatic

approval procedures; and two (IBM and Ford) involving a foreign equity of Rs 270m have been approved by the newly established foreign investment board which has been set up to clear large projects by multinationals.

The board is still considering six other proposals for joint ventures where the foreign partners include Coca Cola, General Electric and General Motors.

Asked at the World Economic Forum meeting in Delhi — where foreign participation was thin — whether he was satisfied with the level of foreign investment, Mr P. Chidambaram, the Minister of Commerce said he was "not unhappy". He added: "I can say that this year we will get a very large amount."

He said that by the end of

next month he expected 12-15 projects involving large groups which would climb to 25-30 by March. By he said that by then there would also be an additional 100 projects from medium-sized foreign groups.

Meanwhile, the government confirmed yesterday that it would allow foreign companies already established in India to raise their equity holding in joint ventures to 51 per cent from an existing ceiling of 40 per cent, in line with the recent deregulation of foreign investment.

However, companies increasing their equity holding will have to pay market prices for the additional shares. This is likely to deter most foreign investors, the bank will also believe current share prices are at a speculative peak.

Chinese praise for Burma's Nobel laureate

By Yvonne Preston in Beijing

AN OFFICIAL Chinese newspaper has lavished praise on the winner of this year's Nobel peace prize, Ms Aung San Suu Kyi, who is held under house arrest by Burma's military leaders, now among Beijing's closest allies.

The report compares her with Mahatma Gandhi and says she is known as "the bright light in the dark night, the nation's hope". The description, published in the government-controlled Farmers' Daily, is likely to anger China's Communist leaders, especially given its implied criticism of Beijing.

Beijing's suppression of the pro-democracy movement in

June 1989 matched the Burmese military's onslaught on a similar movement led by Ms Aung San Suu Kyi in Burma. Hundreds of students were killed in Rangoon when soldiers fired on pro-democracy demonstrators in August and September 1988.

Ms Aung San Suu Kyi has been detained since July 1989. Her party won an overwhelming victory in elections in May 1990, but this was nullified by the military junta ruling as the State Law and Order Restoration Council (SLORC).

The Farmers Daily article paints a portrait of her as a selfless, patriotic martyr. The account contrasted with the

brief mention of the Nobel award in the Communist Party-controlled newspaper, People's Daily, which commented that the award of the peace prize was often a matter of controversy.

The paper's detailed report said that her present plight stemmed from her returning to Burma in 1988 to visit her sick mother when she became caught up in the anti-government student movement.

In the years since Burma's military government turned the army on the people, China and Burma have stepped up bilateral relations. Support from China is crucial for the survival of the isolated SLORC.

General Saw Maung, SLORC chairman, came on an official visit in August, his first trip abroad since coming to power. The failed Moscow coup increased China's co-operation with Burma. The SLORC depends on China for military supplies, with planned and fulfilled Chinese weapons shipments to date reaching a total value of \$1.4bn. While it is one of China's most significant arms markets, Burma's dependence on its northern neighbour extends beyond arms supplies and trade. The Burmese reportedly rely on China for diplomatic advice and for help in responding to criticism of human rights abuses.

N Korea bank venture to use Indonesian expertise

By Angus Foster in Hong Kong and John Riddling in Seoul

A BIZARRE joint venture between an Indonesian businessman and a communist state-owned enterprise says it will set up the first international bank in North Korea.

The country is among the world's most reclusive and backward nations with a history of debt default. The bank hopes to finance trade of North Korean natural resources which will be sold through a wholly-owned trading subsidiary. Rather optimistically, the bank will also be used to conduct a range of services from fund management to insurance.

The venture seems to have the full backing of North Korea's hardline leadership. Pyongyang is seeking to widen international trade relations to revive its stagnating economy and replace crumbling trade with the Soviet Union, its main economic partner.

Mr Oei Hong Leong, who controls Indonesia's Sinar Mas conglomerate, is using his small bank, company Enby Holdings to provide 51 per cent of the new bank's initial capital of \$30m (\$16.8m).

Mr Oei said the venture was part of a strategy to invest in "overseas markets with substantial growth potential". Korea stock exchange is less impressive and may demand additional reporting requirements from Enby. So far the company has mainly been involved in running Chinese restaurants.

BANK OF ENGLAND A REMINDER OLD £5 NOTES



AS ALREADY ANNOUNCED, NOTES OF THE TYPE SHOWN ABOVE CEASE TO BE LEGAL TENDER AFTER 29 NOVEMBER

You are urged to pay any such notes into your bank account or to exchange them for current notes no later than 29 November.

After that date they can be exchanged only at the Bank of England.

Israel's Labour party goes down fighting — itself

Hugh Carnegie reports on attempts to rescue a political movement many fear to be in terminal decline

ISRAEL'S opposition Labour party, once the great pillar of political power in the country, opened a policy-making convention in Jerusalem yesterday embroiled in a bitter internal dispute over how to rescue the movement from what many fear may be terminal decline.

The ironies surrounding the convention are acute. It comes as Israel is embarking on a Middle East peace process in which the Arab world, the US, the Soviet Union, the European Community, and, according to opinion polls, a majority of the Israeli electorate, regard territorial concessions by Israel as a vital ingredient.

Labour has long espoused the "land for peace" formula the governing Likud party and its right-wing allies reject. Yet it is Labour which is fighting with itself over peace policy, not the government parties; and it is Labour which faces tumbling public support, while the right is gaining strength.

A key battleground in the next election, due in November 1992 at the latest, will be the votes of hundreds of thousands of new Soviet Jewish immigrants. With unemployment and economic hardship rife among them, the government should be vulnerable.

But Labour's socialist trap-

the vast majority of newcomers. So far efforts by party reformists to shed its historic baggage, such as its close alliance with the powerful Histadrut trade union federation, have met with stiff resistance from traditionalists.

A recent opinion poll showed clearly how far Labour's declining message has alienated voters. Taken just after the Madrid peace conference, the survey showed support for Labour sliding to 22 per cent from the 31.5 per cent it achieved in the 1988 general election. The Likud, meanwhile, which baldly states that Israel can have land, peace and free-market prosperity, had moved up to 37 per cent from 34 per cent.

Soviet Labour support has leaked to the three smaller left-wing parties, the Citizens Rights Movement, Shinui and Mapam. Nevertheless, when support for them and Labour is added together and matched against the total for Likud and its three far-right satellites, the picture remains the same. Right-wing support has advanced to 46.5 per cent from 42 per cent in 1988, while the left has slumped to 33.5 per cent from 40 per cent.

One move which this week's convention will make to try to break the spiral is to set in train a party-wide process for electing a leader some time



Rivals for party leadership: incumbent Shimon Peres (left) and Yitzhak Rabin

early next year. This will almost certainly boil down to a battle between Mr Shimon Peres, the incumbent, and his longtime rival, Mr Yitzhak Rabin, a former prime minister and defence minister.

Mr Rabin, the only figure in Labour who evinces strong

public support as a candidate for premier, is likely to unseat Mr Peres, who consistently polls dismally. But a group of young Labour leaders, dubbed the doves, is insisting that the party must also adopt radical policy reforms this week if it is to have any hope of recovering

electorally. Not the least of Labour's dilemmas is that Mr Rabin is the champion of those who are opposing big changes.

The doves want Labour to adopt a more clear-cut peace policy, embracing acceptance of Palestinian self-determination in the occupied West Bank

and Gaza Strip, dropping objections to negotiating with the Palestine Liberation Organisation and accepting territorial concessions to Syria in the Golan Heights.

To date, while committed in broad terms to some trading of land for peace, the party has opposed Palestinian independence and relinquishing control of the Golan.

The doves also want to distance Labour not far from its present positions — and having only further confused voters in the process about what it really stands for. In that case, a few MPs may defect to the smaller parties who are already committed to putting up a common list of candidates at the next election.

This electoral alliance, under Israel's proportional representation system, will probably strengthen its representation in the Knesset from 10 seats at present (out of 120) to at least 14 or 15, making it the third largest party after Likud and Labour. But it gains would almost certainly be at Labour's expense, not the right's.

Canberra
in Australia

FINANCIAL TIMES WEDNESDAY NOVEMBER 20 1991

Joe Matsau, Managing Director of the Lesotho Electrical Company, is bringing energy to the villages of his country.

S Korea base
venture to use
Indonesian
expertise



Joe Matsau is bringing electricity to "The Kingdom in the Sky".

The de-forestation of some parts of Africa has been a matter of survival, not profit. In the mountainous kingdom of Lesotho, generations of villagers have had to live off the land for fuel to cook and heat their homes.

Joe Matsau of the Lesotho Electrical Company has a promising alternative. He is directing a long-term rural electrification programme which will make his country energy self-sufficient.

Hydro-electric power is the key, with transmission lines reaching up to over 2,000 meters into the "Kingdom in the Sky", as it is known locally.

Village by village, Lesotho is switching dependency from the earth's fragile resources to the fruits of man's ingenuity.

"We still have a long way to go", says Mr. Matsau, "but the programme would never have seen the light of day without ABB's help — not just their technology, but their skill in identifying crucial aid and loan sources for us."

"The world is changing fast. To catch up, we have to change even faster. And, thanks to ABB, we're doing just that."

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AMERICAN NEWS

IMF blessing is highpoint of Menem's US trip

By John Barham in Buenos Aires

ARGENTINA'S President Carlos Menem arrives back in Buenos Aires today after a successful seven-day visit to the US.

The high point of the visit came on Monday, when Mr Michel Camdessus, the International Monetary Fund managing director, said Argentina should have a new medium-term IMF loan in place by March 1992.

In a glowing endorsement of Mr Menem's policies, Mr Camdessus said: "Inflation has declined sharply, confidence is being restored and economic activity has picked up." He said Argentina should be able to convert its present \$1.04bn one-year standby into a three-year extended fund facility loan (EFF) by the end of next March, adding that this would help "the re-establishment of Argentina's relations with the international financial community".

An EFF would enable Argentina to begin restructuring its \$61bn foreign debt, the last important obstacle to economic stability after initiating sweeping free-market reforms in 1989. Mr Menem said negotia-

tions with private banks, which at the end of 1990 were owed \$35bn, are to begin in January.

"The IMF was leaned on by the Americans to come up with something for Menem to show for his trip to the US," one diplomat said. However, he conceded that Mr Camdessus has confirmed for the first time that Argentina now stands a good chance of drawing down the first tranche of an expected \$2bn EFF loan early in 1992.

Although fund officials are encouraged by Argentina's economic reforms, they are critical of Mr Domingo Cavallo, the economy minister, for his failure to meet tax revenue targets set in last July's standby agreement. The EFF is conditional on full compliance with the stand-by loan conditions.

Argentina is expected to overshoot its \$950m primary budget surplus target for the fourth quarter, but thanks to larger-than-expected privatisation receipts, rather than taxes. The IMF insists that Argentina covers its current spending with current revenues rather than with capital receipts.

Forty-three killed in Colombian conflict

AT LEAST 43 people have died in a flare-up of Colombia's guerrilla war scarcely a week after the end of peace talks which had offered hope of a breakthrough in the decades-old conflict, Reuter reports from Bogotá.

Twenty-seven guerrillas, 12 policemen and four soldiers died in the last two days in rebel ambushes and army operations across the country, officials reported yesterday.

The Bogotá daily El Espectador said that Monday had been one of the bloodiest days of combat between security forces and left-wing guerrillas who have been fighting the government since the 1950s.

Each side blamed the other for the upsurge in violence, which began a week after the government and rebel groups ended five months of peace talks in neighbouring Venezuela without agreement.

The increase in violence could jeopardise an agreement to resume the peace talks by February.

In the worst attack, rebels of the Marxist Revolutionary Armed Forces ambushed a police patrol returning from an anti-drugs operation in the south-western province of Putumayo, killing 10 policemen.



Home again: Haitian boat people in Port-au-Prince after returning from the US on board a Coast Guard cutter. They were handed over to the Red Cross

White House attacked over Haitian refugees

THE US administration has run into criticism from Congress over its efforts to deter Haitian refugees from seeking asylum in the US by sending them back to their country, writes George Graham in Washington.

It is an outrage to send innocent people back to a country led by a violent illegal military dictatorship," he said. The US has picked up nearly 1,800 Haitians who have fled their country since a military coup overthrew President Jean-Bertrand Aristide on September 30. These are mostly being held on Coast Guard vessels or at the US naval

base at Guantanamo, in Cuba. Only around 50 have been accepted for political asylum. The State Department said it did not believe the others would be persecuted on their return to Haiti. The flood of Haitian boat people has apparently increased in recent days because of growing economic difficulties faced by the island as a result of the embargo imposed by the US and other members of the Organisation of American States.

The US had tried to find Caribbean countries which would accept Haitian

refugees in temporary safe havens. On Monday, however, the State Department said the safe haven plan would not be sufficient to deal with the problem, and that the Coast Guard had therefore been directed to repatriate most of the Haitians.

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El Salvador looks to peace built on hatred and distrust

Damian Fraser on critical talks

WHILE El Salvador's brutal and bloody civil war appears to be drawing to a close after 12 years, few people in the tiny country have any illusions about the difficulties ahead.

Negotiations between the government and its left-wing guerrilla opponents, the FMLN, reached a critical stage last week when the latter unilaterally announced an end to offensive action. One of the five guerrilla commanders, Shafik Handal, all but declared that the war was over.

President Alfredo Cristiani was more cautious, but welcomed the announcement and insisted that government forces would soon stop their offensive action.

Mr Alvaro de Soto, the chief UN mediator, said that a formal peace treaty could well be ready before the end of the year. According to the provisional agreement reached in New York in September, the treaty will, among other things:

- give the rebels land which they control;
- require that the army be purged of its worst human rights violators and reduced in size;
- require that the guerrillas be re-incorporated into society and form a part (still unspecified) of a new national police force.

By themselves, these are sufficient to generate a great deal of instability," says Dr Fidel Chavez Mesa, leader of the centrist opposition Christian Democratic Party.

However, Salvadorean right-wingers still balk at such demands, and could act to prevent them being implemented.

The criteria under which the FMLN would enter the police force is proving the most difficult part of the negotiations under way in Mexico City.

A leading guerrilla commander, Germán Serrano, declared last week that the guerrillas would "certainly not" lay down their weapons after peace, and that the FMLN would be converted into the national police force.

On the other hand, Mr Armando Calderón Fournier, leader of the ruling Arena party and the man whom many consider as a successor to President Cristiani, said last week there was "absolutely no right for the FMLN to enter the high ranks of the police force".

He was also adamant that there should be no purge of the army. "We have to have an amnesty, a forgetting of actions," he said.

Some 75,000 Salvadoreans have been killed in the war, tens of thousands by right-wing death squads linked to the army.

The armed forces, the main beneficiaries of the war thanks to more than \$1bn (\$500m) in US military aid over the years, may well have the power to torpedo any agreement.

Moreover, the murder of six Jesuit priests and two women in November 1989, for which an army colonel was recently convicted, indicates the depths to which the army is willing to descend to protect its power.

New circumstantial evidence, revealed in a US Congressional report at the weekend, has linked the murders to senior members of El Salvador's defence establishment.

"Cristiani is not in a position to go against the army," says

one European diplomat. "The party will side with the army out of fear of handing over the country to the FMLN police".

The two sides also have yet to reach agreement on the mechanisms by which peasants in rebel-controlled areas would be given ownership of land they now till; nor have the peace talks touched on economic and social reforms.

Even so, despite bitter opposition, negotiations have made progress, due in part to rising international pressure.

The US, bored with financing a conflict that now serves little military purpose, has started to press the government. After some doubts, it has backed the UN, whose skilled mediation has helped to bring the sides so close. The route have in turn been pressed by Latin American friends.

Inside El Salvador, the nature of the conflict has also changed. The FMLN has radi- cally altered its stance, coming to accept that the only path to power is through elections.

The accommodation is due not so much to military weakness but to the continued insurgency losing political support. The FMLN is betting that a broad alliance of left-wing forces can win the 1994 presidential election.

On the right, Mr Cristiani has helped the negotiations by being much more dogged than many imagined possible. He has received crucial support from Major Roberto D'Aubuisson, the extreme right-wing founder of Arena who, in the early 1980s, was repeatedly linked to murders by death squads.

Maj D'Aubuisson, who is dying of cancer, has become more conciliatory, ensuring Arena support for the president's efforts.

However, if the coalition unravels on the major's death, then support for peace could slip away. Likewise, the prospect of a left-wing victory in the presidential election could lead to resumed political violence.

Besides, hatred and distrust will remain. The guerrilla strongholds, which suffered the brunt of the death squads, are unlikely ever to embrace a Christian Democratic or Arena government.

APPLICATION FORMS MUST BE SENT TO THE BANK OF ENGLAND, NEW ISSUES, PO BOX 444, GLOUCESTER, GL1 1NP TO ARRIVE NOT LATER THAN 10.00 A.M. ON WEDNESDAY, 27TH NOVEMBER 1991, OR LODGED BY HAND AT THE CENTRAL GLS OFFICE, 1 Bank Buildings, 19 Old Jewry, London EC3R 9EU, NOT LATER THAN 10.00 A.M. ON WEDNESDAY, 27TH NOVEMBER 1991, OR LODGED BY HAND AT ANY OF THE BRANCHES OR AGENTS OF THE BANK OF ENGLAND, NOT LATER THAN 3.30 P.M. ON TUESDAY, 26TH NOVEMBER 1991.

ISSUE OF £1,500,000,000
9 per cent CONVERSION LOAN, 2011
FOR AUCTION ON A BID PRICE BASIS

DEPOSIT AS FOLLOWS
Deposit on application with a competitive bid Price bid less £60 per cent
with a non-competitive bid £40 per cent
Balance of purchase money
On Wednesday, 13th December 1991 £60 per cent
INTEREST PAYABLE HALF-YEARLY ON 12TH JANUARY AND 12TH JULY

This Loan will, on issue, be an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961, subject as regards securities payable to bearer to the provisions of such Act as amended by the Trustee Act 1925. Application has been made to the Council of the International Stock Exchange for the Loan to be admitted to the Official List on 26th November 1991.

1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to receive bids for the above Loan.
2. The principal of and interest on the Loan will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.
3. The Loan will be repaid at par on 12th July 2011.

4. The Loan will be issued in the form of stock which will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1963. Stock registered at the Bank of England held for the account of members of the Central Gilts Office (CGO) Service will also be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1963 and the relevant subordinate legislation. Transfers will be free of charge.

5. On or after 9th June 1992 stock may be exchanged into bonds to bearer which will be available in denominations of £100, £200, £500, £1,000, £5,000, £10,000 and £50,000. Bonds will be free of stamp duty.

6. Stock will be interchangeable with bonds without payment of any fee.

7. Interest will be payable half-yearly on 12th January and 12th July. Interest will accrue from the date of issue of the Loan and will be payable in sterling. Payment will be made as of 12th July 1992 at the rate of £5.3014 per £100 of the Loan. Warrants for interest on stock will be transmitted by post, income tax will be deducted at 15 per cent per annum. Interest on bonds to bearer, less income tax, will be paid by coupon.

8. Stock and bonds of this issue and the interest payable thereon will be exempt from all United Kingdom taxation, present or future, so long as it is shown that the owner of the stock or bonds is in the beneficial ownership of persons who are not ordinarily resident in the United Kingdom of Great Britain and Northern Ireland.

9. Further, the interest payable on stock or bonds of this issue will be exempt from United Kingdom taxation, present or future, so long as it is shown that the owner of the stock or bonds is in the beneficial ownership of persons who are not ordinarily resident in the United Kingdom of Great Britain and Northern Ireland.

10. For the purposes of the preceding paragraphs, persons are not ordinarily resident in the United Kingdom if they are regarded as not ordinarily resident for the purposes of United Kingdom income tax.

11. Applications for exemption from United Kingdom income tax should, in the case of interest on stock, be made in such form as may be required by the Commissioners of Inland Revenue. Bearer bond coupons will be paid without deduction of United Kingdom income tax if accompanied by a declaration of exemption in such form as may be required by the Commissioners of Inland Revenue. The appropriate forms may be obtained from the Inspector of Income Tax, Inland Revenue, Lynwood Road, Thames Ditton, Surrey, KT7 7DP.

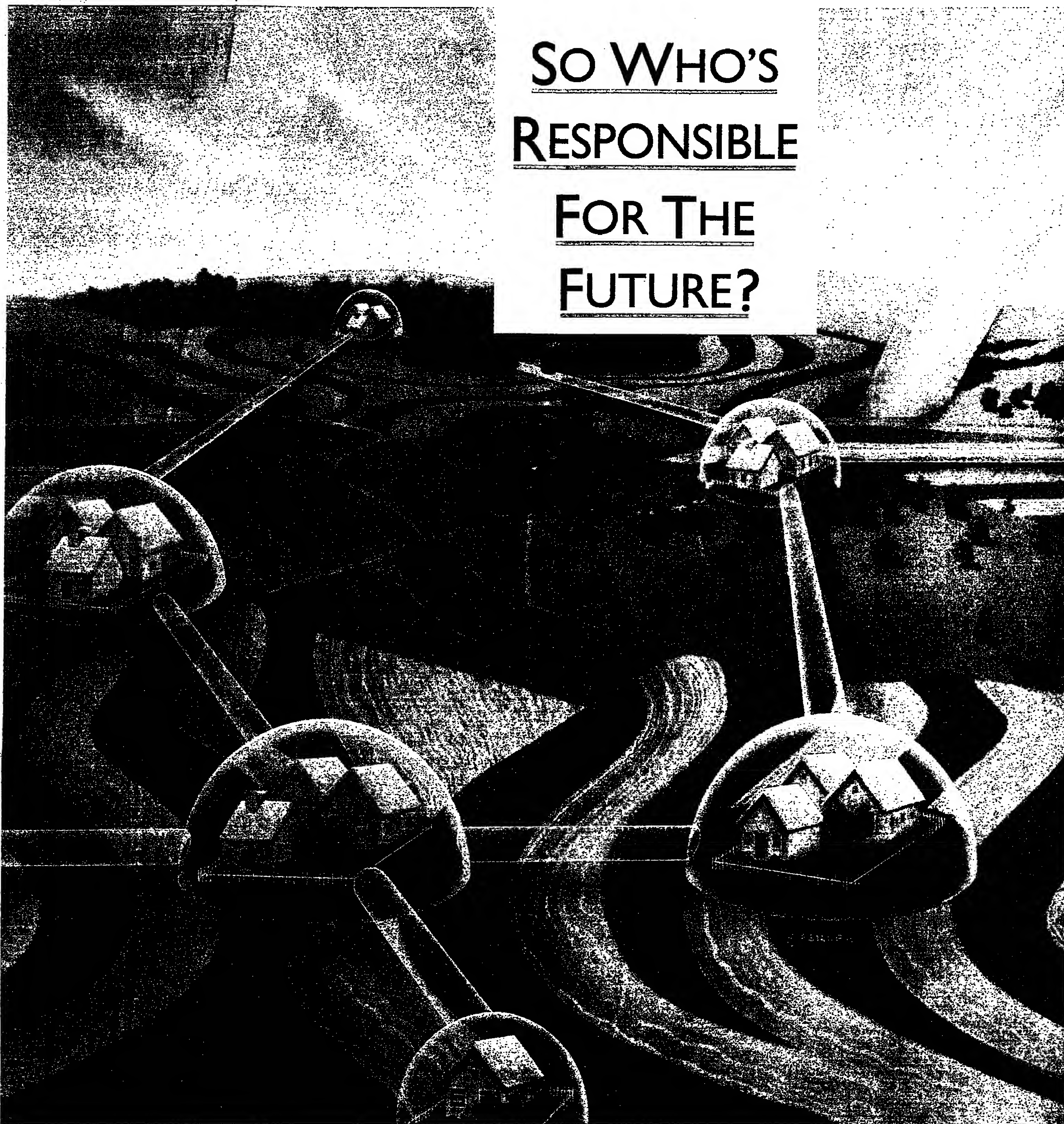
12. These exemptions will not entitle a person to claim repayment of tax deducted from interest unless the claim to such repayment is made within the time limit provided for such claims in the Income Tax (General) Regulations 1968. In addition, these exemptions will not entitle a person to claim repayment of tax deducted from interest unless the claim to such repayment is made within the time limit provided for such claims in the Income Tax (General) Regulations 1968. In addition, these exemptions will not entitle a person to claim repayment of tax deducted from interest unless the claim to such repayment is made within the time limit provided for such claims in the Income Tax (General) Regulations 1968.

13. Bids may be made on either a competitive or a non-competitive basis, as set out below, and must be submitted to the application form published with this prospectus. Each application form must comprise either one competitive bid or one non-competitive bid. Separate arrangements have been made under which gilt-edged market makers may make competitive bids, by telephone, to the Bank of England not later than 10.00 a.m. on Wednesday, 27th November 1991.

14. Application forms must be sent to the Bank of England, New Issues, PO Box 444, Gloucester, GL1 1NP to arrive not later than 10.00 A.M. ON WEDNESDAY, 27TH NOVEMBER 1991, or lodged by hand at the Central Gilts Office, Bank Buildings, 19 Old Jewry, London EC3R 9EU, not later than 10.00 A.M. ON TUESDAY, 26TH NOVEMBER 1991, or lodged by hand at any of the Branches or Agents of the Bank of England, not later than 3.30 P.M. ON TUESDAY, 26TH NOVEMBER 1991; such payments must be sent to the Bank of England, New Issues, Southgate House, Southgate Street, Gloucester, GL1 1UW. Registration of amounts of the Loan held by the account of members of the CGO Service will be effected under separate arrangements.

15. Each bid must be for a minimum amount and in a multiple of the Loan as follows:—
Amount of the Loan applied for Multiple
Competitive bids (minimum £500,000) £500,000 £1

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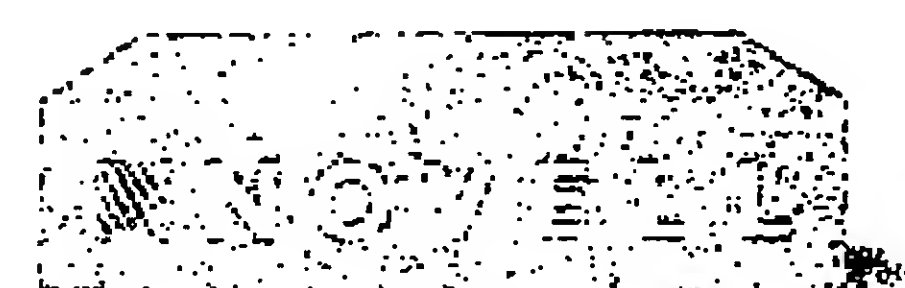
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The Past, Present, and Future of Network Computing.

AMERICAN NEWS

Peru opens up economy with deluge of laws

By Sally Bowen in Lima

A 10-DAY deluge of 126 laws, more than half of them intended to stimulate private investment, has brought about the most radical reorientation in the Peruvian state for more than 20 years.

If a country can decree its way into modern times, then Peru has gone some way to doing so economically.

State monopolies have been eliminated, private individuals and companies may now compete directly with the state in such varied areas as telecommunications, the generation and transmission of electricity, and the provision of postal and railway services.

They may apply for concessions to administer state-owned hospitals, airports and even schools.

There is what ministers call an "aggressive plan" to sell off public companies, which have drained the Peruvian exchequer of up to \$2.5bn annually. Mining and oil companies Centromin, Hierroperu and Petroperu, plus the state airline Aeroperu, top the privatisation list.

"There is no longer any such thing as a strategic enterprise," said the economy minister Carlos Bolona.

He expects privatisation both to increase efficiency and ease the government's cash flow crisis which has held public sector salaries below \$40 a month for all this year. "But it has to be quick - we can't afford the luxury of privatising over six or seven years, like Chile or England," said Mr Bolona.

State subsidies, paternalism and systems of special exonerations which Peru has relied on for more than 20 years have demonstrably failed to work.

"I am a pragmatist and I look for ideas which do work. The world is seeking efficiency and market forces can bring us that," Mr Bolona said.

More specifically, Peru is

seeking to emulate the South-East Asian "tigers".

While legislative decrees poured forth at home, President Alberto Fujimori has been visiting Thailand, Singapore, Malaysia and Hong Kong, addressing business organisations on opportunities for immediate investment in Peru.

As part of the new emphasis on economic diplomacy, embassies are to be established in Thailand, Singapore and Malaysia by early 1992 to strengthen trade links.

During the presidential visit, a co-operation treaty was signed with Malaysia for development of Peru's potentially huge palm oil industry (also a viable substitute crop in the coca-growing areas of the Peruvian jungle).

In Thailand, talks centred on joint ventures to exploit plentiful Peruvian fishing stocks; while Singapore investors are thought to be attracted principally by Peru's mining and textile potential.

Through links such as these, Peru hopes to increase substantially last year's paltry \$20m in foreign investment.

The government admits, however, that settlement of three outstanding disputes with transnational companies already operating in Peru - Southern Peru Copper Corporation, Occidental Petroleum and Belco - will be a prerequisite for attracting fresh short-term foreign investment from abroad.

The government is playing down the continuing problem of terrorism, however.

According to Mr Alfonso de los Heros, the newly appointed prime minister: "Security is not the major concern for foreign investors."

But more important is an adequate legal framework. If these decrees survive, then investment, both national and foreign, will come," he said.

Canada to end curbs on foreign control in energy

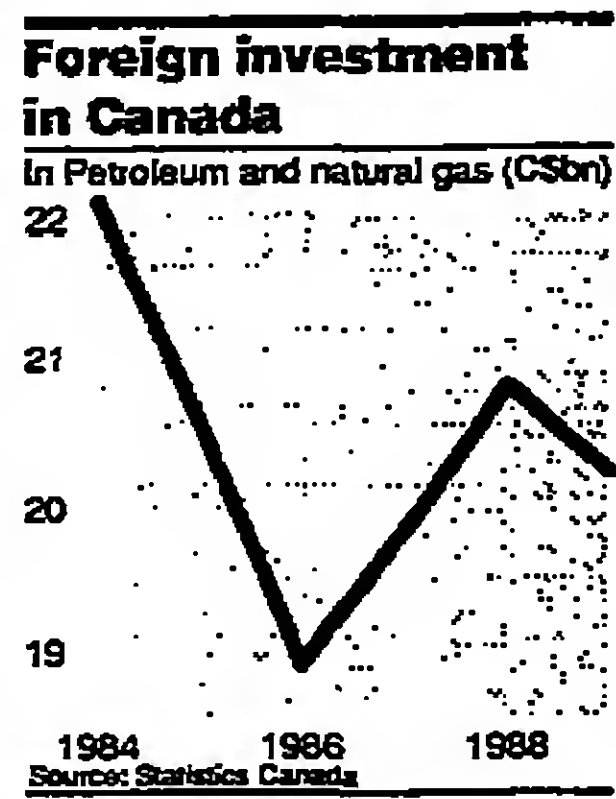
The government drive to keep the oil and gas sectors in local hands has failed, writes Bernard Simon

A CORNERSTONE of Canada's industrial policy in the late 1970s and early 1980s was the creation of a strong domestic energy industry. Through a combination of tax incentives, foreign investment curbs and nationalisation, Ottawa hoped to spawn a collection of healthy locally controlled oil and gas producers which would put Canada's interests above those of some faraway multinational.

The abject failure of that policy will be underlined soon, with the expected abolition of most remaining restrictions on foreign investment in the oil and gas industry.

Far from discouraging foreign participation, the hard-pressed oil and gas industry now wants to open the door as wide as possible to outside capital. In particular, it wants to broaden the range of potential buyers for the large number of exploration and producing properties up for sale.

"It's been a buyer's market, so anything that encourages more buyers has to be to the benefit of sellers," says Mr



Frank Sayer, president of Sayer Securities of Calgary. The Alberta-based oil industry has still not fully recovered from the nationalistic policies of a decade ago, when Ottawa encouraged Canadian-owned companies to run up big debts to pay for acquisitions and for dubious exploration projects in the remote Arctic.

The recent spate of sales is as much a legacy of the misguided policies of the early 1980s as a response to present

weak oil and natural gas markets. The biggest sellers have included Petro-Canada, which was formed in 1975 to give Ottawa a "window" on the energy industry, and Amoco Canada, which in 1987 bought Dome Petroleum, the most heavily indebted of all the Canadian companies.

On the other hand, foreign interest in buying Canadian energy assets has seldom been higher. Mitsubishi of Japan is in the process of buying a 5 per cent interest in the Syncrude tar-sands project in Alberta from Petro-Canada. Morrison Petroleum, a junior company, raised C\$130m (\$99m) last year from a group of US pension funds and other institutions for investments in gas processing plants and pipelines.

Ironically, one of the companies now sniffing around for acquisitions is Petrofina, the Belgian group which had a sizeable operation in Canada before it was bought out by the government in the early 1980s and folded into Petro-Canada.

Current policy prohibits foreign takeovers of healthy Canadian oil and gas compa-

nies. Even in the case of those in financial difficulty or where one foreign shareholder is selling to another, buyers are required to commit themselves to future investment and greater Canadian participation.

All foreign takeovers of energy companies with book values of more than C\$5m must still be reviewed by Investment Canada, the government's investment watchdog. The oil and gas sector was excluded from the relaxation of review thresholds for US investors which were included in the 1989 US-Canada free-trade agreement.

Production licences for wells in the Arctic or off the East Coast require at least 50 per cent Canadian participation. Mr Hans Macle, vice-president of the Canadian Petroleum Association, says these rules have kept many investors away. Others have had to operate in a straitjacket. For instance, UK-based Lasso is allowed to own 54 per cent of the shares of the Canadian subsidiary, but has only one-third of the votes and nominates only two out of 10 directors.

"They do chafe a little bit," says Mr Verus Johnson, president of Lasso Canada.

The growing strains on the policy are illustrated by the case of Calgary-based Husky Oil, one of the country's biggest independent producers. Ottawa refused to allow Mr Li Kashing, the Hong Kong magnate, to buy outright control of Husky in 1988. Mr Li's direct shareholding was limited to 43 per cent, with another 9 per cent owned by his son (who is a Canadian citizen) and 5 per cent by Canadian Imperial Bank of Commerce.

Husky is now in the red, and only Mr Li appears to be able and willing to provide the financial support it badly needs. Husky's other large shareholder, debt-burdened Nova Corp of Alberta, has declined to invest more equity in the company and has put its 43 per cent stake on the block.

Mr Li recently made an offer for Nova's shares. There is little doubt that this time Ottawa will have few qualms about allowing him to buy full con-

trol. Sayer Securities estimates that a total of at least C\$4.1bn of energy assets are up for sale; almost half the 136 companies it polled said they have properties on the block.

Toronto's Reichmann brothers, who are seeking to raise cash to cushion them against the slump in their real-estate business, are looking for buyers for their controlling stakes in Home Oil and Interprovincial Pipe Line. Another Reichmann-controlled company, Gulf Canada Resources, is keen to sell some of its interests. Petro-Canada said recently that it is seeking offers for parts of its holdings off the coasts of Newfoundland and Nova Scotia.

The government now clearly appreciates that these companies have the best chance of getting a fair price and keeping themselves on an even keel if foreign bidders are allowed to play by the same rules as local ones.

A senior energy department official says that recommendations on easing the present curbs will be submitted to the cabinet "fairly soon".

Cuba cracks down on its black marketeers

CUBA'S communist authorities are cracking down on black marketeers who operate on Havana's Malecon waterfront, holding swift, "exemplary" trials and sentencing offenders to jail for up to one year, Reuters reports from Havana.

The Communist Party newspaper, Granma, said in a report yesterday that 12 black marketeers received prison sentences of between four months and one year last Saturday after being tried, "a few metres from the scene of their crimes", almost immediately after their arrest.

The trials, described by Granma as "very summary", were held during the night in an improvised courtroom set up in a canteen for construction workers who are building a five-star hotel, the Cobiha, on

the waterfront. Granma described the waterfront black market as "a sordid coming and going of individuals who propose the illegal sale at inflated prices of items which are in short supply in our market: cigarettes, rum, food products, soaps".

Most of the offenders sentenced were charged under Article 230 of Cuba's penal code which penalises hoarding and speculation. Their goods were confiscated and they were banned from the waterfront for an unspecified period.

As a result of disruptions to vital supplies from the Soviet Union, many of the island's more than 10m people seek to supplement their tight monthly food ration by buying on the black market, where most goods are available but at inflationary prices.

Trinidad calls early election

By Canute James in Kingston

MR Arthur Robinson, the prime minister of Trinidad and Tobago, has called general elections for December 16, two months before they are constitutionally due.

Mr Robinson was apparently encouraged by opinion polls which indicated that his ruling National Alliance for Reconstruction, which won a handsome victory in elections in 1987, was ahead in popular support for the first time in the past two years.

Elections are also scheduled for the same day in neighbouring Guyana, but there is a possibility the poll will be put back because of a row over errors in the voters roll.

Panama envoy tells of Noriega-Medellin link

By Henry Hamman in Miami

ALLEGATIONS by a Panamanian diplomat turned drug smuggler and money launderer that General Manuel Antonio Noriega received \$10m in pay-offs has tightened the link between the former Panamanian leader and the Medellín cocaine cartel.

The former diplomat, Mr Ricardo Belonick, made the claim in detailed testimony on Monday at Gen Noriega's drug-trafficking trial, now in its third month in Miami Federal District Court.

According to Mr Belonick, who has admitted purchasing a Panamanian freight airline, Inair, on behalf of the Medellín cartel, Gen Noriega was paid \$500,000 for each of 19 drug flights from Panama to the US. Mr Belonick said the general also received an extra \$500,000 for helping to retrieve another drug cargo which had been seized mistakenly by Panamanian customs agents.

However, under cross-examination, Mr Belonick acknowledged he had never actually seen any of the money pass into Gen Noriega's hands.

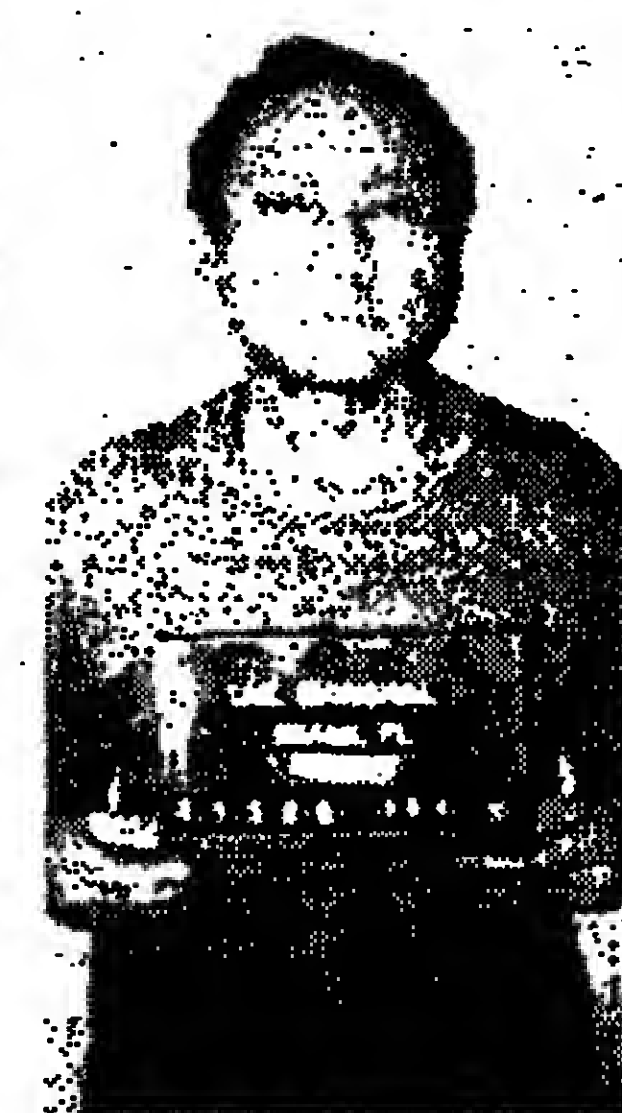
Mr Belonick, 44, is a lawyer and served as Panama's ambassador at large in Washington. But, according to his own testimony, in the early 1980s he established himself as a money launderer for the Medellín cartel.

At first, he said, he collected suitcases of cash in Miami and flew with the money to Panama. But he and his Colombian clients eventually decided that owning their own airline would be a better method of moving the volume.

Starting in November 1982, Mr Belonick said, he began flying drug cash on Inair aircraft. Eventually, the airline was carrying \$60m a week in drug money for deposit in Panamanian banks.

On arrival in Panama, Mr Belonick said, officers of the Panama Defence Forces intelligence branch, of which the then Colonel Noriega was the chief, met the aircraft.

The first shipment of cocaine from Panama to Inair took place in December 1982, Mr Belonick said, and the flights



Noriega, now in the third month of his drug trial

The US is allowing a key prosecution witness to keep his \$3.9m drug profits

continued until 1984, when cocaine was discovered in the Inair cargo warehouse at Miami International Airport. The airline ceased operation thereafter. All told, the flights brought in 20,000 kg of cocaine into the US.

Mr Belonick also said that he and his cartel partners considered shipping cocaine to the US via Nicaragua.

He said cartel leaders told him that they had reached an understanding with the top leadership of the then Sandinista regime to allow the shipments.

But those flights apparently never took place.

Mr Belonick's testimony made clear the large sums which could be earned from the drug trade.

Under cross examination, he acknowledged that he was paid \$2m for his money laundering efforts and an additional \$5m for the drug flights.

But he said his net worth

today was only \$3.9m, the rest of the money having been lost in poor business ventures.

Mr Belonick, like many other witnesses against Gen Noriega, gave his testimony only after reaching a plea bargain with US government prosecutors.

The bargain was struck only after 10 negotiating sessions in Panama, including face-to-face discussions with both the lead prosecutors in the case.

Under the agreement, the maximum sentence Mr Belonick could face for his drug activities was reduced from 60 years imprisonment to 10 years, with a government promise to intervene on his behalf to seek an even lower sentence.

In addition, Mr Belonick has been granted immunity from further prosecution and a pledge that the US will seek to block foreign prosecutions.

Mr Belonick, his wife and children and their maid have also been promised government support if they choose to emigrate to the US, and places in the federal witness protection programme if they wish. He is not required to forfeit any of his remaining assets despite acknowledgement that they were financed with drug money.

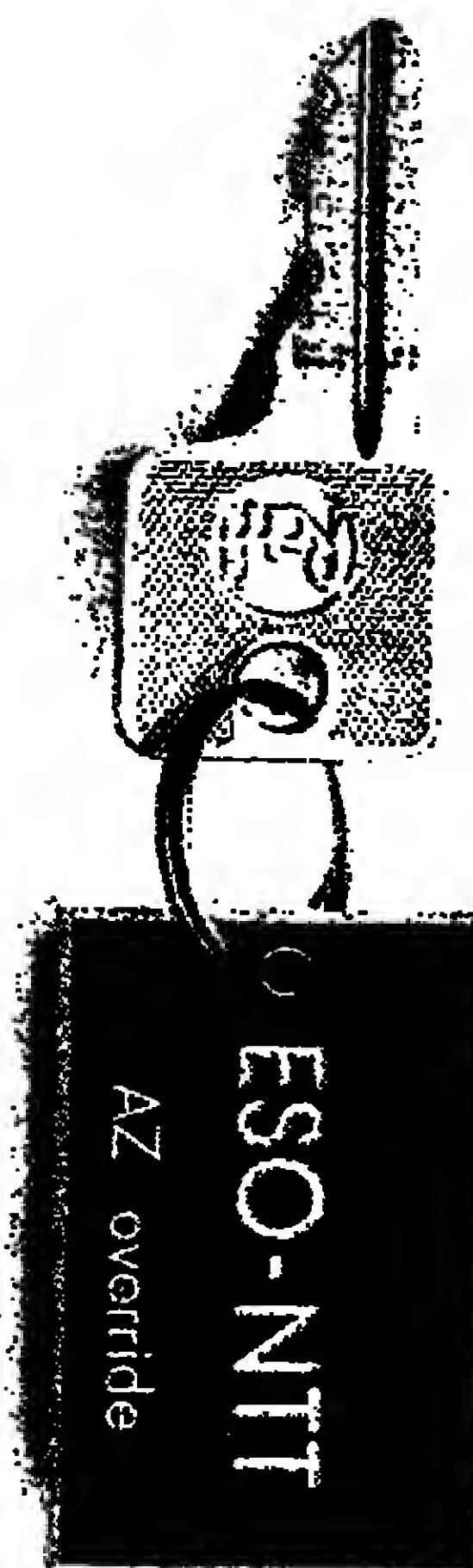
Mr Belonick's testimony has revitalised interest in Gen Noriega's trial, which had been languishing during the government's presentation of a succession of minor witnesses.

During some recent days of proceedings, attendance at the trial has dwindled to the point that the courtroom has been almost empty.

The government is expected to call as one of its next witnesses Mr Carlos Lehder Rivas, the highest ranking cartel leader in US custody, despite Mr Lehder's acknowledgement that he has never met Gen Noriega.

But in the publicity sweepstakes, the defence team's announced intention to bring in Colonel Oliver North to testify, and Col North's apparent willingness to appear, means that the battle of courtroom one-upmanship is far from over.

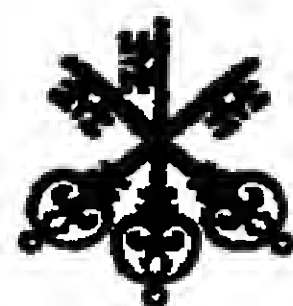
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ARGENTINE REPUBLIC MINISTRY OF ECONOMY AND PUBLIC WORKS AND SERVICES SECRETARIAT OF TRANSPORT

MUNICIPALITY OF THE CITY OF BUENOS AIRES SECRETARIAT OF PUBLIC WORKS AND SERVICES

According to what has been established by Law 23.896 (State Reform Law), its statutory Decree No. 1105/89 and the Decree No. 1143/91, the Ministry of Economy and Public Works and Services, in its condition of Executive Authority, with the participation of the Municipality of the city of Buenos Aires, and the assistance of the Transport Secretariat of the above mentioned Ministry and the Secretariat of Public Works and Services of the above mentioned Municipality, calls for the

NATIONAL AND INTERNATIONAL PUBLIC BID
for the concessioning of the operation of the subway (SISTEMAS DE BUENOS AIRES S.E.) and railway (FERROCARRILES METROPOLITANOS S.A.) passenger services in the Buenos Aires Metropolitan Area, grouped in the following way:

- Group 1: The Urban and Suburban Services of the Mitre Line
- Group 2: The Urban and Suburban Services of the Sarmiento Line
- Group 3: The Services of Suburban Services of Buenos Aires together with the Urban and Suburban Services of the Urquiza Line
- Group 4: The Urban and Suburban Services of the Roca Line
- Group 5: The Urban and Suburban Services of the San Martín Line
- Group 6: The Urban and Suburban Services of the Belgrano Line (North)
- Group 7: The Urban and Suburban Services of the Belgrano Line (South)

This is the only and common call for a total of seven (7) bids, one for each group of services.

CONSULTATIONS AND PURCHASE OF THE BIDDING DOCUMENTS

At the seat of the Working Commission for Privatization, Avenida Ramos Mejía 1302 - 8º Floor - Buenos Aires - Argentina, starting on November 15, 1991, from 11 a.m. to 5 p.m.

PRICE OF THE BIDDING DOCUMENTS (to participate in the 7 bids): US\$ 20,000 (twenty thousand US Dollars).

RECEPTION AND OPENING OF PROPOSALS

ENVELOPE Nº 1 (common to all bids): Ingeniero Pedro Mandondo Room, seat of the transport Secretariat Avenida 9 de Julio 1925, Ground Floor, Buenos Aires, Argentina, not later than January 31, 1992, at 4.00 p.m.

ENVELOPE Nº 2

- * For bids of Group 1 - Mitre Line, Group 2 - Sarmiento Line, and Group 3 - Suburban Services of Buenos Aires and Urquiza Line: at the above mentioned place, not later than April 20, 1992, at 4.00 p.m.
- * For bids of Group 4 - Roca Line and Group 5 - San Martín Line, at the above mentioned place, not later than June 4, 1992, at 4.00 p.m.
- * For bids of Group 6 - Belgrano Line (North) and Group 7 - Belgrano Line (South), at the above mentioned place, not later than July 20, 1992, at 4.00 p.m.

Support for MacSharry in farm talks

By David Gardner in Brussels

EUROPEAN Community farm ministers have given Mr Ray MacSharry, the EC agriculture commissioner, a clear endorsement for his negotiating stance in an attempt to unblock the Uruguay Round impasse over farm subsidies.

This "united front", as the Dutch presidency of the EC has described it, greatly strengthens Mr MacSharry's hand before a further round of talks he is due to hold with Mr Edward Madigan, the US agriculture secretary, which may come this weekend.

At a closed dinner here on Monday night, ministers took the view that the US was moving closer to the EC's position, which it had rejected last December at the failed summit in the Uruguay Round.

There was broad acceptance for the compromise, which Mr MacSharry and Mr Madigan are exploring, of a reduction in export subsidies of 35 per cent over five years.

The US had wanted a 90 per cent cut over 10 years, against the EC's offer of a 30 per cent cut over 10 years, counting from 1986 so as to include credit for cuts already made.

Ministers nevertheless insisted that the EC's "rebalancing" concerns, allowing the Community to increase protection against imports of cheap cereals substitutes in exchange for the EC cut in cereals exports. The Commission is seeking to resolve this by negotiating a freeze on imports at current levels.

US "deficiency payments" - giving farmers the difference between domestic and world prices - should not be allowed into the "green box" for production-neutral subsidies, since they distort trade.

The Commission is less likely to insist on this, because of the way it has constructed its own farm reform plan. It wants the direct payments which it plans or farmers in compensation for big price cuts under the reform to be put mostly in the "green box".

Only then can it deliver the internal reform which will make possible an improved offer regarding the GATT.

The US agrees not to use its trade legislation to act unilaterally against the EC, instead pledging to settle any disputes multilaterally through the GATT.

The Commission is equally adamant on this "peace clause", and sees it as a major sticking point for the US.

There shall be no quantitative restrictions on cereals exports, as the US is seeking the US agrees to Mr MacSharry's compromise - a mixture of volume restraint and subsidy cuts, provided that the US accepts a reasonable reference year to calculate the base from which cuts must be made - the EC will likely go along with it.

None of the ministers pushed [Mr MacSharry] any further than he wanted to go, a minor Commission official said.

Back into the thicket of subsidies

William Dullforce analyses the issues as EC and US farm negotiators resume their talks today

TOP FARM negotiators from the European Community and the US will resume in Geneva today their efforts to fashion a firm understanding on how to cut agricultural subsidies.

The five-year-old Uruguay Round trade talks, which need a breakthrough on agriculture to succeed, are again entering a critical two-to-three-day pass.

No substance has yet been given to the hopes raised at the EC-US summit in The Hague on November 9, at which President George Bush scaled down US targets for reductions in farm subsidies. Mr Ray MacSharry, EC agriculture commissioner, and Mr Edward Madigan, US agriculture secretary, were unable to fill in the detail at subsequent talks in Rome.

Since the Hague meeting, EC officials have been signalling that a farm deal with the US is within reach. Mr Jacques Delors, president of the EC Commission, said at the weekend that an accord could be struck by the end of the week.

In private, US officials are more cautious in forecasting the outcome of this week's meeting of Mr Richard Crowley, US agriculture under-secretary, and Mr Guy Legras, EC director-general for agriculture. The EC "has not yet demonstrated the across-the-board flexibility needed to close the gaps," one official said.

Both sides agree that Mr Bush's intervention broke the log-jam over agriculture that has thwarted the international trade talks for years.

The return of the key negotiators to Geneva is seen as a good sign. But EC and US officials read the import of the Hague summit differently.

The president moved the US away from its demand for cuts



Ploughing towards a trans-Atlantic accord: Raymond MacSharry (left), the EC agriculture commissioner, and Edward Madigan, the US agriculture secretary

of 90 per cent in export subsidies and 75 per cent in border protection and domestic supports to farmers over 10 years.

It was agreed to talk of 35 and 30 per cent reductions over five years in the three areas, but the impact of the percentage in real terms on output and trade depends on the other factors built into an agreement. On these factors, there are at least a dozen points at which the negotiators diverge.

US officials claim that, under Brussels' interpretation of how to effect a 35 per cent cut in subsidies, the EC's annual export of subsidised cereals would be some 6m tonnes larger at the end of five years than under the US interpretation.

The US target is to cut EC subsidised cereals exports to 10m tonnes, which would be equivalent to a reduction of more than half from the level

the EC is expected to reach this year.

Factors affecting the outcome are the choice of the base period from which calculations are made, the date for implementation and whether the cuts should be applied to budgetary allocations or to export tonnages. The US sticks to the 1986-88 base period; the EC, whose subsidies rose sharply from that period, originally wanted a 1988-91 base but has proposed a compromise.

Another point of contention is Brussels' demand that it be allowed to run down existing surplus stocks before the reductions are counted - a demand that would particularly affect beef, in which the EC has built massive stocks.

In domestic farm supports, disagreement stems from the "green box", the measures which would be permitted

because they do not distort trade. The US complains that the Community proposes to put into the box all the compensatory payments it would make to farmers under the MacSharry plan to reform the common agricultural policy.

Washington says it would subject its own deficiency payments to reductions, if they were proved to distort trade, but would expect the EC to do the same for the comparable compensatory payments.

In dismantling border protection, Washington's call for full international tariffification - the conversion of all import barriers into tariffs and their

subsequent reduction - poses problems. Differences persist over how to calculate the tariff equivalents, the formula for reducing them, how to ensure minimum market access and, most markedly, over the "safeguard" mechanisms which countries could apply to dampen the effect of unexpected surges in imports.

EC farm ministers are again insisting on the right to "rebalance" or to impose tariffs on imports of animal feedstuffs and oilseeds which now enter the Community duty-free in return for concessions in other areas. For the US, rebalancing is out of question.

Trade officials say it would be possible to unravel this bilateral tangle, if the political will voiced at The Hague is maintained. But an EC-US accord would be only a first, albeit crucial, step. The EC-US

talks have moved to Geneva this week so that they can be fused with the non-stop negotiating in all areas of the Round launched by Mr Arthur Dunkel, GATT director-general, in an attempt to complete the trade talks.

The Uruguay Round remains on a knife-edge. If, over the next two days, the EC and US negotiators cannot resolve their differences over farm reform, there will have to be a time-consuming referral to ministers or even heads of government. On the other hand, a definitive unblocking of the EC-US dispute over farm subsidies would be a shot in the arm for all the other negotiations and open a reasonable prospect of meeting the year-end deadline for drafting the final texts of a series of new international trade agreements.

Congress fears unacceptable deal

By Nancy Dunne in Washington

CONCERN is growing in the US Congress that the State Department will put pressure on American trade negotiators in the Uruguay Round to secure a final deal that Congress will not accept.

"It is not a good idea," said Mr George Weiss, staff director of the House of Representatives sub-committee on trade. Any final deal must attract broad support from the business lobby to counteract the tendency to protectionism in economic hard times.

a briefing on the Round yesterday, Mr Sam Gibbons, chairman of the sub-committee, said a Congressional vote on Uruguay Round package is likely early next summer.

"I'd help us," I hope the economy is better than it is now," he said. "When members are very pessimistic, they tend to be more protectionist." He said the North American Free Trade Agreement package and be introduced after the 29 presidential election and voted on early in 1993. This

notion fits that of the Administration: there is no appetite to fight the controversial battle before the election, particularly if the economy fails to improve and jobs continue a matter of concern.

But he said attempts to attach to a Uruguay Round package an extension of the Super 301 legislation which, with its retaliatory threat, calls for managed trade. This contradicts European calls for the US to agree not to use unilateral action in trade disputes.

HK lead for Gammon

By David Dodwell, World Trade Editor

GAMMON Construction, the Hong Kong-based group jointly owned by Trafalgar House of the UK and Jardine Matheson in Hong Kong, is to lead a consortium building the territory's HK\$2.6bn (190m) newest port development, Container Terminal Number Eight.

The terminal, with four berths, will raise Hong Kong's annual container handling capacity by 1.6m twenty-foot equivalent units (TEUs) when completed in 1995.

In 1990, Hong Kong was the world's second busiest container port, handling 5.1m TEUs, behind Singapore, with 5.22m.

Terminal Eight, unusually, will be operated jointly by Modern Terminals and COSCO HIT Terminals (Hong Kong International Terminals, a sub-

siary of China's nationalised shipping group and Hutchison International Terminals (HIT). Alongside Gammon, the members of the consortium building Terminal Eight will be Hishinatsu Construction of Japan, locally-based China Harbour Engineering, Jan De Nijl of Belgium, and Ballast Nedam of Holland.

Foreign funding for part of the \$600m first phase of the 150tho Highlands Water project was agreed in London yesterday with the ECGD.

Haitian's official export credit insurer, backing a \$50m loan. The loan, from Hill Samuel Bank, will support Balfour Beatty, Kier International and the International Civil Engineering, which are among members of two international consortia awarded contracts.

Bulgaria to accelerate privatisation

By Judy Dempsey

BULGARIA'S new non-communist government will speed up privatisation, reform the banking system, and redefine property rights with the aim of attracting foreign investment.

However, an agreement on its debt with the London Club of commercial bankers is seen as crucial in giving western companies incentives to invest, as well as providing Bulgaria with credits to modernise the industrial sector and infrastructure.

These were the main conclusions yesterday from a conference on Bulgaria organised in London by the Confederation of British Industry.

FT Conference on the Petrochemical Industry in the 1990s

By Paul Abrahams

Prospect of 'big mergers'

executive of BP Chemicals.

West European ethylene production has increased from 14m tonnes in 1986 to 17.5m tonnes in 1991, said Mr Marshall. This growth was faster than demand and had been exacerbated by increased production in the Far East. He estimated that there is an excess in ethylene capacity of about 1.5m tonnes this year, which would increase to 2m tonnes next year.

Some 16 crackers are under construction worldwide and at least 20 under consideration, adding as much as 12m tonnes of capacity by 1995, warned Mr John Akitt, president of basic chemicals at Exxon.

Europe remains the highest cost region in the developed world for the production of ethylene, warned Mr David Glass, director at the consultants Chem Systems. He said Europe was neither equipped to exploit the cheapest available feedstocks nor compete on equal terms when using its main feedstock naphtha.

Among the solutions proposed by speakers to the industry's problems were: Reduce the operation of crackers in line with demand, either by extending maintenance shutdowns, mothballing plants or even closing them.

Integrate crackers with downstream units. This, according to Mr Akitt at Exxon, could reduce costs by as much as \$50m a year.

Restructure the industry. More co-operation, agreements, plant operating agreements and share investments are needed, as well as the cancellation of programmes to expand capacity.

The economies of scale remained clear, said Mr Campbell at BP. But the days when it was possible for a single company to build world-scale facilities on its own were gone. Joint-ventures of some kind were clearly the answer.

It was clear there were still too many companies in some sectors, said Mr Campbell. He pointed out that, in oil, the top 15 companies account for 60 per cent of the industry's turnover, while in chemicals the top 15 represent only 25 per cent.

In the meantime, Mr Campbell said he did not expect the effect of an economic recovery - if it had started - to work through to the petrochemical industry for at least a year and possibly not until 1993. An upturn for the European sector was unlikely to be export-led, given the increased capacity in the Far East.

FUTURE BUSINESS STRATEGIES IN SOUTHERN AFRICA

Price Forbes looks forward to making friends in Africa

Paul Heinemann, Managing Director of the Price Forbes Group talks to John Spira, Finance Editor of Johannesburg's Sunday Star.

Spira: The Price Forbes Group has many divergent facets. What are the main thrusts of the business?

Heinemann: Price Forbes has four main pillars: ★ PFV Insurance Brokers, which strives to offer its clients the most cost-effective and beneficial solutions to their risk-related problems. A specific division called Corporate Risk Management (PRM) provides many of the specialist skills. ★ Alexander Forbes & Co. Insurance Brokers, which provides its clients with the highest quality of employee benefit consultancy, actuarial services, administration and financial planning advice. ★ Forbes Reinsurance Brokers, which provides services in the field of reinsurance administration, protection and coverage. ★ Medical Administrators, which provides medical scheme administration and health care management services. The group employs more than 2,450 people in 24 offices situated in most of South Africa's principal towns and cities and is active abroad through its associations with foreign companies. Our clients, which include more than 80 of the country's largest 100 stock exchange listed companies, extend from industry and commerce through to the agricultural, mining and personal services and to the individual. We're South Africa's largest insurance brokers, risk management consultants and consulting actuaries. Group retained brokerage and fees exceeds an annual R260 million. That ranks us among the larger firms of our type in the world excluding the mega Alphonse-Brokers.

Price Forbes is a South African company with South African shareholders, principally Fidelity and Absa groups. Our staff owns 15 per cent of the equity. No single shareholder, however, gives us complete operating independence.

Spira: What is the group's broad philosophy?

Heinemann: We aim to reduce risk, to adequately protect assets and to provide a range of consultancy services. Size in itself is not important. Our commitment is to use our size to invest in and develop appropriate technology, efficient systems and competent staff, in the process providing for our clients a faster, more efficient and personal service. Our policy is to divide our companies into small units and to manage the group as a series of small companies rather than one institution. It is a strategy which has been the secret of our success to date.

To stay ahead of our clients' changing needs, we employ qualified experts in our technical services and research divisions - people whose expertise is critical to the levels of advice and service that our clients expect.

Each of our companies is an important and powerful player in its own right. Each has its own character. The Price Forbes Group encourages this individually, allowing each operating company to focus its skills in an innovative and entrepreneurial manner.

We've found that if something is going wrong in your business, it's because you're putting your own interests ahead of your clients' interests. It's as simple as that when you're engaged in a service industry.

Spira: You mentioned your associations with foreign companies. Does this include Africa?

Heinemann: Yes, though only with certain neighbouring countries at the moment. It's been difficult to do business with Africa. However, I anticipate that our contacts with other African countries will blossom in a way that will meet both their needs and ours.

I recently received an invitation to visit the chairman of a state-owned African insurance organisation. It's the sort of approach that we haven't had in years and I am looking forward to accepting the invitation. The potential for us to become involved in insurance throughout Africa is significant.

We've been getting visitors from Africa - people who want to see how we do things here. A lot of very useful personal relationships are developing. They're people who want to do business with us. We're going to have to find out how that's going to be possible.

Spira: Apart from your international associations, do you have any overseas offices?

Heinemann: We recently opened PFV London, which acts as a small reinsurance broker. It also gives us a base to be part of what's going on in Europe. We feel we need our own representative office there to keep in touch with what's happening in Europe. We are already doing consultancy work in the United Kingdom and our own London office will give us a base to expand further.

We see a lot of future in collaboration between Europe and South Africa, since there's a considerable amount of understanding of South Africa in Europe. A large portion of our client base emanates from European investments.

I believe we'll get a fair amount of new European investment in South Africa in the next few years so we'll like to be positioned in a way that major companies which want to invest in South Africa believe that when they need the best consultancy advice, they'll only think of one name when they come here. Sure, we have competitors, but there aren't any other companies which can provide the same wide range of services under one umbrella.

Certain people in Europe have said that if we open a business in London they'd support us on the basis that they know how we operate, because they have South African subsidiaries. I find that quite interesting. And right now we're finding that they are keeping to their word. It certainly helps when one is starting a new operation in a foreign country.

Spira: How did sanctions impact on your business?

Heinemann: To the extent that the South African economy hasn't grown as rapidly as it would otherwise have done. On the other hand, we did derive some benefit from sanctions in the sense that when disinvestments took place, multinational insurance programmes disappeared and Price Forbes and others filled the gap. Overall, however, I don't think we benefited, as a growing economy would have provided more opportunities though we cannot measure the loss of these opportunities.

With sanctions having virtually gone, there'll be more competition. But we're right here and I'm therefore confident that we'll be more than holding our own. I'm happy that once foreign investment begins to flow again it'll be good for us, providing as it will additional opportunities.

Spira: How do you see your role in a changed South Africa?

Heinemann: Price Forbes is totally committed to South Africa. And that doesn't mean white South Africa. We have a lot to offer. There's a view that big business is bad and I suppose we are a big business. But I'm confident we will be able to show that we've always acted in the best interests of our clients, our staff and the environment. And we'll continue to do so. We're not put off by that view, although there will be certain difficulties.

We have several black controlled businesses as clients but we don't see it that way. We see those businesses as being people controlled. We have clients from all sides of the political spectrum. I personally believe that most of the people who work for Price Forbes are perfectly happy with the way that South Africa is changing and the direction that it is taking. I am personally excited about the changes in South Africa and look forward to making new friends in Africa. There isn't another organisation like ours elsewhere on this continent.

Spira: Could you outline your affirmative action programme?

Heinemann: We aren't a major corporation, so we have to cut our cloth accordingly. We've tended to focus on education, mainly sponsoring disadvantaged pupils.

In our own business, we've spent a lot of money in creating bursaries. Our group training budget for 1991 exceeds R2.5 million. We've encouraged universities to open chairs of insurance. We've pioneered this move in South Africa and in so doing provided opportunities and career paths for young South Africans from all sections of the community.

Outside of education, we've done a lot for nature conservation



Paul Heinemann

which in its wider term embraces meeting the needs of local communities.

Very often we've supported projects where a major corporation has asked us to contribute portion of a larger sum. We're currently looking at helping disadvantaged communities in the area of health care - a clinic project out of which we won't make any money.

Spira: Short term insurance has been a cut-throat business in recent years. What is the outlook?

Heinemann: Yes, the industry in South Africa has certainly experienced problems, although in world terms it's been relatively stable. We believe that you need competition but you also need a stable market place. It's a fine balance and we like to think we play our part in helping achieve that balance - in our clients' interests.

At the same time, you should appreciate that the difficult soft insurance market hasn't had a major impact on Price Forbes, since we decided some years ago that we would endeavour to immunise ourselves from the cyclical nature of the short term insurance business by becoming more fee based.

Accordingly, a major part of our earnings depend on the amount of work we do and not on commissions. This gives us a stable earnings situation in which the volatility of the industry in which we operate isn't totally reflected in our results. Thus, in 1990 our revenues grew by 28 per cent following growth of 21 per cent in 1989 and 13.3 per cent in 1988.

Spira: Any thoughts of going public?

Heinemann: No. The stock market doesn't understand service companies in South Africa. Our assets are our people and investors here tend to place a heavy premium on assets shown in the balance sheet.

Spira: What is the current state of the reinsurance market?

Heinemann: Here one has to talk worldwide. It's uncertain but it's trying to harden itself. It's trying to put its house in order and this will flow through to the direct insurance market and through to the consumer. This hasn't happened yet. It'll become more expensive and in some cases more difficult to get. South Africa hasn't been paying a premium on reinsurance. The attraction of South African business has been our devaluing currency. This has meant that the value of claims has devalued - an obvious attraction to the foreign reinsurer.

Spira: Over and above what you've already said, what can Price Forbes offer a company planning to invest in South Africa?

Heinemann: I believe we are at least as competent and as professional as any of our colleagues in Europe. We're well positioned to help anyone who is prepared to invest here. We aren't short of innovation, new ideas and professional expertise.

I genuinely believe that foreign companies - particularly those in the UK - know us for our professionalism. We get young men sent here for training and we're proud of that. And we're going to go on doing our best to maintain our standards in a changing environment.



PRICE FORBES GROUP (Pty) Ltd
Price Forbes House, 25 Sauer Street Ext. Johannesburg 2001
P.O. Box 61689, Marshalltown 2001. Tel: 637-3475
Telex: 4-84392 Fax: 838-1010 Telegraph: Priceless/Federmark

UK NEWS

Increasing oil output underpins growth in economy

By Rachel Johnson, Economics Staff

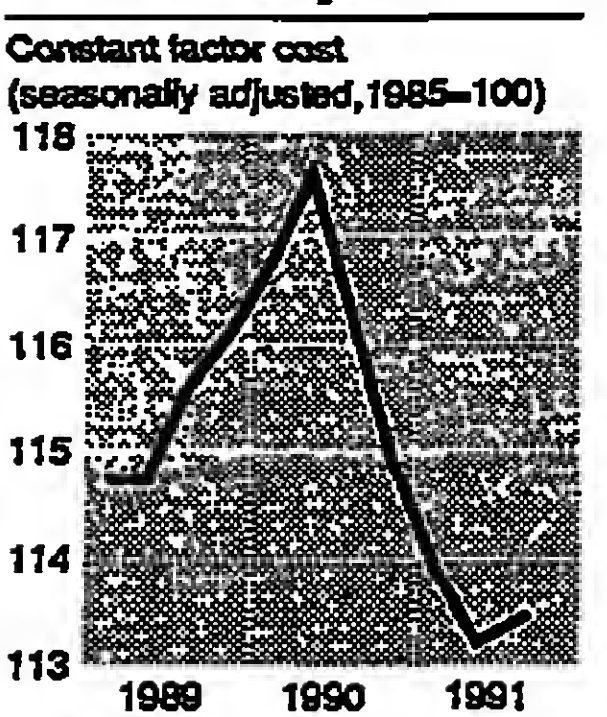
HIGHER OIL production caused the output of the UK economy to grow in the third quarter of the year, according to data which the government welcomed as consistent with forecasts of a modest second-half recovery.

Third-quarter gross domestic product increased by 0.3 per cent over the second quarter after four successive quarterly falls, the Central Statistical Office said.

But City expectations were for a 0.5 per cent rise between quarters, and the data cast doubts on the government's forecast that GDP would rise 0.6 per cent between the first and second halves of the year.

A sectoral breakdown of the data showed that the output of

UK GDP output



both the services and manufacturing sectors was flat between the second and third quarters.

Within services, the output of hotels, distribution and catering rose 1/2 per cent, while the production industries' output rose 1 per cent.

The only substantial rise was in the energy sector, where output rose 4 per cent following the resumption of full North Sea oil production.

Stripping out energy and gas extraction, the data showed a decline of 0.3 per cent, revealing - contrary to government claims of recovery - that the recession continued in the non-oil economy in the third quarter.

Mr Norman Lamont, the chancellor, released a statement welcoming the rise in output but acknowledging that "clearly, some sectors of the economy are coming out of recession more quickly than others".

The Confederation of British Industry said that outside the oil sector, the figures showed output flattening out at best. Mr John Smith, Labour's treasury spokesman, said the figures showed "that the British economy is still bumping along at the bottom of a damaging recession".

After the weaker-than-expected figures, output in the fourth quarter will have to grow strongly if Mr Lamont is to achieve the GDP forecast for the second half.

According to economists at Greenwell Montagu, GDP will have to rise by a 1.3 per cent between the third and fourth quarters to attain the forecast 0.6 rise between the first and second halves of the year.

Stockbuilding figures, however, raised the prospect that the expenditure measure of GDP could rise more than the output measure. The CBO announced a seasonally-adjusted third-quarter rise of £12.6m in stockbuilding (1985 prices) after a £1.6m fall in the previous quarter.

Terry Waite and Tom Sutherland return to emotional greeting Remaining hostages to 'be freed by Christmas'

By Neil Buckley at RAF Lyneham

THE remaining western hostages in Beirut will be free by Christmas, according to Mr Terry Waite, the Church of England envoy who returned to Britain yesterday after five years in captivity.

Freedom for the kidnap victims, held in the Lebanese capital by extremist Islamic groups, will mark the end of a prolonged campaign in which European and American citizens have been held captive in reprisal for the Israeli-backed occupation of south Lebanon.

Mr Waite, who was flown to an RAF base west of London from Cyprus, where he was taken on Monday after he was handed over to British officials in Damascus, said he had been assured by his captors that Mr Terry Anderson, the US hostage, would be freed by the end of the month.

Mr Anderson, chief Middle East correspondent of the Associated Press, was kidnapped in March 1985 and has been held longer than any other hostage. Mr Waite also had assurances that the other American hostages, Mr Joseph Chitphip and Mr Allan Stein, would be released in the next few days.

"I trust Hezbollah and those who hold these men will honour that commitment they made to us," he said.

Meanwhile, Mr Tom Sutherland, who was released along with Mr Waite, arrived in Welsbaden, Germany, where he was reunited with his family.

A US military spokeswoman said the former hostage appeared to be in good health. Mr Sutherland, an American



Tom Sutherland at Welsbaden

agriculture professor of Scottish birth, was abducted in June 1985 in Beirut where he was Dean of Agriculture at the American University.

Iranian radio, meanwhile, said yesterday the release of the two men indicated that the kidnapping groups had decided to free all of their captives, in spite of what it called the intransigence of Israel.

A separate report on Lebanese state-run television yesterday also indicated that Mr Giandomenico Pico, the UN hostage negotiator, has persuaded the hostage-holders to

free their captives even if efforts to exchange Arab prisoners for missing Israeli servicemen in Lebanon are deadlocked.

Israel has stressed it would not release any more Arab prisoners it holds until it receives information on the fate of Capt Ron Arad, an air force navigator shot down over Lebanon in 1986.

Mr Waite, however, told an audience of officials, journalists and spectators at RAF Lyneham that the church would continue to work for peace in the Middle East.

"We know that the people of Lebanon have suffered greatly and those from whom I have just come can be assured that we in the church will not rest until all have been freed and there is justice and peace brought to people who deserve a better deal."

The Church of England envoy, who had gone to Beirut in a bid to secure the release of other hostages, also held a private meeting with Mr Douglas Hurd, the foreign secretary, Dr George Carey, the Archbishop of Canterbury and Lord Runcie, the former Archbishop of Canterbury.

Commenting later on the campaign and appeals aimed at helping his release, he praised the BBC World Service, which he said had kept him alive both spiritually and intellectually during his ordeal.

Since Mr Waite was taken prisoner in January 1987, all other UK hostages have been freed. Three Americans, two Germans and an Italian, believed to be dead, remain unaccounted for.



Terry Waite (foreground) arrives in the UK, followed by Lord Runcie, Mr Douglas Hurd and Dr George Carey

Labour details strategy for Europe union

By Ivo Dawney, Political Correspondent

THE opposition Labour Party yesterday set out its battleground for today's House of Commons debate on Europe by challenging the government to clarify its positions on the key issues at the forthcoming European Community summit at Maastricht.

Mr John Smith, the party's treasury spokesman, alleged that the government's strategy was aimed at the management of its internal party conflicts rather than by negotiating positively to secure British interests.

Outlining the goals Labour would seek in the negotiations, he insisted that the public had a right to know

what the government hoped to achieve at the summit.

Mr Smith said key objectives should be an agreement on the Social Charter of employment rights, more democratic controls over EC institutions and specific criteria over how to bring states' economies together before a single currency is introduced.

Highlighting the talks on economic union, he said that the government's position on a single currency remained "a mystery" as did its views on how to make the administration of such a currency politically accountable.

"We do not know what, if anything, the British government proposed on

this crucial area of monetary policy."

Mr Gerald Kaufman, the spokesman on foreign affairs, took up the same theme when specifying Labour's goals on political union questions as an enlarged community subject to more democratic controls.

While the party accepted the government's position on the foreign policy and defence issues under debate, it was explicit in its readiness to see more powers for the European Parliament, he said.

The government, however, had not even mentioned the Parliament in the motion it had tabled for the Commons debate. "Our complaint against the gov-

ernment is that it goes to Maastricht and other summits with no specific policy proposals whatever," he added.

Questioned on whether Labour could accept a federal Community, Mr Kaufman insisted that the word was unhelpful as in Britain it conjured more central control, as in the US, while on the continent it was taken as decentralisation.

"We said absolutely specifically that we are against a supra-national state," he said.

Labour's vision of the community's future was laid out in its amendment to the government's motion, whereas the government had no clear objectives.

BT plans to launch combined credit and telephone card

By Hugo Dixon and David Barchard

BT PLANS to launch a combined credit card and telephone card in co-operation with several banks, the UK telecommunications group said yesterday.

The card, available next year, will allow customers to make phone calls as well as to pay for goods and services.

BT's move into the credit card business is similar to the launch by AT&T, the largest US telecommunications group, of its Universal telephone and credit card two years ago. AT&T now has 11m customers, making it the third largest bank credit card operator in the world.

Mr Tony Vardy, BT's director of service development, stressed that the company's

credit card would be in co-operation with a number of banks and should not be viewed by them as an aggressive move. When AT&T entered the credit card business, Citibank, the largest US bank, switched its telecommunications business to MCI, one of AT&T's rivals.

BT has already issued 1m telephone charge cards, which allow customers to make calls from any telephone in the UK and have them billed to their own account. The new card would combine these features with those of the normal credit card and would be branded with either Visa, Mastercard or American Express logos.

Mr Vardy said the company was keen to sign "co-branding

deals" with any bank that was interested. BT would be responsible for the telephone element of the card with the banks responsible for the financial services aspects.

Barclaycard, the UK's largest credit card company, said it was in talks with several telecommunications groups, including BT, but they were at an exploratory stage.

The card, developed under the codename Odyssey, reflects BT's sharper marketing thrust since its reorganisation last year.

Mr Vardy revealed that BT was planning to expand internationally in the early next year. BT's telephone card will be able to be used in the US and Japan.

Companies fail to use credit insurance

By David Dodwell, World Trade Editor

MORE than half of UK companies are likely to be unprotected against default by their customers, according to Britain's leading trade insurance broker.

This is despite the fact that the deepening recession has raised fears over bad debts, widened the experience of default, and increased problems in getting paid by customers, says the Credit Insurance Association.

The survey of 100 companies with turnover of more than £50m a year, conducted in the second half of October, showed that 56 per cent of companies operated their sales ledgers on unsecured terms.

They did not take out credit insurance because they

thought premiums would be too expensive. Companies who had not considered taking out credit insurance said they took legal action, made bad debt provisions, were careful in vetting customers, took bank references, or used debt collection services, to protect against loss by customer default.

CIA also found 82 per cent of companies were more worried about bad debts than they were three years ago. One fifth of respondents said around half of their customers were failing to pay bills within the agreed credit period. Almost two thirds said they had more bad debts than three years ago, with small companies experiencing greatest problems.

BRITAIN IN BRIEF



Insurers face £80m payout on hangar fire

Insurers face one of their heaviest ever property losses following a fire at a British Airways aircraft hangar at Gatwick airport, south London, earlier this month.

The total payout could amount to £80m. Royal Insurance will pay some £15m, although this will be substantially reduced after reinsurance recovered. The fire affected an aircraft hangar at the airport where planes were stored. Property damage amounted to £20m with a business interruption claim contributing a further £20m.

The NCC says the safety scheme is likely to lead to delays and uncertainty. Whether a client received aid would depend on a complex means test and then whether the Legal Aid Board judged their case as meriting financial assistance.

Challenge to legal aid reform

Reform of civil legal aid would deprive even more people of representation in court as National Consumer Council has warned. The main element of the proposals, published in June by Lord Mackay, the Lord Chancellor, was a "safety net" scheme under which litigants would pay costs up to a personally assessed "spending limit" before becoming eligible for legal aid.

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Onshore oil blocks awarded

Three onshore oil exploration blocks have been awarded by the Department of Energy as part of its fourth landward licensing round. Hillfarm Coal has been awarded acreage in the Strathclyde, Fife and Tayside regions of Scotland. Hamilton Oil has a license for Morayshire and the Moray Estuary and Brahan Petroleum received a block on the Isle of Wight.

Honda union seeks talks

The AEU engineering union is to press for recognition at the Swindon car-manufacturing plant of Honda, after securing a single-union deal at Toyota's proposed UK plants. Mr Bill Jordan, AEU president, said his union would be writing to the company asking for talks. "They may be prepared to look at their [Honda] policy in light of the fact that their two principle competitors have seen the competitive advantages of a partnership with the AEU," Nissan also has an agreement with the union.

Data collection to be improved

Changes to the organisation of the Central Statistical Office to enable the Treasury to get a more accurate view of fluctuations in the economy have been announced. The CSO, the main Whitehall organisation for collecting economic data, is to improve its surveys of industrial and consumer activity to provide more data about economic change.

Jobless figures jump 62,000

The numbers out of work this year or longer jumped 62,000 in the three months to October to 684,000 - the highest rise for more than eight years, according to the Department of Employment. Long-term unemployment increased by 146,000 in the year to October and is higher in all parts of the country than 12 months ago. The biggest rises were in the south west and the south east.

Merger talks collapse

Merger talks between the Union of Democratic Miners and the EMTU electricians - two of the most significant employee groups outside the Trades Union Congress - have broken down. The failure of negotiations will improve the chances of an amalgamation between the

electricians and the ASU engineers' union, a development of considerable more importance from the point of view of employers.

Traffic strategy planned

Local authorities in the west Midlands of England want to spend £2.5m over the next 20 years to ease growing urban congestion through a public transport strategy. The West Midlands Passenger Transport Authority wants that without a balanced package of transport spending congestion in the region could cost industry £2m annually by 2012.

Unions urge one-day strike

Britain's two largest Civil Service unions are urging their London members to stage a one-day strike as they and other unions step up a campaign for improvements in weighting payments for working in the capital.

The proposed action follows the Treasury's refusal to increase London weighting payments for three years. The government says reforms in civil servants' pay have made rises in regional weighting unnecessary.

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Liverpool action comes to end

Seven months of strife between Liverpool City Council and trade unions will end today when 780 striking white-collar Nalco members from the treasury and housing departments return to work. The action was part of a series of strikes and overtime bans by all the council's unions against redundancies. The GMB and TGWU general unions - representing the council's manual and transport workers - gave up in August.

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Production of beer down

Beer production for the year ending in September was 4.8m barrels, a decrease of 25 per cent on the previous 12 months. Production in September was 3m barrels, 2.2 per cent higher than the same month last year, but the Brewers' Society said the industry is still struggling to show a market depressed.

Technically speaking, the recession has now ended

By Rachel Johnson, Economics Staff

THE TREASURY team yesterday clutched at the first overall sign of an economic recovery. It took just one quarterly rise in the gross domestic product (GDP) for Mr Norman Lamont, the chancellor of the exchequer, to say that the figure was "consistent with my forecast of a modest recovery in the second half of this year".

"To Treasury insiders, the news brought even stronger claims than the chancellor's: 'Technically, we are seeing the end of the recession,' said one, commenting on the third quarter rise of 0.3 per cent in output-based GDP, which was the first quarterly increase since the second quarter of last year.

When the UK economy began to turn down last summer the Treasury relied on the technical definition that there was not a recession until there had been two successive quarters of negative growth. Although the John Major, who was then chancellor, spoke of an "economic slowdown" in the summer, he waited until October to use the "R-word". According to the standard definition, the recession was not statistically official until the fourth quarter GDP figures



Lamont: expecting upturn

were released in February. No such prevarication was shown yesterday. "We're not going to play games about how many quarters of positive growth constitute a recovery," said one Treasury official. In the Treasury's view, the vagueness on its side. There is no "standard" definition of recovery. "Unfortunately, it's a judgment thing that gives politicians freedom to manoeuvre," said Mr Peter Spencer, economist at Shearson Lehman.

While the textbooks will not

contradict the Treasury's talk of recovery yesterday, it seems there are plenty of economists who will. Some already argue that data more recent than the third quarter figures, such as October's retail sales figures, suggest a lapse back into negative growth in the fourth quarter - a double-dip recession.

"The chancellor's predictions of imminent recovery are already starting to lose their credibility," says an economist at UBS Phillips and Drew.

There are three commonly-used definitions of recovery - none of which is likely to apply to the 0.3 per cent GDP rise, accompanied by a 0.3 per cent fall in the non-oil economy.

● very weak: quarter-on-quarter growth resumes
● medium: a return to trend growth rates of 2 1/2 per cent - 3 per cent
● strong: a period of above trend growth so that the output lost in the recession is "recovered".

While yesterday's figures may indicate that the recession is bottoming out, they do not indicate, given the flatness of consumer spending, the housing market and factory output, that the recovery has begun.

Orient-Express Hotels challenges rail monopoly

By Richard Tomkins, Transport Correspondent

MR JAMES Sherwood's Orient-Express Hotels, operator of the luxury Venice Simplon-Orient-Express train, is planning to be the first company to break British Rail's monopoly over passenger train services in the UK.

Mr Sherwood is about to approach the state railway with an unprecedented proposal that the company should be allowed to run a daily tourist train in north-west England using its own carriages and crew.

He also said he aimed to become a private operator of scheduled passenger express trains over BR's tracks as soon as legislation permitted.

Orient-Express Hotels is 42 per cent owned by Sea Containers, the shipping group of which Mr Sherwood is president, and 15 per cent by Mr Sherwood personally.

Mr Sherwood said yesterday he wanted rights of access to BR's tracks in line with the commitment given by Mr Malcolm Rifkind, the transport secretary, at the Conservative Party conference.

At present, private sector operators are allowed onto BR's tracks only in certain circumstances and with BR's consent. All trains must be driven by BR crews and most use BR



Challenge on the line: Orient-Express Hotels is seeking the right to run trains on the Settle-Carlisle line (above)

locomotives. Mr Rifkind has said legislation will be introduced to break BR's monopoly as a prelude to privatisation. In the meantime he has asked BR to co-operate voluntarily with private sector train operators.

Mr Sherwood said he planned to operate a daily four-hour round-trip from Winder-

mere in the Lake District, where Orient-Express Hotels already operates four tourist vessels on the nearby lake.

The train would run up the west coast main line to Carlisle, turning south-east down the scenic line to Settle in North Yorkshire, and crossing back over the Pennine mountains. The train would be made up

of restored carriages bought from other private sector owners and a diesel locomotive bought or leased from General Motors of the US. Crews with BR training would be sought.

Mr Sherwood said he hoped to begin the service in 1993. He also planned to put his own locomotives and crew in charge of the British end of the

Venice Simplon-Orient-Express. In the longer term, Mr Sherwood said, he contemplated running scheduled InterCity services on BR's tracks. But he said he could not envisage making profits from commuter train services as passengers at the same tax breaks as other company cars.

Venice Simplon-Orient-Express. In the longer term, Mr Sherwood said, he contemplated running scheduled InterCity services on BR's tracks. But he said he could not envisage making profits from commuter train services as passengers at the same tax breaks as other company cars.

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 **UNITED AIRLINES**

MANAGEMENT

From High Road to Main Street

Nikki Tait reports on J. Sainsbury's marital problems in the supermarket aisles of Massachusetts USA



David Sainsbury (centre) is trying to implant some of the technical wizardry used in Sainsbury stores (left) into the more staid Shaw's supermarket chain (right)

An executive at Shaw's, the New England supermarket chain owned by Britain's J. Sainsbury, whistles into action. He has just spotted an elderly couple buying two cans of branded vegetables in one of Shaw's Massachusetts supermarkets. Wouldn't they prefer an own-label product, for a saving of 11 cents per item?

The lady peers at the tins and hesitates. "I'm a little bit leery of Shaw's," she confesses. Only the intervention of her less pernickety husband persuades her to make the swap.

This is at the heart of what Sainsbury is about in the States. At face value, it would seem simple to take an efficient UK food retailing operation and implant some of those skills - such as a strong "own label" emphasis - into a US industry where profit margins are substantially lower. In reality, matters are more complex.

Reasons why the British grocery chain should want to try are clear. The UK supermarket industry is concentrated; regional chains have been absorbed, and the three strongest players - Sainsbury, Tesco and Asda - control about half the market. Sainsbury has some room for geographical expansion, but the process cannot go on forever.

Superficially, it seems there is everything to be gained from transatlantic expansion. Last year, Sainsbury's operating margin was more than 7 per cent, while at A&P, a comparable US supermarket group, it was less than 3 per cent. Surely this presents opportunities? In truth, as David Sainsbury, deputy chairman, points out, this "profits" gap is misleading.

Costs of establishing supermarkets in the US are lower, and hence it is the return on investment which

really matters. Here, the difference between the US and the UK is less marked, although Britain still has an edge.

But there are plenty reasons for caution, too. Foreign retailers have suffered mixed experiences on US soil - ranging from the apparent success of Ikea, the Swedish furniture retailer, to the miserable ordeal of Gateway with its Hermans sportswear shops. The US supermarket industry, moreover, is flush with leveraged buyout companies and challenged from the discount store sector. As a result, price-competition is fierce.

This may partly explain Sainsbury's "softly-softly" approach. It was nearly a decade ago when the UK company alighted on Shaw's, an old-established, family-owned business. Based in Massachu-

setta, it takes in some 70 outlets averaging around 28,000 square feet, slightly larger than the typical Sainsbury store, spread round Maine, New Hampshire, Rhode Island and its home state. Sainsbury bought a minority stake in 1983, raised this in 1986 and finally took full control in 1987.

The formal relationship between the groups is twofold. There is a six-man J. Sainsbury (US) board which takes "strategic" decisions, which Lord Sainsbury chairs. Then there is an operating board, largely composed of Shaw's people. Publicly, both David Sainsbury and David Jenkins, who has run the US business before and after Sainsbury's involvement, describe a hands-off relationship. But scratch behind the English good manners and it

would seem that the UK parent's influence is more pervasive than this suggests.

Many of the changes have occurred backstage. Both groups, for example, concede that Shaw's has been putting more emphasis on "category management" - a organisational structure that divides responsibility along product lines, and breaks down traditional relationships with suppliers.

In terms of internal computer systems Sainsbury has been quick to "loan" its own experts to Shaw's, accelerating development of the US company's new programmes. David Jenkins cites this as the area in which the UK parentage has been most beneficial, and claims that a year's development work has been cut out.

Distribution has also tilted towards a UK-style pattern. Perishable products have been removed from the East Bridge water warehouse, and the fresh produce distribution contracted out to National Freight Corporation, another UK group.

The most noticeable change at store level is the attempt to push "own-label" produce. In the UK, where more than 40 per cent of sales are own-label, this is a key part of the group's success, tying in suppliers and giving the chain the benefits of bulk buying. In the US, own-label - usually called private label - is less significant, and 15 per cent of sales would be high.

Nevertheless, Sainsbury/Shaw's is trying. Walk round the stores and Shaw's products - fairly stylishly packaged in a clean, standard-

dised design - are given many of the prime spots. The aim is to get around 800 own label lines in the stores by year-end. In some areas, like dry groceries and dairy, the hope is that one-fifth of sales will be "own label".

Getting to this position has not been straightforward. For a start, Shaw's, like many US supermarket groups, already sold a "private label" line of products. These were supplied by Topco, an old-established Illinois-based co-operative owned by some 35 store chains and wholesalers. Topco declines to comment on the situation, but some of its products have clearly been supplanted - although in lines which do not compete with its own-label product, the co-operative remains a supplier.

As for the big US "brand" suppliers, they know their clout and have fought "own label" before. "There have been pockets of resistance," concedes David Sainsbury.

Talk to suppliers and it is clear Sainsbury has used some pressure. But Tom Carvin, who runs Keebler, the US snacks and cookies arm of United Biscuits, will not give ground: "The big reason not to do 'own label' is that you make less money and put something in competition with yourself."

From a customer viewpoint, "own label" is a gamble. Americans have been down this road before, and perceive house brands as lower-quality. Sainsbury is quick to stress its supplier specifications, and hopes that once a customer starts buying he will be hooked. But other supermarket chains are sceptical; Safeway, a

West Coast retailer which has noted an upturn in its own private label sales recently, attributes this to the economic environment, and is dubious about the long-term potential.

On other fronts, the degree of interaction between Sainsbury and Shaw's has been mixed. Matters like store layout have been subjected to Sainsbury analysis - although, in some cases, Shaw's views on the local market clearly dominate.

Some store managers adhere to the relatively cluttered, promotion-driven aisles, familiar to US customers. Sainsbury, it seems, tends to prefer a cleaner look.

Common purchasing, which seems an obvious synergy, can be problematic, too. US buyers want waxed apples, whereas British consumers spurn such immaculate, polished fruit. Sainsbury admits that some cost inefficiencies are simply the problem of doing business in the US - from the much lengthier store opening hours to the larger range of goods which a US supermarket is required to carry.

All this is being played out against the difficult New England economy - a factor which has plagues and minuses. There are the obvious profit pressures: Shaw's recently reported an 11 per cent fall in interim operating profits to \$25.6m (£14.4m). However, recession seems to have encouraged a swing to private/own label nationwide.

As for the future, David Sainsbury claims that Shaw's expansion so far has been self-funding. "There may come a time when we'll want to put more money into Shaw's," he predicts. And what might be a catalyst? A cessation of opportunities in the UK, he suggests, turning the discussion full circle.

MDs arrive in their jobs from a more functional role, he would like to see an "MDs' club" and specific business school courses which could help new MDs take a less cautious attitude to change.

Ingersoll's straw polls suggest that retaining what President Bush once called "this vision thing" is considered more important by French and Italian MDs than by their British counterparts. "There is more pressure in the UK for an MD to be cost-driven, partly because that's what the boss tells him to do," says Small.

"Change - the Good, the Bad and the Ugly," Ingersoll Engineers, Bourton Road, Bourton-on-Warfare, Oxfordshire. CV33 9SD. Free.

Until the company has been sold, it's difficult to be more than short-term focused," said one MD. Over the past five years, a third of the operating companies had changed hands, and nearly three-quarters of MDs had changed jobs. Little wonder that MDs leave change to their successors.

Small believes that clear methodology is required to make shakers out of tuners. Given that many

of MDs said their companies had undergone important organisational change in the last two years but only 40 per cent rated their organisation as good at meeting customer needs.

Small believes the problem lies in the approach to implementing change. Two-thirds of respondents took a cautious approach, preferring incremental change to major reorganisation, and some of the comments picked up by the survey

The Shakers and the Tuners might sound like pop groups from the 1960s, but for Brian Small they are two contrasting types in a neglected group of executives in British manufacturing industry.

Small, managing director of UK consultancy Ingersoll Engineers, believes British manufacturing suffers from too many tuners and not enough shakers among managing directors of operating companies within large industrial groups.

Shakers are people who are not satisfied merely with tinkering when they believe their organisation needs to undergo fundamental change. By contrast, tuners are happy to stick with incremental improvements.

Nowhere near enough shaking going on

Andrew Baxter complains that operational managers are too timid in their approach to change

For every chairman of a big plc there are perhaps 50 operating company MDs responsible for the design, manufacture, sale and service of products. More shakers are needed at this level in the 1990s, says Small.

Last week Ingersoll published a survey* of attitudes towards change among operating company MDs which produces encouraging and disturbing findings in roughly equal measure. First the good

news. Questioned on what drives them to make changes, the 150 respondents said financial performance was paramount. But customer expectations, quality and new product introductions came next, and all three were forecast to become more important in the next five years.

As for the key factors to make change successful, "soft issues" such as clear communication, and commitment at all levels, scored

much more heavily than obvious "hard issues" such as detailed initial planning. Ingersoll concludes that MDs are developing clear, even visionary views of what will make their companies competitive.

However, when questioned on the benefits sought from change, there was a far greater emphasis on short-term financial control than on medium-term growth. And there seemed to be a shortfall between effort and achievement: 66 per cent

of MDs said their companies had undergone important organisational change in the last two years but only 40 per cent rated their organisation as good at meeting customer needs.

Small believes the problem lies in the approach to implementing change. Two-thirds of respondents took a cautious approach, preferring incremental change to major reorganisation, and some of the comments picked up by the survey

indicate why. "Until the company has been sold, it's difficult to be more than short-term focused," said one MD. Over the past five years, a third of the operating companies had changed hands, and nearly three-quarters of MDs had changed jobs. Little wonder that MDs leave change to their successors.

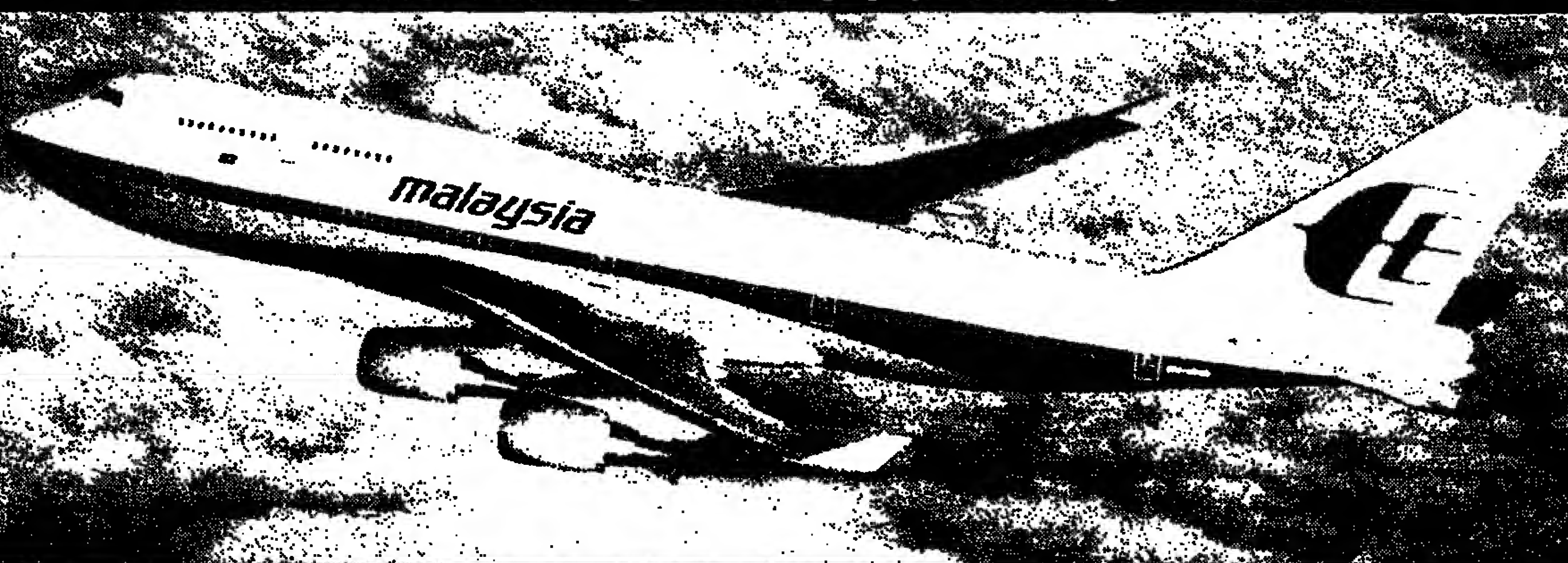
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FINANCIAL TIMES
EIGHT HOURS AHEAD OF LONDON

1992 - The European Market

The FT proposes to publish this survey on

December 18 1991.

The more predominant role of the EC will have the greatest impact on a company's business over the next few years. This was the view of 51% of top Chief Executives in Europe surveyed in 1990 who read the FT.

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FT SURVEYS

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FINANCIAL TIMES
EIGHT HOURS AHEAD OF LONDON



Good news for the telephobic. From November 27th you can pick up a prospectus by hand.

So, some of you couldn't bring yourselves to call up.

Well now you can call in instead. Because starting from Wednesday November 27th you can collect a prospectus at most High Street Banks. (Each one contains an application form too.)

But if you did register earlier, you will be sent a prospectus and application form over the next few days. So you can relax.

Not for long though. Because either way, if you want to apply for shares you'll need to complete an application form. Then you'll have to return it, carefully following the instructions on the form. Most banks will need the form before 3.30pm, Tuesday December 3rd. Otherwise the final deadline is 10am, Wednesday December 4th.

Which is one message that we hope all telephobics will be receiving loud and clear. You could buy a bit of BT.



**THEATRE DES
CHAMPS-ELYSEES**

Alastair Macaulay

New programmes for winter nights

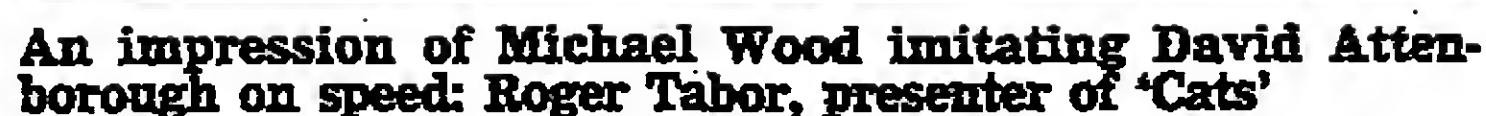
The church is also a sanctuary. A young altar boy, Dominic, who has been thrown out of home, is allowed to shelter there. For a while Angela's husband is unaware of his wife's affair. It is Artie's unseen mother who gives the secret away, though

the blame is attached to Dominic on the grounds that he must be jealous. By the end Artie is beginning an affair with somebody else and tells us about it. So is Angela, but we do not know with whom. That is the final twist. How can she manage it in such a small society and what is her motivation? Nobody knows.

The whole story is beautifully told and not without jokes. Roche has *favourite themes for his background*.

Sunday: At first it seemed that the boom shadows on virtually every face in the *Biteback* studio must be some sort of in-joke, but since Julian Pettifer never referred to them you had to conclude it was sheer lack of expertise. Much the same applied to the programme in general. Those who have always believed that television is a good place for television criticism will be disappointed at this new afternoon programme once a month on BBC1. Much in television remains unmentioned: the effects of the ITV franchise debacle on other programmes, the review of the BBC charter, the perpetual attacks on "bias". But rather than sink its teeth into one of these the first *Biteback* went for a series of flea bites: an epileptics' pressure group which dis-

Monday: *Lifesense* on BBC1 is another of those wildlife series in which you are so struck by the technical wizardry (how do they train house flies to make home videos, and who makes the teeny weeny camcorders?...) that you tend to miss a lot of the content. This is not too important, however, because



Christopher Dunkley

BUSH THEATRE

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Malcolm Rutherford

CARNEGIE HALL, NEW YORK

The concert was an all-Russian one, with no obvious crowd-puller. The BBC has done as much as anybody to introduce us to the new composers emerging in the Soviet Union, such as Firsova and Smirnov. Another is Nikolay Korndorf, whose music is said to sink its roots deep in old orthodox liturgy and Russian folk song, although some listeners

ny Orchestra

his *Hymn III*, written last year.

On the quiet I suspect Korndorf is a signed-up member of the Minimalist Tendency. Even Philip Glass would hardly dare to write a 40-minute piece with as little activity in it as *Hymn III*. A solo trumpet intones a chant-like melody, followed by a

Andrew Porter

ROYAL FESTIVAL HALL/RADIO 3

The concert was an all-Russian one, with no obvious crowd-puller. The BBC has done as much as anybody to introduce us to the new composers emerging in the Soviet Union, such as Firsova and Smirnov. Another is Nikolay Korndorf, whose music is said to sink its roots deep in old orthodox liturgy and Russian folk song, although some listeners

wordless soprano voice. The phrases overlap in the orchestra until the single event of the work is reached: there is a change of key. Then the music fades away, leaving the singer to declaim a few lines from The Revelation of St. John. It is all mystic and tranquil nothingness.

From whatever source Korndorf takes his inspiration, it is not the Russian romanticism who filled the rest of the programme. The Third Symphony of Beethoven, the

ed appalling work, heard
Although Artur Pizarro
did not always hold it
unvincingly, Pizarro has
y big tone and rhapsodic
y pre-Rakhmaninov con-
also catching the deli-
piano writing, which is
most attractive features. I
people were listening at
were in the hall.

Richard Eichen

■ AMSTERDAM

■ BERLIN
Deutsche Oper 17.30 Jiri Kout
 conducts Gotz Friedrich's
 production of *Siegfried*, with a c
 led by Rene Kollo, Robert Hale
 and Anne Evans. Tomorrow:
Rigoletto (West Berlin 3410 249)

■ **DRESDEN**
Semperoper 20.00 Henze's
Boulevard Solitude, in a guest
production by the Hamburg
Musikhochschule. Tomorrow:
Joachim Herz's production of T

■ **HAMBURG**
Staatstoper 19.00 Bernhard Klee
 conducts Marco Arturo Marelli's
 new production of Così fan tutte
 with Karita Mattila, Susan
 Oltmeyer, Boje Skovhus and
 Deon van der Wall, also Sat. Fri.
Sleeping Beauty Sun: Donald
 Hollander conducts Der fliegende
 Holländer with James Morris in
 the title role (351555)
Deutsches Schauspielhaus Wilfrid
 Minks' new production of The
 Cherry Orchard can be seen
 tomorrow and next Wed.
Shakespeare's Romeo and Juliet
 directed by Michael Bogdanov,
 can be seen on Fri and Sat.
 followed by The Tempest on Sun.
 (248713)

Covent Garden 19.30 Royal Ballet
in a new choreography by Willi

ed

■ NEW YORK

THEATRE

● Nick and Nora: Barry Bostwick and Joanna Gleason star in a musical murder mystery set in Hollywood in 1937 and based on characters created by Dashiell Hammett in *The Thin Man* (Marion Theater, 1535 Broadway at 45th St, 382 0100).

● The Homecoming: final

● Nick and Nora: Barry Bostwick and Joanna Gleason star in a

musical murder mystery set in Hollywood in 1937 and based on characters created by Dashiell Hammett in *The Thin Man* (Mann Theater, 1535 Broadway at 45th St, 382 0100)

● *The Homecoming*: final

MUSIC AND DANCE
New York State Theater 20.00 C
Ballet in works by Balanchine,
Peter Martins and Jerome Robbins
The first two weeks of the City
Ballet season consist of repertoire
performances, followed by the
company's annual presentation
of *The Nutcracker* from Dec 4 to
Jan 5 (870 5570)
Carnegie Hall 20.00 Vladimir

■ STRATFORD

The current repertory at the Royal Shakespeare Theatre includes Shakespeare's new production of Julius Caesar, directed and with a cast led by Robert Stephens as Caesar, David Bradley as Cassius, and Owen Teale as Mark Antony. Robert Stephens also as Sir John Falstaff in Adrian Noble's production of Henry IV Parts 1 & 2 (tomorrow). At the weekend, Clare Holman and Michael Maloney take the title in *Timon of Athens*, directed by Michael Leveaux, and there is a chance to see the first of a new production of *Twelfth Night*. The latest production at the Swan Theatre is *The Thebans*, a two-part based on Sophocles' three Oedipus plays, directed by Adrian Noble in a new translation by Timberlake Wertenbaker. Also in the repertory are Thomas Shadwell's 1671 *Macbeth* and science *The Virtuoso*, Ben Jonson's *The Alchemist* directed by Sam Mendes, and John Ford's tale of incestuous love *Tis Pity*.

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(all times CET)

rk 1200 International Business
ars Report
1130, 1730, 2130, 0430, 0630
[Thurs] FT Business Weekly
SATURDAY
CHN
0730-0830 Moneyline
0900-0930 World Business This
Week - a joint E7C4N production
1540-1610 Moneyweek
1900-1930 World Business This
Week

SUNDAY
Superchannel
1800-1830 FT Business Weekly

Sky News
 1330, 1630, 2030, 0030, 0230-41
 Business Weekly
 CHN
 0710-0740 Moneyweek
 1340-1400 Inside business
 1540-1610 Your Money
 1600-1830 World Business Talk
 Week
 1940-2000 Inside Business



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"How much gas does this field produce in a

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And
vice versa.

day?" Enough to heat your house for 20,000 years.

"How tall is the drilling platform?" About as tall as St Paul's Cathedral.

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British Gas

Wednesday November 20 1991

Parliament seeks a deal

BRITAIN is a willing and fully paid-up member of the European Community. It will continue to be a participant in its constant evolution. That is Mr John Major's view, and there is no reason to doubt it. The debate that begins in parliament today should serve to demonstrate that there is overwhelming support for the prime minister's approach to the EC, although headlines about Thatcherite rebellions and Labour attacks may give a different impression.

The truth is that all three national political parties agree that Britain's place is at the heart of Europe. They all favour constructive negotiation of the proposed new treaties on economic and political union, with the overriding objective of reaching agreement at Maastricht next month. The motions to be debated today and tomorrow illustrate this. The Liberal Democrats use the most federalist language. Labour's phraseology is more enthusiastic than the government's. There are important differences between the two larger parties. But they are all united in their support for the government's approach to the EC.

Bipartisan tribute

That this should be so is a tribute to both Mr Major and the Labour leader, Mr Neil Kinnock. (The Liberals have long favoured the EC; Mr Paddy Ashdown did not need to bring his party round.) As to Mr Kinnock, whatever doubts may be held about his motives, he deserves credit for leading his party away from the mindless anti-Europeanism of just three years ago. Today Labour appears to be wholly involved in the European project. It is at least as much the "party of Europe" as the Tories ever were.

Thanks to Mr Major, the Conservatives now have the opportunity to become unequivocally associated with

Europe once again. When he became prime minister almost exactly a year ago they were more at odds with themselves than they are today. The outgoing prime minister, Mrs Margaret Thatcher, was on the wrong side of the divide. Britain really was isolated within the EC.

Good relations

Mr Major has changed all that. One of his first declarations on taking office was to the effect that Britain wanted to come in from the cold. He has established good personal relations with a number of other EC heads of government. He has sought to heal the wounds in his party by consulting his own cabinet, and the whips, at every stage of the run-up to Maastricht. Faced with the task of addressing three audiences (the other 11, his own party, the country) at once, he has assembled a list of objections to the current draft of the proposed political union treaty that should attract the widest possible support, while not being so narrow as to deny him room for manoeuvre.

Some of his points are pure politics, such as the emphasis on the word "federal", others such as insisting on a continuing role for Nato, or opposing unnecessary extensions of EC competence, are perfectly defensible positions of principle. It is not anti-European to say that what is wanted is an agreement, while declining to submit to this or that particular addition to the powers of the European Commission. It is not European to all simply to accept everything in every draft laid down by others.

There is likely to be an election before any treaty agreed at Maastricht is signed, and another before Britain must make a final decision. John Major is a single-issue politician. If there is one, anyone who disagrees may stand as an anti-federalist or whatever in either of these elections. This week opponents of the EC will be able to present their arguments in the Commons, although, barring accidents, their numbers are likely to be kept low. That should settle the matter. There is no case for a referendum. Parliament will have had its say; the people will soon have theirs.

Japan's rising trade troubles

ONE MONTH'S rise in Japan's trade surplus may send chills down the spines of Japanese government officials, but three consecutive monthly rises in its surplus with the US are enough to cool US-Japanese economic relations. Yet this mutual obsession with Japan's surplus makes no sense. The US may well be correct when it says that foreign producers are prevented from competing fairly in Japan's domestic markets. Yet US officials who cite the surplus as evidence of these barriers only expose their economic illiteracy.

Of course, the trade surplus is an obvious political target. The value of Japanese exports exceeds the value of its imports; foreign exporters believe they are discriminated against in the Japanese market, ergo, Japan's trade surplus is evidence of this unfairness.

The argument is simple - but flawed. The trade surplus measures the difference between export and import values, which, in a world of internationally mobile capital, is determined by the difference between national savings and domestic investment.

The deficit does not indicate whether imports are high or low as a percentage of gross national product, compared to other countries. In fact, Japan does have a lower share than the US of both imports and exports in total GNP. But this may reflect differences of location and endowments as much as obstacles to competition.

Real barriers

The low level of Japanese intra-industry trade and the fact that import penetration is lower in those industries where informal links between companies are most common do suggest that barriers exist. The Japanese government has taken steps to improve the access of foreign companies to its markets in recent years. It has liberalised the retail distribution system and made competition for government procurement contracts more open. Yet the OECD argues in its latest survey of Japan, it has still not gone far enough. It should apply competition policy more vigorously and ease Japan's restrictive land zoning laws which raise land prices while deterring foreign invest-

ment. All the same, the government's failure to push deregulation far enough is unrelated to the re-emergence of a rising trade surplus this year. Japan continues to run a trade surplus because it saves more than it invests. The difference is exported to make up the shortfall in saving in the US and now in Germany too.

Domestic investment

The fall in Japan's current account surplus, from 4.5 per cent of GNP in 1988 to 1.2 per cent in 1990, occurred because the US demand for foreign savings fell while Japanese savings were soaked up by a rise in domestic investment. The consequent appreciation of the Yen made imports cheaper and reduced exports. Between 1985 and 1990, Japan had faster import growth and slower export growth than the US and Germany.

Japan's surplus is rising once more. The OECD forecasts that it will reach 2 per cent of GNP in 1992. Japan's economic slowdown has depressed capital spending and re-opened the gap between domestic savings and investment. Slower growth has also reduced import spending.

The rise in Japan's surplus has mitigated the rise in world real interest rates provoked by the increase in both the US and German budget deficits. The US has been the most vocal in its calls for lower real interest rates to ease this capital shortage. It makes no sense for it, simultaneously, to complain about Japan's surplus.

Yet complain it does. Consequently, the pressure on Japan to reduce its surplus is building once more. But Japan should not repeat the mistake of easing monetary policy by more than is domestically justified. The current slowdown arose because it did just that in the late 1980s. If the surplus is politically embarrassing, it would be better to liberalise the land zoning laws, in order to ease the pressure on private individuals to save to buy a house, and to increase government spending on improved public infrastructure. Measures like this would reduce savings and raise imports, while not risking a renewed bout of asset price inflation.

Al eyes no doubt will be on Mrs Thatcher and the Tories. But as the two-day Commons debate on Europe gets under way today, it is easy to forget that Mr Neil Kinnock may next July 1 be leading Britain's most overtly pro-EC government into the presidency of the European Council.

So where does the Labour party really stand? Is its public Europhilia merely intended to keep an electorally convenient step ahead of the Conservatives? Or is the party genuinely as committed to an "ever closer union" as its rhetoric attempts to suggest?

The answer is a bit of both. Incontestably, on some issues such as Community-wide workers' rights, Labour is now further down the European path than the Tories. But on others - foreign policy and defence are two - the party, like the government, feels more obliged to wave the Union Flag than take up the European banner.

But even where it concurs with the Tories, Labour has come a long way. Only eight years ago in 1983, its manifesto committed its leaders to an immediate British withdrawal from the European Community. Yet in the past three weeks, with the Maastricht summit on the horizon, the leadership has signalled approval for a single European currency and accepted significantly greater powers for the European Parliament.

Political folklore dates Labour's moment of conversion to September 1988 when Mr Jacques Delors, the Commission president, won an ovation from the Trades Union Congress at Bournemouth for a seductively crafted speech on his social charter of employment rights.

But Mr George Robertson, the Labour shadow foreign secretary, said last week that the party's success in capturing 46 of the 72 British seats at the Euro-elections a year later reinforced the view that the public was taking a more positive attitude towards the EC.

As Labour's shadow ministers have grown more familiar with their social democrat partners in Brussels, so has their awareness of the halfhearted language of the government. Last week, Mr Kinnock used a lunch with EC ambassadors to stress this point, but also felt obliged to include his commitment to fight for national interests. "We would not be a walk-over," he said.

It is this difficulty in building a credible bridge between the national and the Community audience that is the central quandary for both main parties in today's debate.

Labour believes its trump card lies in its warm acceptance of the need for a "social dimension" to the single market. By supporting qualified majority voting in the Council

Ivo Dawney examines the Labour party's conversion to Europe

Trim or treat



U-turn. Like Mr Douglas Hurd, the foreign secretary, they continue to claim that the turn about is mere opportunistic "candy floss", targeted at the coming election.

But some less partisan critics - both Labour and Tory - argue differently. They say, instead, that Labour's problem is that its actual differences with the Tories will end up, to borrow Mr Thatcher's description of Sir Geoffrey Howe, as "more of style than of substance".

To deflect attention from its similarities with the Tories, Labour repeatedly stresses the contrast in tone between the wholeheartedly pro-EC approach and the halfhearted language of the government. Last week, Mr Kinnock used a lunch with EC ambassadors to stress this point, but also felt obliged to include his commitment to fight for national interests. "We would not be a walk-over," he said.

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Labour believes its trump card lies in its warm acceptance of the need for a "social dimension" to the single market. By supporting qualified majority voting in the Council

of Ministers not just for trading and farm issues, but also for social policy-making, it is taking a mainstream European position while clearing the path for a new regime of employment rights that is unacceptable to the Tories.

Labour also goes marginally further than the government to address what it describes as "the democratic deficit" in Community institutions. Mr Kinnock has no difficulty in allowing the European Parliament some rights to initiate laws and substantially greater oversight of the Commission.

On economic and monetary union, Labour's support for a single currency is markedly more explicit than the government's public equivocation. Yet the leadership also takes care to hedge it with worthy, if not wholly credible, conditions for "real convergence" between the EC economies. In place of Tory budgetary criteria, Labour's proposals relate to levelling unemployment rates, aided by big increases in regional funds and wholesale reform of the Common Agricultural Policy.

More revealing, perhaps, are the points where the views of the two main parties converge. With an eye on public opinion at home, Labour shares the Tories' determination to keep Brussels bureaucrats away from defence, foreign and security policy and from meddling

with Britain's right to enforce its own immigration controls. Its caution is also evident in what it will not say. Pressed to reveal whether the party would join the Tories in demanding an "opt-out" clause on a single currency or would sign the proposed "solemn declaration" binding it to that goal, Mr John Smith, the shadow chancellor, is evasive. He points out that the option not to go ahead is already implicit in the rights of national parliaments to vote on the question at a later date.

Similarly, Mr Gerald Kaufman, the shadow foreign secretary, waves away the controversy over the "F-word" - an explicit statement in the treaty text on political union that would define a federal goal for the Community. "Most of our continental colleagues define federalism as decentralisation," his deputy, Mr Robertson, says. "That is how we see it."

If these policy areas are deliberately fuzzy, Labour's overall strategy is clear. Its calculation is that if Mr John Major fails to sign at Maastricht, the prime minister can be castigated for jeopardising the country's future with the same obstinism that characterised his predecessor. If he does strike a deal, he will be attacked for squandering goodwill for the UK in ultimately fruitless argument.

Mr Major's obvious defence that he fought for the best deal for Britain - will be disparaged as the claim of a man who put party unity before the country's best interests.

For the moment at least, problems of party discipline do not afflict Labour. At a meeting last week of the hard-left Campaign Group suggested that fewer than 20 of his colleagues agree with Mr Peter Shore, a former cabinet minister, that EC exchange rate constraints will prevent Labour having the option of devaluing sterling to boost its economic recovery programme.

Most shadow cabinet members dismiss this concern. Some senior figures want more public emphasis on Labour's conditions for accepting a single European currency. Recent polls, they say, seem to indicate that the public continues to express more confidence in the cautious, nit-picking Tories on EC affairs.

Public opinion abroad is more favourable. Mr Peter Kinnock, London director of Germany's Friedrich Ebert Foundation, which has close ties to Germany's SPD opposition, concedes that German social democrats are now convinced of the "irreversibility" of their British comrades' change of heart. But he warns that their approach still falls far short of federalism.

The greatest concern of Labour's foreign friends is that the party's grassroots supporters now believe that the EC will finance all their dreams of enhanced public services and lower unemployment. Labour's leaders deny the charge, claiming the party has an awareness that a place in Europe's first division depends on home-grown economic strength.

The critical question is that it now believes this can be achieved in collaboration with, not opposition to, the EC. For Labour's current leaders, at least, the option of an anti-European posture has now been closed off forever.

deal with the economy and take the country into the European Community. In Finland it will probably be the Social Democrats who're imported to do the same, with those to the right bowing out.

Ecumoney

Need to know how much an Ecu, as defined in Council Regulation (EEC) number 3180/78 (OJ No L279, 30 December 1978, p.1), is last amended by Regulation (EEC) No 1971/89 (OJ No L189, 4 July 1989, p.1), is worth? According to the British Department of Trade and Industry, which has to calculate the rate for insurance purposes, it is currently worth 88.726 pence. But for the 12 month period beginning 31 December 1991 it will be 70.2425 pence. Now you know.

View halloo

One of the EMAP publishing group's nice little earners is the Gallic hunting and countryside magazine, *Le Chasseur Français*. The group's bosses are positively bouncing in the saddle over its money-spinning classified advertisements, many placed by French farmers in pursuit of a wife.

Indeed, editor Pierre Lancrenon estimates that as *Le Chasseur* has been running since 1880, about 21 per cent of the French population is descended from matches made through the magazine's columns.

But alas for blind romance. These days the ads often include not only requests for photographs, but a proviso that the bride should drive to the altar on her own tractor.

Dirty digger

The Institution of Waste Management, the leading professional body in its field, is looking for an enthusiastic full-time editor to gather material...

Lotta bottle, little rivalry

Tony Jackson on the lessons of a proposed UK milk market deal

Last week's proposed £350m purchase of Northern Dairies by Express Dairies has a special significance for students of UK competition policy. The milk market, one of the most bizarrely complex and regulated in the UK, is showing signs of loosening up. The big dairy companies are flexing their muscles accordingly.

If the Northern/Express deal goes through, the UK's five biggest dairy companies will have 70 per cent of the milk market between them. A decade ago, the figure was 55 per cent. Much has happened to the market in that time: falling consumption, the decline of the milkman, better distribution and so forth. But much of that has resulted from the weakening of governmental control. The government, therefore, bears a special responsibility for the result.

The supply of raw milk in the UK is still in the hands of a producers' monopoly, the Milk Marketing Board. The restrictive practices of the board are under fire from several directions, notably Brussels. But the pace of change has proved slow: so slow, indeed, that Mr Charles Rugeley, the board's reforming chief executive, resigned last week in protest.

In normal commercial terms, the system operated by the board is restrictive to the point of absurdity. The price it charges depends on what the milk is going to be made into, which is arguably none of its business. The price is also sustained ultimately by the European Community, based on a floor price for butter. Perhaps worst of all for the board's big customers, there is no discount for volume. But, if it could hold out for a million or a million, the price is the same.

Historically, the dairy companies were compensated for this by a further absurdity. Until 1984, the UK government set down every year or so a price for milk. But the public paid for a pint. There were no discounts here either. The dairy companies charged the same for a million pints delivered to Sainsbury as they did for a single pint delivered to the doorstep.

When that system was abandoned, the big retailers were instantly able to increase their hold on the milk market by demanding and passing on price reductions. Ten years ago, 80 per cent of the milk drunk in England and Wales was sold by the dairy companies themselves through their own milkmen. The figure is now 65 per cent and falling.

For the dairy companies, getting bigger through merger has been a natural response. Nor has pricing been the only pressure. In the old days, the fragmentation of the dairy industry was based largely on the fact that milk could not sensibly be delivered over a radius of more than 50 miles

from the dairy. That has changed as well.

A dairy executive explains: "Milk keeps better than it used to, because it's better pasteurised and we've reduced the bacteria count at the farm. Besides that, from the point where it leaves the cow it probably doesn't come out of the chill chain until you take it out of the Tesco fridge. Yesterday's milk used to be something you didn't want to drink. Now it's OK four or five days later."

For the dairy company, this also means cost. A new hygienic milk-cartoning plant on the scale demanded by the supermarkets costs some £25m. The head of one of the big processors says: "For me, the whole process of amalgamation is all about the decline in doorstep delivery and the fact that you end up with dairies half empty. A small independent dairyman with an old dairy is looking at the cost of a new bottling plant. Frankly, he doesn't do it."

The process of change has certainly furthered to go. The next big step might be for the Milk Marketing Board to grant normal commercial discounts. The board is adamant that this will not happen. Whether it can hold out is a deeply complex question: but the dairy industry, at least, assumes that change must ultimately come.

Similarly, the force of the board's cartel rests on the support provided for the milk price by Brussels. The prospects for reform here are equally contentious: but rising resentment worldwide against agricultural subsidies argues for eventual change.

Given that mergers in the dairy industry are therefore likely to continue, the government needs to keep a sharp eye on the consequences. In the brewing industry, recent intervention to promote competition has resulted not only in a wave of amalgamation but in a sharp jump in the real price of beer.

So far, that has not happened in the dairy trade. Since the price of a pint was deregulated in June 1984, the real price of a pint on the doorstep - that is, from the dairy company themselves - has gone up by 5 per cent. But there has been a powerful control in the form of the supermarkets. Their price since deregulation has fallen in real terms by 10 per cent.

It might, therefore, be argued that concentration among the milk suppliers is not a problem, since the supermarkets are there to ensure competition. Whether the government ought to rely on a retailing oligopoly in this way is an open question. It is also perverse and faintly worrying that when the government acts to remove barriers to competition, the result should once again be a fall in the number of competitors.

Rock of ageing

When you see record companies like Chrysalis selling out to big business, you don't need wrinkles to feel old.

A pioneer of the independent labels, Chrysalis was founded by 23-year-old Chris Wright because the establishment giants were not recording his type of music. Remember *My Boy Lonesome*, *The Lowdown* and *Jethro Tull*...? Wright was one of the first to exploit British rock in the 1970s.

Today, nearly 25 years on and having made much money, he is selling to Thorn EMI, one of the giants he danced round. He will remain non-executive chairman for a while, and the old company will go on conducting a medley of music-related activities.

But the "indie" record business is nowhere near the fun it was. Chrysalis Records is selling now. And having sold it profitably, Wright is likely to follow Richard Branson and Andrew Lloyd Webber by taking his group private.

So what went wrong? Certainly Wright knows good music when he hears it, unlike his fellow bearded Branson whose cloth ear ensures that his colleagues keep him away from Virgin Music. But he lacks Branson's organisational flair, and financial pressures have made him bow to the giants' policy of buying up small rivals and the kids' ears with them.

Some day, perhaps, independent labels will wax again. But by then even Wright, already 47, may be too old to re-stage his 1970s performance.

Sum hopes

From red to green. Two Russians, met by UK nuclear scientist John Gittus on a visit to Moscow, excitedly told him that they and their fellow citizens would be richer by 6,000 roubles apiece from the change to a market economy.

OBSERVER

The government had totted up the worth of all the state assets, the two explained, and the combined values when divided by the population came to no less than 6,000 roubles a head. What's more, they added, "by some calculations, which work out what the assets would be worth to replace with Western assets, we will all get even more."

Although little to disillusion them, Gittus remarked that Britain had trod the same path beforehand under Margaret Thatcher, starting with the sale of the telecommunications industry.

"And how much did you get?" the Russians asked. "Nothing," said the scientist. There followed a long silence, after which one of the pair sighed: "Oh dear. When they hear about that method here, they'll be sure to introduce it."

Back to normal

A deathly hush as Brian Quinn, head of banking supervision at the Bank of England, rises to address a London conference on "Risk in Banking Recognition and Control". Was he about to spill the beans on how to recognise and control the risks of another BCCI? Alas, no such message, open or in code. "My lips are sealed at least until the Bingham inquiry is complete," said Quinn. Note the "at least": don't hold your breath.

Staying put

The clue that led Sherlock Holmes to the missing racehorse Silver Blaze was the dog that did not bark. Students of Finnish affairs are now pondering something similar: the central bank governor who did not resign. Although a strong opponent of last week's devaluation of



"I drink Beaujolais to take my mind off Europe"

the markka, Rolf Kullberg - aged 61 and governor since 1988 - has stood fast despite the resignations of two other opponents who were on the bank's board. Kullberg has said he volunteered to go, but was persuaded by President Mauno Koivisto to stay for the time being at least.

Others who voiced opposition to the 12.3 per cent devaluation against the ECU, only to refrain from resigning when it happened, include just finance minister Ilho Virtanen but Prime Minister Esko Aho's centre-right government in general. Indeed, its 6½-month tenure was endorsed by a parliamentary confidence-vote at the weekend.

But analysts, doubting that there will be much beneficial effect on Finland's recession, do not expect the government to last for long. And if it falls, the story looks likely to have a Scandinavian twist to its tale. When Sweden's voters jibbed against recession in September, they threw out the Social Democrats and brought in a right-wing coalition to

deal with the economy and take the country into the European Community. In Finland it will probably be the Social Democrats who're imported to do the same, with those to the right bowing out.

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LETTERS

Weathering the recession

From Mr Richard Needham MP.

Sir, In your article, "Rise in jobs begins to slow in most regions" (November 15), you claimed that Northern Ireland was the only region which suffered a greater number of job losses in October than in September.

I must point out that of the 24,688 drop in the national headline figure Northern Ireland contributed 2,994 - well ahead of its proportion. Indeed the seasonally adjusted increase of 400 which the province suffered last month was also proportionally below the national increase.

As the minister responsible for the Northern Ireland economy I am glad to say that we have weathered the recession better than most other regions in the country. The unemployment statistics over the past 12 months or so clearly demonstrate this point. There is always enough bad news about Northern Ireland. Please give credit where it is due.

Richard Needham,
Minister for the economy,
Department of Economic
Development,
Newhall,
Massey Avenue,
Belfast

Use humans

From Mr Jürgen Heitsch.

Sir, If it were true that animals "feel no pain and suffer only a small degree of discomfort", as maintained by the "Dr Clifford" of Peter Marsh's article (Putting the case for animal research", November 16), why not use human beings instead, to end all talk of moral justification?

The answer is plain - it is a lie.

And why condemn the Nazi holocaust, with hunting, slavery if the victims, being in "our" power, like his animals, merely had the practical bad luck to "reflect reality"? We are to each other what animals, our co-creatures, are to us.

The medico-biological complex is not, however, alone in testifying to the hidden curse of science.

Jürgen Heitsch,
Zurichstrasse 34,
Berlin,
Germany

CAA's explanation for airports' pricing formula

From Mr Christopher Chataway.

Sir, Lex describes the Civil Aviation Authority's pricing formula for BAA's south-east airports as "astounding in its generosity" ("BAA", November 19).

The essential facts are that the Monopolies and Mergers Commission, which starts this particular review process, recommended a pricing formula in July based upon a projected current cost rate of return over the next quinquennium of 8 per cent. The CAA put forward for consultation a formula based upon 7 per cent. On July 10 the FT said "the CAA has stymied BAA's long-term investment plans".

After extensive consultation the CAA has now decided upon a formula, which is the equivalent of RPI minus 5 for each of

the five years and will yield a 7 1/4 per cent return. BAA will be allowed to levy about £100m less in charges over the five years than was recommended by the MMC. The investment plans for much-needed infrastructure are going ahead.

The regulation of private monopolies is a relatively new activity in Britain and requires much public scrutiny and debate. Those being regulated must be expected at various stages of the process to register the appropriate range of emotions between despair and elation. From serious commentators one would, however, hope for a more measured response.

Christopher Chataway,
Chairman, Civil Aviation
Authority,
CAA House,
45-59 Kingsway,
London WC2B 6TE

A myopic view of reforms

From Mr C D Naisb.

Sir, I'm afraid Andrew Tyrrie (Personal View, November 18) is being myopic in welcoming the Commission's proposed agricultural reforms. As UK farm business receipts are to be cut by £1.5bn, direct payments amounting to £300m-£500m fall a long way short of the full compensation claimed by Mr Tyrrie.

A closer analysis of the reforms shows that there will be a permanent increase in the cost to UK taxpayers. This will be accompanied by substantial financial losses for British farmers. The benefit to consumers will be a once-and-for-all reduction in retail food prices of less than 2 per cent.

Hardly a net gain for Britain.

C D Naisb,
National Farmers' Union,
Agriculture House,
Knightsbridge, London SW1

An anti-European rhetoric in the UK that is becoming ever more difficult to understand

From Mr Thomas Martini.

Sir, As the Maastricht summit approaches, I am perhaps not the only German with two British children who, after 15 years in the UK, finds the rhetoric of the anti-Europeans ever harder to understand.

Whoever makes sterling an issue of sovereignty has not grasped that this insular attitude has been responsible for the pound's decline from DM1.50 in 1978 (when I first visited the UK) to less than DM2.90 now. This insularity (the wish to remain ignorant of all foreign matters) has also provided the background for the fall in Britain's

share of world manufactures since 1979 and for the huge productivity gap between Germany and the UK.

As for the Little Englanders who find only fault with European institutions, one would wish for a little more honesty. Britain is now more centralised than most European states, and what is being sold as a defence of British democracy is, in several cases, rather a defence of English feudal concepts. As long as the British equivalent of the minister of justice frequently also presides over the highest court in the land, and while the home

secretary successfully shelters behind his appointment by the Crown in order to avoid contempt of court proceedings, British law and politics remain indeed incompatible with the more democratic practices of continental Europe.

Why should the Europeans meeting at Maastricht offer any compromise to Britain when the latter has nothing to offer in terms of vision, economic performance or democratic development?

Thomas Martini,
18 Poplar Road,
Merton Park,
London SW19

Displaying a historical bias against Thatcherism

From Mr Stephen Barber.

Sir, I cannot be the only reader who detected more than a hint of bias in your handling of two very similar stories at the top of your front page on November 7.

The US discount rate cut is presented as a "bid to revive (the) economy". The UK spending increase is depicted as a "place ahead of (the) poll". Yet a close reading of the related text makes it clear that the Fed cut the discount rate under "heavy pressure from

the White House" and evidence that "the weak economy could damage Mr Bush's re-election prospects".

The UK article mentions Mr Lamont's statement that the spending increase is to cope with "an expected 2 per cent drop in real gross national product". Both stimuli may be justified on their merits, but the economic case for stimulation is much stronger for the UK than the US. Why the difference? The headline treatment of the UK story,

repeated throughout the paper, reflects a historical bias against "Thatcherism" and the Conservatives which ill befits a newspaper which ought to be the flagship of capitalism.

Stephen D Barber,
3-20-2 Ebisu,
Shibuya-ku,
Tokyo, Japan

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PERSONAL VIEW

Time to correct the economic policy failures of the 1980s

By Dieter Helm, Colin Mayer and Ken Mayhew

One of the most enduring legacies of the 1980s has been the impact of the supply-side policies. In contrast to earlier years, the main goal of macro-economic policy in the 1980s was to deliver low inflation, leaving the supply side to deal with real economic performance.

In the UK, these supply-side policies took the form of promoting the operation of markets and increasing competition. They involved controlling government expenditure, privatising state enterprises and introducing market processes into what were previously regarded as largely non-market activities: education, health and social services. Competition was intensified by deregulation and restructuring of monopolies. Labour and housing markets were liberalised and more emphasis was placed on the individual at the expense of collectives.

In some areas these supply-side policies were successful. In others they were positively harmful. The dividing line between success and failure is essentially that between consumption and investment. Where little investment was required, policies of promoting competition were successful; where significant investment was needed, performance fell.

Services are the main area in which microeconomic policies have been successful. The performance of buses, coaches, opticians, financial services and telecommunications were largely improved by introducing markets and greater competition. The main areas of poor performance have been in training, R&D and education.

Privatisations succeeded in transferring large segments of the public sector with apparent ease to the private sector. Where competition accompanied privatisation, performance appears to have improved, as in airlines. However, conflicts between efficiency and investment have become more evident recently in the high investment sectors, such as water and electricity.

There can be little doubt that reforms to the labour mar-

ket - for example, the resolution of industrial disputes - contributed with the recession of the early 1980s to an improvement in manufacturing labour productivity. However, the most serious problem facing the UK labour market - investment in labour (training) - has not been addressed.

Financial reforms have reduced the cost of financial services and certain forms of credit. But hostile takeovers have exacerbated concerns about whether adequate incentives exist for companies to pursue long-term investments and strategies.

The reason for these conflicting experiences is the trade-off between promoting efficiency and investment. Competition typically diminishes incentives to invest. It makes it harder for companies to capture returns from their expenditure on investment, R&D and training. Without some market power, companies do not derive adequate benefits from their own investments; they therefore invest too little.

Likewise, mobility of labour helps to match supply and demand for labour but it is not conducive to investment in training. The resignation of

How have they done this?

A central feature of these economies is the long-term relations that exist within the corporate sector between companies and their financial institutions, and between companies and their employees. While UK policy has come increasingly to emphasise competition in product, capital and labour markets, other countries tolerate arrangements that limit competition.

Outside the UK and US, companies commonly hold each other's shares as cross-shareholdings. Companies are represented on each other's boards as suppliers, purchasers, providers of finance and competitors. They limit the control that outside investors can exert through dual classes of shares and voting rights restrictions. There are serious implications for the long-term investment arrangements that companies make with their employees. As a consequence, hostile takeovers are rare.

These inter-company relations inevitably encourage collusion and discourage restructuring. But such arrangements encourage long-term investments by suppliers, purchasers, financial institutions and employees. Systems of perma-

ent employment appear to be more closely associated with high levels of investment in training than more active labour markets.

In sum, a policy of encouraging competition in product, labour, and capital markets may have discouraged the development of the long-term relations between companies, their employees and investors that are necessary for investment. Policy in the 1980s emphasised the wrong model of product, labour, and capital markets: it put too much emphasis on competition and too little on the development of these longer-term relations.

A similar preoccupation with the wrong model afflicted the public as well as the private sector. The Conservative government's approach to improving performance in health and education was simply to introduce a variant of the competi-

The UK economy has a poor trade-off between competition and investment

employees comes at a high cost to a company that has invested in their training. Conversely, dismissal comes at the expense of the training that employees undertake which is of benefit only in their existing jobs.

This conflict between the efficiency benefits of competition and the investment advantages of monopoly characterised the economic policies of the 1980s. For one of the main architects of these policies, Friedrich von Hayek, monopoly returns were the fruits of endeavour and perfect competition was a state in which competition had ceased to exist.

There is more to it than that. The UK appears to suffer from a worse trade-off between consumption and investment than many other countries. Germany and Japan have created ferocious competition in many industrial sectors while promoting high levels of investment.

Similar mistakes are afflicting policy in eastern Europe. Reform is being directed towards the rapid introduction of competitive markets. Less attention is being given to the much slower process of creating structures that promote investment and growth as well as competition and efficiency.

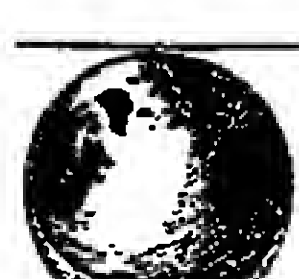
Institutional design will be a central concern of the 1990s. The first political party to grasp this and come up with practical alternatives to what the UK has now is likely to dominate economic policy debate into the next century.

The authors edit the *Oxford Review of Economic Policy*, which today publishes a special issue on economic policy in the 1980s. Copies available from OUP, Southfield Road, Bymans, Oxford OX8 3JL.

Edward Mortimer

From Vukovar to Maastricht

The EC must offer eastern Europe an alternative to the model that has failed Yugoslavia



FOREIGN AFFAIRS

The cynics, the Hobbesians, the old hands, the self-styled "realists" are having a high old time of it. How easy it is, when contemplating the ruins of Vukovar, to make fun of all us woolly-minded liberal idealists, who hoped to achieve "a just and lasting peaceful order in Europe accompanied by appropriate security guarantees".

But that fine phrase, in case you'd forgotten, was officially adopted as "the ultimate political purpose of the Alliance" at a Nato ministerial meeting back in 1967, in a document known as the Harmel Report. If, like me, you are just too young to remember a time before Nato was, you can be forgiven for thinking of it as an association of cynical, hard-headed realists dedicated to preserving the Cold War order and stability of which it was so conspicuous a part. But in truth Nato never would have come about without a strong dose of liberal idealism - originating mainly, of course, on the western side of the Atlantic.

You might also think, remembering Mrs Margaret Thatcher's enthusiasm for it, that Nato was a purely political alliance between sovereign states, all of which jealously guarded their sovereignty intact. You would be wrong. Nato involved, and still involves, a pooling of sovereignty in an area most people regard as far more central to the very idea of sovereignty than even the control of one's own currency: the armed forces that enable a state to defend itself. Sixteen countries put their armed forces under a joint command, not just for a specific war but on a permanent, peacetime basis. General Charles de Gaulle, who really did believe in a Hobbesian world of separate sovereign nation-states, realised the contradiction and withdrew French forces from the peacetime integrated command. But no-one else followed his example, least of all Britain under Mrs Thatcher.

Yugoslavia is Hobbesian theory made grisly flesh. It worked, after a fashion, so long as there was an unquestioned

sovereign authority, in the shape of the late Marshal Tito and his Communist League. But once that Leviathan relaxed its grip, the country reverted all too precisely to Hobbes's state of nature.

For a pure Hobbesian, that state of nature can be avoided only when there is a single sovereign power overawing all individuals, so that they are dispensed from the necessity of making pre-emptive strikes against each other. If one transposes the model to international society, it means there can be no such thing as a "just and lasting peaceful order" unless and until a single all-powerful world government is established. Short of that, all states are obliged to be permanently on guard against each other. The success of Nato would be explicable only if one viewed it as an acceptance of American "sovereignty" over western Europe. That is how de Gaulle came to

not rejected it in 1954, would certainly have been part of Nato, indeed a crucial part.

So it is something of a historical accident that European defence integration has occurred almost exclusively in Nato, while European economic integration - or, to be more precise, the subjection of economic life, with an ever-widening sphere of social and political conditions that affect it, to a common set of rules and institutions - has occurred mainly in the EC. The result has been a tension between the two, which was held in check as long as the Cold War lasted, but has now come into the open. The political sphere of the EC has widened to the point where it has to include a "common foreign and security policy". Any such policy is bound to have a military dimension, and it is absurd to suppose that it can be worked out without taking Nato into account.

It is a historical accident that European defence integration has occurred almost exclusively in Nato, while economic integration has belonged to the EC

see it, and why he rejected it.

In reality, Nato was based on a different model. States were able to pool their sovereignty because their peoples were fundamentally like-minded. They achieved the necessary confidence to live at peace with each other not by pledging obedience to a common sovereign which overawed them all, but by so pooling their resources that for one to attack the other became unthinkable.

This, of course, was also Jean Monnet's idea. He never saw any contradiction between Nato and the Europe he was trying to build. Both were based on the same principle. The only difference was a purely practical one: geographical proximity made possible a closer integration within Europe than could be achieved between the two sides of the Atlantic. But the European Defence Community, if the French national assembly had

Charles de Gaulle died 21 years ago. His successors no longer think of French sovereignty as something absolute and indivisible, even in the military field. They are ready to construct a European Union (EU), based on the EC, in which they wish to include defence. They also proclaim themselves loyal members of the Atlantic alliance, and in Rome this month they declared their support for most of Nato's new strategic concept. They want to build up the existing Western European Union (WEU), all of whose members belong to both the EC and Nato, as the embryonic defence structure of this new EU. Why then do they insist on keeping WEU's structure separate from that of a remodelled Nato?

The British government, for its part, has accepted (in the Anglo-Italian declaration of October 4) that European polit-

ical union implies "the longer-term perspective of a common defence policy compatible with the common defence policy we already have with our allies in Nato", and that WEU should develop its role as "the defence component of the Union" as well as being "the means to strengthen the European pillar of the Alliance". Why should not these two roles be one and the same? Why does Britain jib at the Franco-German wording which would require the WEU to "act in conformity with the directives of the Union"? What sort of figure would Europe cut, if the WEU were to take actions that did not conform to directives adopted by a Union to which all of its members will belong, and of which it is supposed to be the defence component? Or, for that matter, if the Union were to adopt directives cutting across the policies of the Atlantic alliance, to which 11 of its 12 founder members will belong?

All this theology may seem a long way from Vukovar. One cannot say with confidence that a fully-fledged European Union would be able to stop the bloodshed in Yugoslavia, no matter how closely integrated it was with Nato, or how effectively it had developed WEU into a real defence component. The same questions would still confront it, and would be no easier to answer: are west European nations prepared to brand Serbia and the federal army as aggressors, and to risk their own young men's lives in defence of Croatia as they did in defence of Kuwait? If so, which Croatian borders will they defend? If not, how are they going to provide a neutral peacekeeping force so long as there are no agreed ceasefire lines and neither side seems able to impose discipline on its own troops?

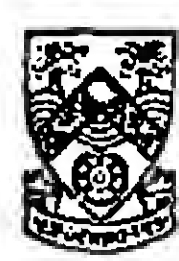
Yet the Maastricht theology is important, to eastern as well as western Europe. The Treaty of Maastricht will define the liberal idealist model which western Europe can offer to eastern Europe, as an alternative to the Hobbesian model of Yugoslavia. It must be a model of integration including defence forces; and its aim should be, not to replace or dismantle Nato, but to extend the benefits of Nato eastwards, to the parts of Europe where they are most acutely needed.

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INTERNATIONAL COMPANIES AND FINANCE

Thorn EMI buys the rest of Chrysalis for \$30m

By Richard Gourlay in London

THORN EMI, the UK music and rentals group, yesterday bought the 50 per cent of the Chrysalis Records joint venture which it does not already own for \$30m in cash.

The group will also pay Chrysalis Group \$25m to take out group loans and \$2m in fees for the services of Mr Chris Wright, the chairman of Chrysalis Group who will become non-executive chairman of Chrysalis Records.

Chrysalis will retain its identity as a label, but Thorn EMI will amalgamate back office operations in the US with an annual saving of between \$9m and \$10m.

Mr Colin Southgate, Thorn EMI chairman, said the total cost of acquiring Chrysalis was \$150m for a company with sales of \$170m.

Thorn EMI paid \$36.6m for its half-share of the loss-making records division in 1989.

Following press speculation, Mr Southgate said Thorn EMI had held no detailed discussion with Mr Richard Branson's Virgin Group about a possible purchase of its record business but that he could not deny it would fit well into Thorn EMI.

Thorn EMI also announced pre-tax interim profits down from \$96.2m to \$94.9m on sales almost unchanged at \$1.76bn. Earnings per share fell from 18.8p to 18.5p and the group is to maintain its interim dividend of 9p.

Profits were supported by a strong performance in the music business where trading profit rose 12 per cent to \$23m in its best first half. Productivity in music recording improved and the profitability of music publishing increased.

The rentals business faced depressed conditions and trading profits fell 18 per cent to

\$57.2m. Business was particularly depressed in southern Europe. Profits from property sales increased by \$12.7m but was offset by a \$6.6m reduction in patent income. This was expected to rebound in the second half following the successful conclusion of litigation in the US with a Japanese company. The group also reported an extraordinary profit of \$42m from the sale of software to its management.

Mr Southgate said he was confident Thames, the television group, which is controlled by Thorn EMI, would develop into a successful independent production company after its recent failure to win an ITV franchise.

Balance sheet gearing during the year was virtually unchanged at 40 per cent on debt of \$480m, excluding the \$200m of Auction Market Preferred Shares. *See Page 20*

Steel slump forces shake-up at Ovako

By Robert Taylor in Stockholm

THE OVAKO steel group, jointly owned by SKF, the world's leading roller bearing company, and Metra, the Finnish industrial group, is being split up because of recession in the world steel industry.

Over the first nine months of this year, Ovako made heavy losses which contributed to SKF's poor SKR22m (\$3.74m) profit for the third quarter. Return on capital at Ovako was 3 per cent compared with 17.9 per cent for the first nine months of 1990. In the first half losses totalled SKR346m and SKF said the deficit for the whole of 1991 could be double that figure.

The two companies, which united their steel operations in the Ovako group in 1986, will split their operations into two wholly-owned subsidiaries, Ovako and Imatra Steel.

The new Ovako will be completely owned by SKF, with annual sales of SKR4.5bn and 4,500 employees based in Sweden, the US and France.

SKF said Ovako would adopt a role as a speciality steel company next year, focusing on producing ball-bearing steel. In the longer term, and to strengthen the company's development, Ovako would seek co-operation opportunities with international companies in the same industry. The closure of Ovako's loss-making plant at Lulea in northern Sweden could be ruled out and its future would be decided by the end of the year.

Imatra Steel, comprising the old Ovako's Finnish operations and forges at Karlskrona, in Sweden, will be wholly-owned by Metra with annual turnover of SKR200m and 1,300 employees. In a statement, Metra said that Imatra would concentrate on production of easily machineable steels for the vehicle and engineering industries. Up to SKR500m has been invested in modernising Imatra's production in recent years.

Metra said that it was seeking financial assistance from the Finnish government to protect Imatra's continuing activities. State investment was vital for Imatra's future.

Favourite emerges in Interhotel bid

By Leslie Collitt in Berlin

MR ERICH SIXT, the Munich-based car rental operator, has surprised international hotel operators by out-bidding them for east Germany's Interhotel chain with a DM2.5bn (\$1.52bn) offer for the former state company.

Rival bids by the larger hotel chains fell just short of DM2bn, but three other German contenders equalled his offer. Backed by Bayerische Vereinsbank of Munich, Mr Sixt is favoured to gain control of 29 hotels from the Treuhand agency, making him the biggest hotel operator in Germany.

It will be by far the largest sale of an east German company since the privatisation agency was founded in February 1990.

The Treuhand's executive board recently recommended Mr Sixt's bid to the managing board, which is to meet this Friday. However, Treuhand officials said yesterday that a final decision on the bid could be postponed. An official said that parallel negotiations continued this week with other contenders.

"It would be insane not to use the highest bid to obtain better conditions from the rival bidders. This could be the first round," he suggested. Three other contenders had entered similar bids, but could agree to invest more in the hotels. Mr Sixt has pledged DM1bn in investments for Interhotel and



Interhotel's Hotel Stadt in east Berlin: one of the 29 being sold by Treuhand

aims to keep the chain intact. The rival Klingbeil Group of property developers in Berlin wants to bring in international hotel operators to manage Interhotel's flagship hotels.

Another contender, Mr Roland Ernst, a Heidelberg property developer, formed a consortium with Dresdner Bank, while Martin Hotel of west Germany also placed a bid.

Mr Piers von Simson, who represents S.G. Warburg, which has managed the sale of

Interhotel for the Treuhand, said that while the bids were very close, the deciding factor was likely to be the other conditions which the bidders were prepared to meet.

Nonetheless, the top bids represented a higher price — DM250,000 per room — than it would cost to complete a room in a newly-built four-star hotel. The winner of the contract will obtain the Grand Hotel in east Berlin, one of the most luxurious in Germany, in addition to 28 hotels of varying quality in

east German cities. Four hotels in the Interhotel chain were excluded from the package and are to be sold individually, including the new Dom Hotel in east Berlin and the historic Elephant Hotel in Weimar.

One of the Treuhand's first steps last year was to revoke an operating contract between Interhotel and the Steigenberger hotel group in west Germany. It virtually ensured that Steigenberger would have gained control of Interhotel for a modest initial investment.

Strong interest in Greek cement group sale

By Kerin Hope in Athens

SIX LEADING European cement-producers are showing interest in the sale of Heracles General Cement, the star attraction of Greece's privatisation programme.

The Industrial Reconstruction Organisation umbrella, is offering its entire 69.8 per cent stake in the company, Europe's biggest cement exporter.

Another 15 to 17 per cent belongs to various state-owned Greek banks, while the rest is listed on the Athens Stock Exchange and held by local and foreign investors.

IRO has opted for a trade sale rather than a sale through the Athens bourse, where Heracles is the third biggest listed

company, with a value of Dr135bn (\$720m). The government wants to speed up revenue collection from privatisation; officials hope the transaction will be completed by March.

Morgan Stanley International is financial adviser on the sale, together with Eteva, a public-sector Greek investment bank.

Holderbank of Switzerland, the world's largest cement-maker, and two big French producers, Lafarge Ciments and Ciments Français, are understood to be potential bidders.

Ciments Français last year acquired Halys Cement, the smallest of the four Greek producers, and also owns several Greek quarries. Other

names mentioned are Italcement, Hipsa Cement and Blue Circle.

Heracles, which employs 2,100 people, is easily the biggest Greek producer, with a local market share of 44 per cent. About half its yearly production of around 6m tonnes is exported.

"We feel much of our competitive edge lies in exports since we have our own shipping fleet and sell worldwide, from California to Thailand," said Mr Stelios Stavridis, Heracles' chairman.

After a record year in 1990, when net profits soared by 88 per cent to Dr4.79bn on turnover of Dr47.4, earnings growth is being maintained this year. Mr Stavridis forecasts net profits of Dr6.1bn in 1991.

Heracles recently strengthened its balance sheet by selling Elvim, a subsidiary which makes power transformers, to Merlin Gerin of France for Dr1.7bn.

Supply problems at the Voies plant in central Greece have been solved, with a new limestone quarry due to be opened early next year. "We think the Almyros quarry should feed the plant for at least 20 years. Barges will ship raw material by sea to help reduce environmental impact," Mr Stavridis said.

Heracles' second plant at Aliveri, on Euboea island, has the advantage of an adjoining quarry and its own deep-water loading facilities.

COMPANY NEWS IN BRIEF

Court to examine Wagons-Lits case

THE BRUSSELS commercial court confirmed yesterday that it would examine on Friday minority shareholders' legal challenge to the FR2.2bn (\$390m) bid for Wagons-Lits, the Franco-Belgian travel group, writes Andrew Hill in Brussels.

A group of disgruntled institutional investors is asking Accor, the French hotels group, for more information about its bid for Wagons-Lit. The summary proceedings will be the first of three separate court cases against Accor and Société Générale de Belgique, its partner in the takeover.

If Accor and SGB do not meet the investors' objections, the dissidents are likely to press for the offer to be increased from FR2.650-a-share to FR2.750, the price at which the two companies bought their 37 per cent stake in Wagons-Lits last year.

Separately, the European Commission said yesterday it had begun a preliminary inquiry into the takeover.

The combined turnover of the companies involved crosses the threshold above which mergers have to be examined by Brussels.

The initial investigation will last a maximum of four weeks. After this, the Commission could decide to launch a four-month inquiry to examine in detail whether the merger is likely to hamper competition in the EC market.

Tabacalera, Spain's state-controlled tobacco manufacturer and distributor, which is 33 per cent foreign-owned, has raised its third-quarter profits by 17.1 per cent to Pt17.1bn (\$168.5m), writes Tom Burns in Madrid.

The company had declared profits of Pt14.6bn over the same period last year after setting aside Pt2.2bn for provisions.

The higher profit figures come at a time when Tabacalera is negotiating the acquisition of a major stake in Elosua, a big domestic edible oils producer, after the government had blocked a similar bid on the company by Italy's Ferruzzi group.

Tabacalera is also understood to be seeking joint

ventures with the UK's Rothmans group, which paid Pt6.9bn for 3.9 per cent of the Spanish company's stock in June.

Tabacalera has existing agreements with British American Tobacco (BAT) and with Philip Morris, which bought a 1.8 per cent share in the company in February.

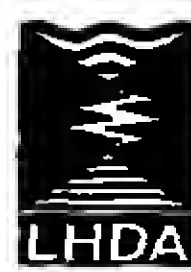
Crédit Locale, the French bank, yesterday announced that the international part of its FR1.88bn (\$380m) flotation had been fully subscribed in the first day of the offer, writes Alice Rawsthorn in Paris.

Crédit Locale, which is the first candidate in the French government's partial privatisation programme, allocated 20 per cent of the 9m shares on sale to foreign investors.

Texas Instruments, the US electronics manufacturer, yesterday announced 500 compulsory redundancies in its European operations, writes Michael Skapinker.

The company, which has 7,000 European employees, said the redundancies would be spread across France, Germany, the UK, Italy, the Netherlands and Portugal.

This announcement appears as a matter of record only



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and the
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Banque Nationale de Paris

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Commonwealth Development
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DM 245,236,140
German Export Credit Loans
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DM 30,106,524
Term Loans

1/3 arranged and syndicated by
Dresdner Bank Group
and 1/3 provided by

Kreditanstalt für Wiederaufbau

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LIT 11,234,965,920
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Trading on 20/11/91

Peak prices for trading

on 20/11/91

US hour period

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SCOTLAND

The FT proposes to publish this

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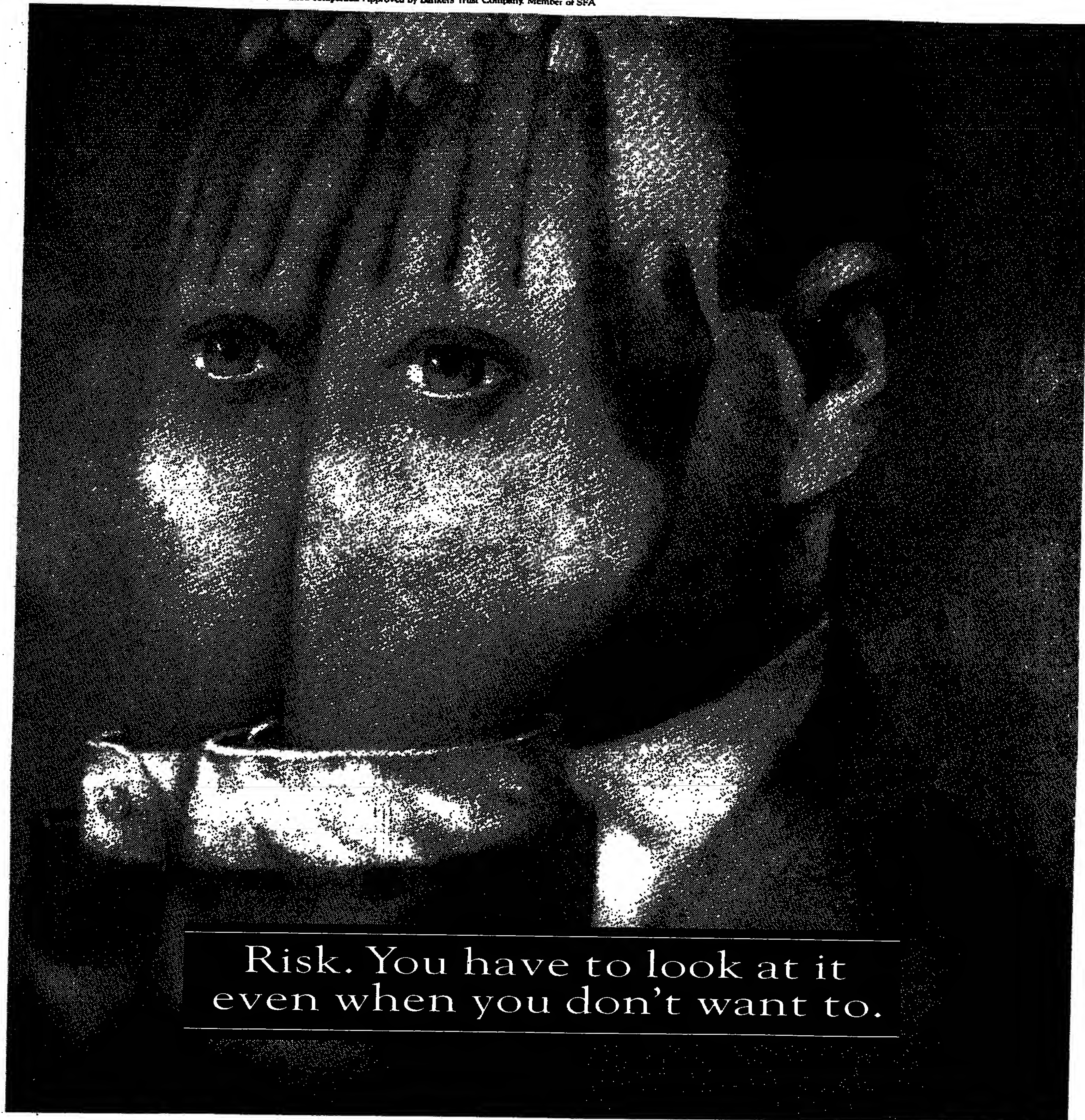
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INTERNATIONAL COMPANIES AND FINANCE

Hewlett-Packard boosted by higher US sales

By Louise Kehoe in San Francisco

HEWLETT-PACKARD, the US electronics group, reported stronger-than-expected fourth-quarter operating results, boosted by improved sales in the US.

Although special charges sharply reduced net earnings for the quarter, the group's share price rose, defying the stock market decline.

Fourth-quarter earnings were \$135m, or 50 cents a share, down from \$202m, or 83 cents, in the corresponding period last year.

The company took pre-tax charges of about \$150m, or approximately 40 cents a share, to cover the costs of voluntary severance programmes and related consolidation, relocation and facility expenses.

Some 3,300 people, or about 3 per cent of the group's workforce, left the company.

Excluding the adjustment for special charges, net earnings grew by around 12 per cent, which was at the high end of analyst's estimates.

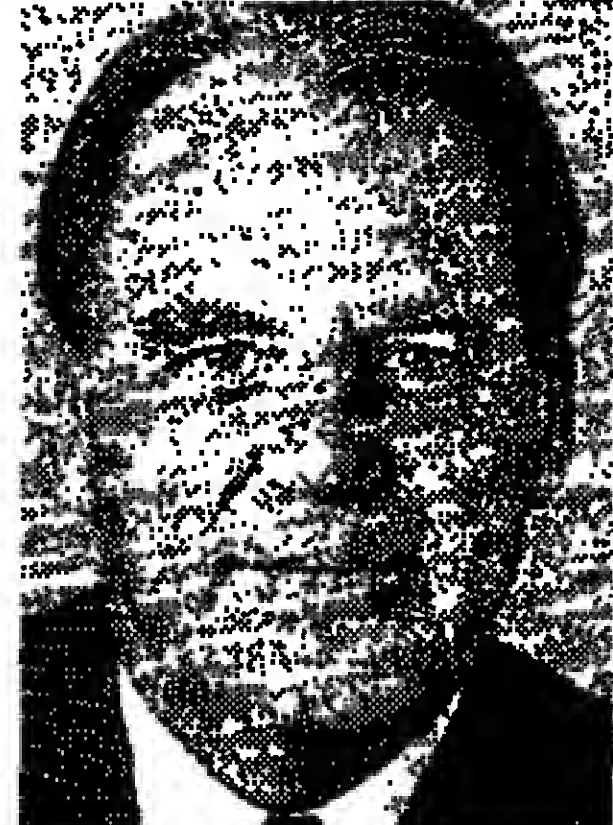
HP's stock price rose to \$47 1/4 in morning trading, from a Monday close of \$46 1/2.

Net revenues for the quarter were \$3.8bn, up about 7 per cent from \$3.6bn in the corresponding 1990 quarter. Net revenues in the US rose 11 per cent, while those outside the US increased by 4 per cent, reflecting weaker economic conditions in Europe.

"While we're concerned about the slowing of order growth internationally, we're

pleased with the increased growth rate in the US," said Mr John Young, president and chief executive.

Much of the company's order growth appeared in its computer peripherals and networking business, including its popular line of computer printers.



John Young, pleased with growth rate in US

For fiscal 1991, net earnings were \$755m, or \$3.02 a share, compared with \$739m, or \$3.06, in 1990. Revenues rose 10 per cent to \$14.5bn, from \$13.2bn.

● **Burr-Brown**, the US microelectronics group, expects to cut up to 20 per cent of its US workforce as part of a restructuring likely to result in substantial fourth-quarter charges, Reuter reports. Burr-Brown employs about 1,700 people.

Dayton Hudson margins squeezed

By Barbara Durr in Chicago

PRICE-CONSCIOUS consumers put heavy pressure on margins and drove down third-quarter results at Dayton Hudson, the Minneapolis-based retailer.

The company yesterday reported net earnings for the period ended November 2 of \$35m, or 40 cents a share, down from \$58m, or 70 cents, a year ago.

Sales rose to \$3.96bn in the third quarter, up 9 per cent from \$3.62bn last year.

But Mr Kenneth Mackie, the Dayton Hudson chairman, said increased sales did not offset the deteriorating margin rate in the highly promotional US retailing climate.

While the company's expense rates are declining and its inventories are in good shape, Mr Mackie said he expected gross margins to remain under competitive pressures.

Dayton Hudson's Target chain, for example, has been fighting for market share against the highly successful Wal-Mart discount department stores.

Operating profits for Target and Mervyn's, two of the three chains run by Dayton Hudson, declined in the third quarter, although operating profit at its more up-market department stores improved due to lower expenses rates.

For the first nine months, net earnings slipped to \$109m, or \$1.25 a share, compared with \$177m, or \$2.15, last year. Revenues in the first three quarters rose 10 per cent to \$10.9bn from \$9.9bn in 1990.

Dayton Hudson, which opened 32 stores during the third quarter, now operates 765 stores in 33 states.

Profits slide to \$23.1m at Sea Containers

By Nikki Tait in New York

SEA CONTAINERS, the Bermuda-based containers and Sealink ferries group, reported a dip in after-tax profits to \$23.1m for the three months to end-September.

This compares with \$24.3m in the same period a year earlier. The company blamed the fall on losses by the group's cargo ships and some exceptional spending on container repairs.

Sea Containers claimed that its market share of the cross-Channel routes had increased 15 per cent to 19 per cent, due to the introduction of two "SeaCats" on the Dover to Boulogne and Calais routes. Revenues had also risen.

Orient-Express hotels fared better than in 1990, but Sea Containers warned that the US recession coupled with the political troubles in Yugoslavia affected business at its Hotel Cipriani in Venice.

Pathe quarterly report has no statements

By Karen Zagor in New York

PATHE Communications filed a quarterly report with the SEC which contained no financial statements, management discussion or analysis, writes Karen Zagor.

The company is waiting for a Delaware court to rule on whether Mr Giancarlo Parretti, the Italian financier, will be reinstated as head of MGM-Pathe, the Hollywood studio acquired by Pathe last year.

Pathe's chief financial officer, Mr Aurelio Gernes, said: "We believe it is important and in the interest of our shareholders to make all necessary SEC filings, but we do not have control of, nor access to, the financial and accounting records of our subsidiary MGM-Pathe which are necessary in order to file a complete 10-Q [a quarterly reporting requirement]."

Credit Lyonnais, the French bank which is a subsidiary of Pathe, has provided Pathe with more than \$1bn in loans and funds related to MGM, ousted Mr Parretti from the helm of MGM in April and essentially took control of the company.

Mr Gernes said he has sought assurances from Credit Lyonnais Bank Nederland that funds would be made available to hire the necessary personnel to complete its 10-Q filings but that it had not received an adequate response.

Australian banks count cost of recession

Kevin Brown sees bad debts and non-performing loans creating uncertainty on profits

THREE of Australia's four national banks will reveal over the next few days how badly they have been affected by recession and a tidal wave of bad debts and non-performing loans. It is not likely to be a pretty picture.

Most observers expect the banks to show little growth in interest income and assets for the year to September 30, mainly because the economy was contracting for most of the period. The banks are also expected to suffer further big write-offs against bad debts and to have foregone significant income as a result of an increase in non-performing loans.

The three banks and the mainly government-owned Commonwealth Bank reported more than \$35m (US\$23.6m) in bad debt charges in 1989-90, more than double the charge in the previous year. They also revealed gross non-accrual loans of A\$7.8bn, which increased to A\$11.7bn after including other problem loans and facilities.

Many of those problem loans are still on the books, such as the A\$600m exposure of the Australia and New Zealand Banking Group (ANZ), to the failed Fairfax newspaper group. However, bankers say

the effects of bad debts has percolated down to medium business customers, indicating that a further round of bad debt provisioning is likely for 1990-91.

The effect on profits is difficult to estimate because of uncertainty about the proportion of bad debt charges the banks will decide to write off against profits.

However, some indication of the likely effects can be gauged from the results of Commonwealth, Australia's biggest bank, of which was floated on the Australian Stock Exchange earlier this year.

Commonwealth reported in September that net profits for the 12 months to the end of June increased by 68 per cent to A\$383m. However, the increase was entirely accounted for by an abnormal profit of A\$617m, mostly because of a transfer of A\$533m from the bank's superannuation fund.

If the abnormal profit is stripped out of the results, net profits declined from A\$450m to A\$266m, mainly as a result of 122 per cent increase in bad debt charges to A\$1.02bn.

Most of the bad debts were transferred from the State Bank of Victoria, which was rescued by Commonwealth last

AUSTRALIA'S BIG FOUR BANKS (Net profits A\$m)

	1989-90	1990-91(a)	1991-92(a)
ANZ	412.5	331.5	480.0
Commonwealth	527.1	883.3	459.5
NAB	767.0	772.6	895.6
Westpac	676.1	390.3	612.5

(a) 1990-91 figures are estimates, except for Commonwealth, which reported in September. Source: Securities Analysts.

year after the crash of its Tri-continental merchant banking subsidiary.

Similar bad debts are likely to have been incurred by the three private banks, particularly through their finance subsidiaries, which aggressively pursued loans to small and medium companies in the 1980s.

Most analysts expect ANZ to be affected badly by its exposure to industry in its home state of Victoria, the heartland of Australian manufacturing, which has been at the centre of the economic slowdown.

Westpac, of Sydney, is less exposed to the Victorian recession, but analysts say the bank is likely to suffer a substantial fall in profits after further provisioning. The company reported net profits of A\$584m last year after including a net

transfer of A\$198m from its employee superannuation fund. Net profits would otherwise have been 496m.

National Australia Bank (NAB) is widely expected to post the least depressed result for the year because of its focus on retail banking and smaller exposure to large corporate debt. NAB suffered net performing loans of 2.6 per cent of assets in the year to 1990, compared with 4 per cent for Westpac and 5.5 per cent for ANZ.

Mr Scott Hawker, Salomon Brothers' banking analyst, says NAB's 1990-91 net profits will increase marginally to A\$772m, followed by a recovery to A\$995m in 1991-92. Mr Hawker forecasts a fall in ANZ's net profits from A\$412m to A\$331m, and a decline at Westpac from A\$676m to A\$591m.

The difficult trading environ-

ment for the banks has been accompanied by repeated attacks on their alleged tight credit policies by business and farmers' leaders, and complaints that they have attempted to recover lending losses by widening margins.

Banks have denied the charge, but an inquiry set up by the Victorian state government concluded yesterday that home lending rates had fallen about 5 per cent and business rates about 7 per cent since late 1989, compared with a fall in official interest rates of about 9.5 per cent.

Difficulties facing the banks have had little effect on investment support for them, which has increased over recent months as interest rate cuts have raised the prospects for economic recovery during 1991-92.

The Australian Stock Exchange banking sector index closed at 2280.7 last night, up 35.5 per cent since the end of 1990, compared with a 27 per cent increase in the All Ordinaries Index to 1656.8.

Most analysts expect investor support to continue as economic recovery and the effects of provisioning and tight credit policies combine to brighten the banks' prospects.

Optus wins first private telecoms licence

By Kevin Brown in Sydney

AUSTRALIA'S federal government yesterday awarded its first private sector telecommunications licence to Optus Communications, a consortium led by Mayne Nickless, the Australian transport group.

Mr Kim Beazley, communications minister, said Optus would also pay A\$600m (US\$629.9m) for Aussat, the loss-making government-owned satellite company. The sale will wipe out Aussat's debt to the government.

Optus was widely expected to win the second licence, which will allow the group to compete with Australia Telecom, the government-owned

domestic telecommunications carrier. Telecom is to be merged next year with OTC, the government-owned international carrier.

Optus has strong equity support from the AMP Society and National Mutual Life, Australia's two biggest financial institutions, which are partners with Mayne Nickless in an Australian group holding 51 per cent of the shares.

The consortium also has access to world class technical expertise through BellSouth of the US and Cable & Wireless of the UK, which each hold 24.5 per cent of the shares.

The only other bidder for the

licence was Kalori Communications, formed by Hutchison Whampoa of Hong Kong, which suffered a fatal blow last month when France Telecom, Ameritech and Bell Atlantic withdrew.

Optus will compete with Australia Telecom in a regulated monopoly until 1997, when Australia will move to open competition in all telecommunications services. In the meantime, the government plans to award a third cellular licence early next year.

Mr Beazley said the decision to license a second carrier would give Australia one of the world's most competitive telecommunications markets. The sale of Aussat, which was a condition of the licence, also brings an end to an embarrassingly inept government foray into the satellite business.

Sir Brian Inglis, Optus chairman, said the consortium planned to spend A\$4bn to create "the most advanced integrated telecommunications network in the world".

Optus intends to develop a fibre optic cable network throughout Australia, operated by discrete digital switching and transmission systems.

Mayne Nickless shares rose 19 cents to A\$8.34 after the announcement.

Ailing Marine Midland Bank sells portfolio

MARINE Midland Bank, the troubled US subsidiary of Hongkong and Shanghai Banking Corporation, is withdrawing from the utilities financing business by selling its loan portfolio to Canadian Imperial Bank of Commerce (CIBC), writes Bernard Simon in Toronto.

CIBC is paying about US\$200m for the loans, which involve 15 customers, mostly in the north-eastern US.

The sale is the latest in a series of retreats by Marine Midland as it concentrates on becoming a New York-based regional institution.

It has also withdrawn from communications financing, and has sold its international private banking and national automotive financing businesses. Marine Midland's assets have shrunk in the past year to \$1.7bn from \$2.2bn.

Hit by the recession and the depressed real estate market, the bank's losses in the first nine months of this year totalled \$186.2m. Hongkong and Shanghai recently provided a \$200m equity injection.

By contrast, CIBC, Canada's second-largest financial institution, has been expanding its US operations.

ICI Australia submits to overall pressure

By Kevin Brown

ICI AUSTRALIA, a quoted subsidiary of ICI of the US, yesterday said net profits fell by 8 per cent to A\$68m (US\$63.5m) before abnormal items in the year to the end of September. Sales fell 8 per cent to A\$2.94bn.

The result reflects increasing domestic sales volume and by economic slowdown, low export prices and competition from imports.

However, profits increased to

A\$126m after including net income of A\$58m made up of A\$88m profits on the sale of shareholdings offset by losses of A\$41m for restructuring costs.

The board said trading profit fell 11 per cent to A\$177m because of a 10 per cent fall in domestic sales volume and weak overseas prices for plastics and some chemicals.

ICI said it had also suffered from "excessive dumping" of

imports. "In common with other Australian manufacturers, we find that anti-dumping regulations and procedures are long, costly and ineffectual," the board said.

The company said the Gulf war led to a substantial temporary increase in the cost of domestic sales. After-tax profits, most of which could not be recovered through higher prices for its products.

Net borrowing fell from

A\$540m to A\$294m, mostly as a result of the divestment of shareholdings. Working capital was reduced by A\$140m, making a total of A\$300m in two years, through tight control of debtors and improved stock management.

The directors declared a fully franked final dividend of 10 cents, making a total of 15 cents for the year, compared with 20 cents in the previous year.

JAPANESE INTERIM RESULTS

TDK drops 10.8% as tape sales fall

By Robert Thomson in Tokyo

TDK, the magnetic tape and electronic parts-maker, reported a 10.8 per cent fall in consolidated pre-tax profit to ¥27.7bn (US\$244m) for the half to end-September as sales of recording tapes fell slightly and fluctuations in the value of the yen eroded profits.

The company said sales for the period rose 2.6 per cent to ¥271.9bn, with a 5.7 per cent increase in sales of electronic materials and components, and a 4.4 per cent fall in recording media sales. Overseas sales fell 1 per cent to ¥137.48bn.

Strongest growth in electronic parts sales was in ceramic components, up 11.7 per cent, and coil and assembled components, up 8 per cent.

The company's parts are used in televisions, video equipment, computers and digital automation products, and by the semiconductor industry, which is suffering from lower-than-expected sales of a new generation of memory

chips. TDK said that, although the prospect of future growth was limited in the audio and video tape markets, it intended to continue as a strong competitor in the field. The company believes that sales can be increased in Europe and Asian markets.

The value of the company's marketable securities fell from ¥77bn at September last year to ¥69.4bn, reflecting the downturn in the Japanese stock market in the past year. Cash in hand fell from ¥77bn to ¥57.4bn, a common trend among Japanese companies, many of which have chosen to draw on cash reserves this year.

Parent company sales rose 6.6 per cent to ¥214.4bn, with a 9 per cent fall in pre-tax profit to ¥21.87bn. For the full year, the parent is expecting a slight increase sales at ¥42bn, and a pre-tax profit of ¥40bn. The company does not issue a forecast for consolidated operations.

Kyocera dips to ¥34.4bn as sales advance 1.6%

By Steven Butler in Tokyo

PRE-TAX profits at Kyocera, the high-technology ceramics and electronics company, fell by 1.7 per cent to ¥34.4bn (US\$255m) on a consolidated basis in the six months to the end of September, while sales rose by 1.6 per cent to ¥231.6bn.

Operating profits fell by 21.3 per cent to ¥24.1bn. Kyocera said the decline was caused by the high value of the yen, which cut into export and overseas earnings, and by a high level of spending on investment, and on research and development.

Sales of electronic parts rose by 4 per cent to ¥80.5bn, while sales of semi-conductor parts posted a 3.4 per cent gain to ¥58.9bn. Demand for ceramic parts used in office automation equipment and solar heating

systems was strong, while sales of compact cameras rose.

Sales of electronic equipment declined by 16 per cent to ¥32.2bn reflecting weak demand for computer peripherals and intense competition in the laser printer industry. Sales of precision optical equipment were flat.

Net earnings fell by 5.4 per cent to ¥15.78bn. An interim dividend for the parent company was declared at ¥25 a share, up from ¥22 last year.

Kyocera said it expected business conditions to be difficult in the second half of the year. The company lowered its full year estimate of net earnings to ¥241bn for the parent company to ¥241bn, compared with ¥250.6bn last year.

Misawa Homes hit by rising costs

MISAWA Homes, the house builder, announced a 0.8 per cent rise in non-consolidated pre-tax profits to ¥10.5bn (US\$11m) for the first-half to September, as a rise in construction and labour costs hit profits, writes Emilio Teraszono in Tokyo.

Sales rose 9.5 per cent to ¥130bn. Housing materials sales rose 6.8 per cent to ¥85.7bn, and revenue from building contracts rose 25.5 per cent to ¥111.2bn.

Interest payments rose 78.7 per cent, pushing non-operating costs up by 52 per cent, and Misawa posted a loss of ¥322m on its long-term balance. Short and long-term borrowings surged by 49.5 per cent to ¥28.3bn. After-tax profits, its rose 7.3 per cent to ¥5.3bn due to a fall in corporate taxes.

For the year, Misawa projects a 4.9 per cent rise in pre-tax profits to ¥23.5bn on a 12.6 per cent increase in sales to ¥500bn.

Chugai Pharmaceutical, the leading pharmaceutical group, is to set up a joint venture research unit in South Korea with Korean drug maker Choongwae Pharma, Reuter reports from Tokyo. The two will invest ¥100m each to set up C&C Research Laboratories.

Toyota Motor, the vehicle maker, has chosen 48 of its domestic dealers to sell Volkswagen and Audi cars in Japan, and will sign contracts with them early next year, Reuter reports from Tokyo.

In July, Toyota agreed with Volkswagen and its wholly-owned Japanese unit Volkswagen Audi Nippon, to sell VW and Audi cars from April 1992.

Mitsubishi Motors, the car maker, plans to boost its purchases of US parts to \$1.4bn a year from April 1994. AP-DJ reports from Tokyo. This will double the company's planned purchases of \$700m for the year to March 31 1992.

Mitsubishi Heavy Industries (MHI) and trading house Mitsubishi Corp. will launch joint ventures next month in Germany and the UK to sell MHI's printing machines, Reuter reports from Tokyo.

THE DAVID THOMAS PRIZE

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break to explore a theme in the fields of industrial policy, third world development or the environment.

The theme for the 1992 prize, worth not less than £2,000, is: **WHAT WILL THE COLLAPSE OF COMMUNISM DO TO THE ENVIRONMENT?**

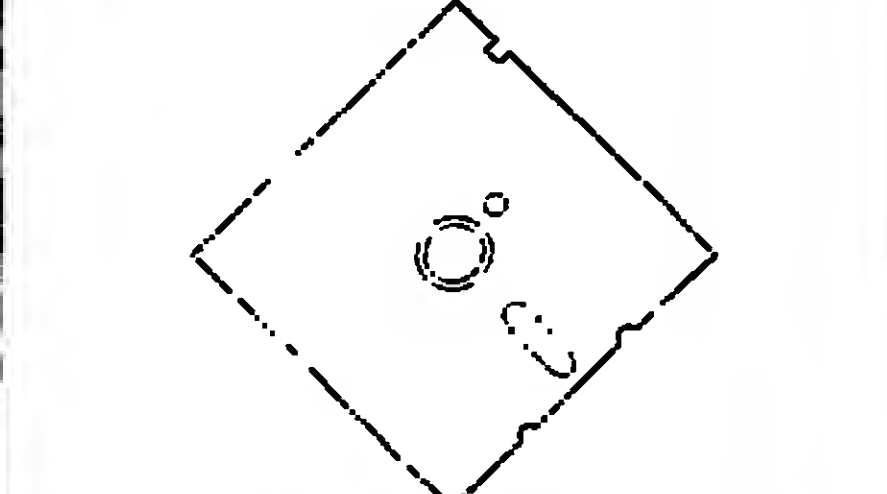
Applicants, aged 21-30, of any nationality and not in full time education, should submit 500 words in English on this subject, together with a brief c.v. and a proposal outlining how the award would be used to explore this theme further. The award winner will be required to write an essay 1500 to 2000 words in length at the end of the study period. The essay will be considered for publication in the Financial Times.

CLOSING DATE DECEMBER 31 1991

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Sumitomo Chemical
Nederland B.V.
U.S. \$20,000,000
Floating Rate Notes
Due 1994
Interest Rate
Interest Period
From 18th November 1991
To 18th May 1992
Interest Amount due
\$10,330,192
per U.S. \$200,000
U.S. \$113,719
The Sumitomo Trust &
Banking Co., Ltd.
Agent Bank

CRVAS LIMITED
Yen 8,000,000,000
Secured Floating Rate Notes due 1994
Interest Rate 6.19% p.a. Interest Period
November 20, 1991 to May 20, 1992
Interest Payable per Yen 1,000,000 Note
Yen 51,294
November 20, 1991, London
by Citibank, N.A., (CIBC Dept.) Agent Bank

NOTICE
To the Holders of
Mitsubishi Electric
Works, Ltd.
(the "Company")
U.S. \$100,000,000
7 1/2% per cent. Convertible Bonds
Due 1995

Pursuant to Clause 7 of the Trust
Deed dated 25th October, 1989, under
which the above Bonds were issued,
notice is hereby given as follows:

At its meeting on 16th November,
1991, the Board of Directors of the
Company resolved a stock split
(equivalent to free subdivision of
shares) of its Common Stock on 20th
January, 1992 to the shareholders
of record as of 30th November, 1991.

As a result, the following adjustment
to the Conversion Price of the Bonds
will be made:
(1) Conversion Price prior to such
adjustment: Yen 530.5
(2) Conversion Price after such
adjustment: Yen 582.6
(3) Effective date of the adjustment:
1st December, 1991 (Japan Time)

MITSUBISHI ELECTRIC WORKS, LTD.

20th November, 1991

Wells Fargo & Company
US\$250,000,000
Floating rate subordinated
notes due 1997

In accordance with the
provisions of the notes, notice
is hereby given that for the
Interest Period 20 November,
1991 to 20 February, 1992 the
notes will carry an Interest Rate
of 5 1/4% per annum. Interest
payable on the relevant interest
payment due 20 February,
1992 will amount to US\$134.17
per US\$100,000 note.

Agent: Morgan Guaranty
Trust Company

JPMorgan

INTERNATIONAL CAPITAL MARKETS

Interest rate uncertainty keeps issuers in check

By Tracy Corrigan

FURTHER turmoil in the world's stock markets is dampening activity in the international market. Volatile market conditions have created considerable uncertainty about the direction of interest rates in many markets, which is likely to keep both issuers and investors inactive for at least the rest of the week.

The obvious instrument for bond investors in such an environment is the floating-rate note, but margins are generally too high for this option to be attractive to issuers.

However, Austria's Schönbach three-year offering of floating rate notes, part of a regular programme, benefited from the change in market sentiment. The deal - divided into a

Schönbach domestic tranche and a Schönbach international tranche - was executed at 99.85 bid, from an issue price of 100.

Dealers said that volatility in the currency markets is also deterring investors. In particular, investors are likely to steer clear of dollar and sterling

INTERNATIONAL BONDS

Eurobonds, as the dollar and the pound came under increasing pressure in the foreign exchange markets yesterday.

Among a handful of other, mainly targeted, deals, the European Investment Bank launched an \$1.6bn five-year

deal via Banco Portugues do Atlântico. The deal was largely unaffected by market volatility, as the relatively high coupons available are still attracting retail investors, who expect further gains in the sector through the convergence of European economies. The deal was bid at 100.80, just below its par issue price but well inside 1% point fees.

In the equity-linked sector, Casio Computer launched a \$350m four-year offering via Daiwa Europe. The deal traded at 102 1/2, a premium to its par issue price. The calendar for Japanese equity-linked offerings is light for the rest of the year, with only half a dozen new issues on the cards in the dollar sector.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Casio Computer (a)	250	3 1/2	100	1995	2 1/2 %	Daiwa Europe
D-MARKS						
Deutsche Ausgleichsbank (b)†	100	(b)	100	2001	0.15	Trinkaus & Burkhart
Nissan Real Estate Dev. (a)†	65	5	101.50	1996	1 1/2 %	IBJ (Germany)
SWISS FRANCES						
Trinity (a)†	100	7 1/2	102	2001	-	US
YEN						
Mazda Motor Corp (a)†	200n	8.4	101 1/2	2000	2 1/2 %	Daiwa Europe
Mazda Motor Corp (a)†	200n	8.4	101 1/2	1999	1 1/2 %	Daiwa Europe
GUILLERMO						
NV Verrijlding Aegon (a)†	150	8 1/2	100 1/2	1994	1 1/2 %	ABN Amro
AUSTRIAN SCHÖNBACH						
Republic of Austria (d)†	2bn	(d)	100	1994	(d)	Bank of Austria/CBS
ESCUROS						
European Investment Bk. (e)†	1.6bn	11 1/2	101	1996	1 1/2 %	Banco Portugues do Atlântico

†Private placement. ‡Convertible. §With equity warrants. ¶Floating rate note. ††Final terms. (a) Non-callable. (b) Coupon pays 10% for first 21 months, then 10% minus 8-month Libor thereafter. Non-callable. (c) Put option exercisable at 111 1/2% to yield 8.75%. (d) 2 tranches: domestic tranche - Schönbach, international tranche - Schönbach. Coupon pays 3-month Libor minus 1/2%. Maturity can be extended by issuer to 1997 and then to 2000. Callable at 100% from 1994. Selling concession fee - 15bp. (e) Callable on 12/1/95 at 100%.

Moody's may upgrade News Corp rating

By Simon London

NEWS Corporation, the international media group headed by Rupert Murdoch, may have its credit ratings upgraded by Moody's Investors Service, the US credit rating agency.

Moody's said that it has put the credit ratings of the group and its subsidiaries under review for possible upgrade. The ratings were previously under review for possible downgrade.

Moody's said that the change in outlook resulted from measures taken by News Corpora-

tion to strengthen the position of debt holders including a restructuring of outstanding debt, raising new equity and asset sales.

Senior debt guaranteed by News Corporation is currently rated B3, a full five notches below investment grade. The company has \$1.7bn long-term debt securities in issue.

Moody's said that the change in outlook resulted from measures taken by News Corpora-

The agency said that the early deregulation of the Danish financial system had given the banks longer to adapt to a competitive environment than in many other European countries.

In common with banks elsewhere, deteriorating asset quality and declining earnings have depressed profitability. However, Moody's said that the Danish institutions were better capitalised than UK, Swedish or US banks, enabling them to potentially absorb losses.

Salomon reshape brings 130 job cuts

By Patrick Harverson in New York

AS PART of a programme to restructure its less profitable lines of business, Wall Street securities house Salomon Brothers confirmed yesterday that it has dismissed more than 130 employees from its investment banking and equity operations over the past month.

The bulk of the job cuts came from Salomon's struggling investment banking division, which in recent months has fallen further behind its main rivals on Wall Street after losing a number of important clients in the wake of the scandal surrounding Salomon's illegal activities in the Treasury market.

The firm said 60 staff were made redundant on the corporate side of investment banking, which represented about 10 per cent of the division. Another 30 were cut from the real estate investment banking unit.

The remainder of the dismissals were in Salomon's equities division, which has failed to establish a strong presence in the US and global stock markets. Senior executives were not spared, including some highly-paid managing directors. Among the dismissed traders and analysts were some well-known names, such as Mr Kenneth Spence, the firm's respected equity strategist.

Although most of the job cuts were achieved within the US, Salomon's overseas operations, including London and Tokyo, also came under the knife.

The round of redundancies came just two weeks after Salomon re-shaped its senior management. In early November, Mr Deryck Maughan, the firm's chief operating officer, set up a new nine-man management executive committee to oversee the day-to-day running of Salomon.

The latest job cuts are seen as the latest step in this policy to concentrate Salomon's energies on its highly-profitable bond trading unit, and to marginalise its underperforming investment banking and equity operations.

Merrill brings triple-A into focus

Tracey Corrigan on the US investment bank's derivatives concept

MERRILL LYNCH Derivative Products, the triple-A rated swaps unit set up by the US investment bank to boost its ability to do business with credit-sensitive clients, could point the way for other banks of declining credit quality.

The concept of a triple-A rated derivatives unit, isolated from its parent bank, has intrigued bankers since the mid-1980s, but Merrill is the first firm to realise a workable structure for such a unit. The closest precursor, Credit Suisse Financial Products, a subsidiary of Credit Suisse, and depends for its triple-A rating on the backing of the Swiss bank.

But other firms are now likely to try to imitate the MLDP structure. Among banks believed to have explored the idea are Citicorp and Salomon Brothers.

In the past few years, some banks have tried to attract the backing of insurance companies, several of which subsequently realised they could get a better return on capital by going into the business on their own - the most notable success story being AIG Financial Products.

MLDP, backed by \$300m of capital from Merrill Lynch and \$50m of preferred stock, will act as an intermediary between AA and AAA-rated clients and Merrill Lynch Capital Services, Merrill's traditional swap dealing entity.

Initially, the unit, which will be up and running in the first week of December, will provide interest rate and currency swaps and interest rate options. But equity derivatives will be offered in a few months time and currency options will also be added to the menu.

"The (swaps) market was always very credit conscious," said Mr Flavio Bartmann, a director of MLDP. Swap counterparties became increasingly nervous about credit risk after the demise of Drexel Burnham Lambert, the US junk bond specialist, and a spate of downgrades of US banks in the late 1980s. "Market participants have been paying substantial premiums to deal with the few triple-A rated banks around," said Mr Bartmann.

Mr Bartmann is one of the five-strong swaps team, headed by MLDP's chief executive, Mr Conrad Volstad, which joined Merrill in 1988. The team realised the power of a triple-A rating, having joined the firm from J.P. Morgan.

During the following year, Merrill was caught up in a drastic restructuring of its business, as well as having to contend with unfavourable bond market conditions. Although the debt group was "performing well" in these difficult circumstances, according to Mr Bartmann, the group's push to build a distribution network for swap products was "very



Conrad Volstad: 'Will enhance our position'

handicapped by being a single-A rated investment bank."

The derivatives market, favoured by an expanding client base and relatively plump margins, has been a crucial competitive arena for banks during these years. It is also an area where banks can provide a "value-added" service which acts as a stepping stone to other business, such as bond underwriting. So far, lower-rated banks there is a danger that a competitive disadvantage in the crucial derivatives area could feed through into other areas. "Merrill's swap business is integral to its debt securities... business around the world," noted Mr Edson Mitchell, chairman of MLDP.

Because of its dominance of the US corporate bond market,

Merrill Lynch is still the world's leading underwriter overall, but its position in the Eurobond market has slipped a little in recent years, to 10th place so far this year, according to Euromoney.

The new subsidiary will significantly enhance our position as a swap counterparty with highly-rated international clients... said Mr Volstad, allowing Merrill to expand in areas where a Triple-A credit rating is a precondition.

Merrill decided at the end of 1990 that the focus needed to achieve a triple-A rated entity was to isolate credit risk.

"The innovation is that the structure separates credit risk and market risk - and involves a minimal amount of credit risk," explained Mr Bartmann.

However, the structure also requires substantial capital, which could deter other players. Merrill clearly expects the return on capital to justify the initial input, the target for the bank as a whole is a 15 per cent return on capital, and a strong derivative unit is expected to help that target to be met.

"The biggest failure would be to have simply created a stand alone unit," suggests Mr T.J. Lim, head of non-dollar swaps, since that would defeat the purpose of the operation. "We do not view it as a separate business but as part of our integrated capital markets services," agreed Mr Bartmann.

Wall Street fall-out brings postponements

FALLING US share prices started to take their toll on new issues in the international equity market yesterday.

The international portion of the issue, which also involves Merrill Lynch and Goldman Sachs, was worth around \$68m after

the morning session in the US yesterday.

It remained unclear after early trading whether the issue would now be postponed. Meanwhile, advisers to the three big privatisations are currently being brought in the

international market said their deals would not be shelved as a result of the market volatility.

Marketing for the BT issue began a week ago and continues until early December, and Warburg, the lead adviser, has already begun the process of book-building through which it will establish the eventual price of the institutional portion of the issue. However, firm bids from institutional investors around the world were not expected until towards the end of this process.

Had Warburg proceeded with a traditional UK fixed-price, underwritten issue, it would today have had to fix

the discount for the shares - a difficult process given market conditions, which could have forced the government to accept a hefty discount.

However, the book-building procedure means that the government's receipts from the issue could be higher than the share price paid further in the coming fortnight. The shares closed yesterday at 350p, compared with 380p at the time the issue was announced.

Paribas, responsible for the privatisation of Credit Local, the French local authority bank, said the 20 per cent of shares in the institutional portion of the issue had already been heavily oversubscribed.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS				Tuesday November 19 1991					Nov 18	Fri 15	Thu 14	Year ago (approx)	
Figures in parentheses show number of stocks per section				Index No.	Day's Change	Est. Earnings Yield % (excl. Div.)	Gross Div. Yield % (25%)	Est. P/E Ratio	Adj. 1991 to date	Index No.	Index No.	Index No.	Index No.
1	CAPITAL GOODS (121)	768.04	-1.8	9.10	6.34	13.99	32.12	782.21	792.08	797.37	771.72	712.74	
2	Building Materials (23)	930.07	-3.2	7.88	6.70	16.77	41.35	960.75	973.65	985.22	966.22	986.22	
3	Contracting, Construction (30)	1012.49	-1.3	7.90	7.26	18.07	50.73	1026.24	1039.23	1054.89	1024.89	1143.05	
4	Electricals (11)	2381.85	-1.0	9.08	6.13	13.96	96.23	2402.78	2456.78	2487.37	2456.78	2487.37	
5	Electronics (25)	1680.61	-1.1	11.03	5.68	11.22	51.95	1698.61	1730.03	1722.96	1722.96	1722.96	
6	Engineering-Aerospace (8)	335.05	-2.1	16.73	7.75	7.22	18.52	342.26	344.33	344.33	409.36	409.36	
7	Engineering-General (43)	464.60	-1.2	10.49	5.38	11.75	16.79	470.07	477.07	478.31	353.89	353.89	
8	Metals and Metal Forming (9)	331.51	-1.1	2.23	10.69	11.54	18.43	340.75	343.17	353.87	353.87	353.87	
9	Motors (12)	312.45	-1.1	8.28	7.17	16.03	17.56	319.19	323.13	321.11	296.28	296.28	
10	Other Industrial Materials (20)	1517.70	-1.3	8.30	5.37	14.31	57.59	1536.00	1549.65	1566.58	1566.58	1566.58	
11	CONSUMER GROUP (19)	1545.55	-1.3	7.46	3.63	16.59	36.47	1565.28	1601.30	1601.30	1270.74	1270.74	
12	Brewers and Distillers (22)	1877.59	-1.6	8.20	3.58	14.84	35.33	1903.80	1939.76	1939.76	1939.76	1939.76	
13	Food Manufacturing (19)	1171.81	-1.3	9.78	4.29	12.66	30.09	1186.74	1209.32	1212.89	1013.36	1013.36	
14	Food Retailing (17)	2270.41	-1.7	10.02	3.63	12.99	58.06	2309.95	2383.89	2383.89	2255.76	2255.76	
15	Health and Household (23)	4062.45	-1.0	5.07	2.37	22.68	67.75	4104.34	4247.65	4257.72	2394.47	2394.47	
16	Hotels and Leisure (24)	1374.82	-1.3	7.80	5.30	15.87	45.11	1392.32	1407.08	1407.08	1212.89	1212.89	
17	Media (12)	1416.48	-1.8	7.41	5.03	17.63	47.37	1444.74	1471.11	1474.15	1474.15	1474.15	
18	Packaging, Paper & Printing (17)	737.64	-1.4	7.32	4.50	16.56	24.09	748.37	766.24	770.33	677.69	677.69	
19	Stores (33)	3011.82	-0.7	7.49	3.66	17.49	48.39	3101.81	3185.66	3185.66	2616.87	2616.87	
20	Textiles (10)	624.92	-0.7	7.44	4.97	17.13	19.91	626.72	640.26	642.37	512.65	512.65	
21	TOBACCO (1)	1195.45	-1.6	9.94	5.47	12.70	36.29	1214.88	1232.49	1244.21	977.41	977.41	
22	OTHER GROUPS (112)	1346.28	-1.5	7.35	4.85	17.27	39.29	1366.59	1378.66	1387.34	1387.34	1387.34	
23	Chemicals (21)	1387.24	-0.7	7.14	5.28	17.41	48.39	1397.66	1411.82	1421.57	1027.35	1027.35	
24	Conglomerates (11)	1374.82	-1.3	7.80	5.30	15.87	45.11	1392.32	1407.08	1407.08	1212.89	1212.89	
25	Transport (13)	2286.19	-0.8	5.94	4.97	22.02	68.25	2303.76	2310.56	2318.62	1815.71	1815.71	
26	Electricity (16)	1163.47	-0.6	15.10	5.59	8.64	27.53	1178.84	1182.87	1193.00	913.01	913.01	
27	Telephone Networks (4)	1424.64	-1.2	10.86	4.38	12.06	26.34	1456.04	1485.68	1485.68	1135.06	1135.06	
28	Water (10)	1829.49	-1.8	18.29	6.84	6.84	125.82	1849.33	1870.14	1870.14	2078.28	2078.28	
29	MISCELLANEOUS (23)	1757.93	-2.8	5.61	5.61	26.70	70.30	1808.26	1832.29	1853.93	1494.10	1494.10	
30	INDUSTRIAL GROUP (481)	1239.80	-1.5	8.54	4.70	14.68	35.98	1258.27	1281.46	1289.20	1013.57	1013.57	
31	Oil & Gas (19)	2293.93	-0.5	11.40	6.06	11.99	103.73	2306.10	2332.75	2332.75	2286.04	2286.04	
32	FT-SE 100 SHARE INDEX (300)	1330.92	-1.3	8.88	4.87	14.22	41.31	1349.13	1372.95	1379.48	1118.02	1118.02	
33	FINANCIAL GROUP (91)	745.30	-2.3	-	6.25	-	32.19	762.73	771.95	779.04	709.74	709.74	
34	Banks (9)	872.72	-2.4	4.77	6.11	39.60	37.46	894.51	902.57	910.70	761.84	761.84	
35	Insurance (Life) (7)	1451.16	-1.0	-	5.84	-	63.68	1465.67	1490.70	1508.95	1272.85	1272.85	
36	Insurance (Commercial) (2)	537.62	-3.6	-	8.17	-	32.94	557.80	564.36	573.11	498.05	498.05	
37	Insurance (Brokers) (10)	1030.11	-1.0	7.96	6.47	16.34	43.14	1073.48	1098.89	1105.40	948.03	948.03	
38	Merchant Banks (10)	485.56	-0.6	-	4.42	-	13.08	488.33	498.05	498.05	498.05	498.05	
39	Property (33)	636.71	-0.5	6.31	25.22	25.22	25.22	649.33	661.77	661.77	598.05	598.05	
40	Financial (12)	245.33	-0.5	11.65	10.10	10.80	11.72	244.34	251.13	251.13	243.07	243.07	
71	Investment Trusts (70)	1217.05	-1.0	-	3.69	-	29.18	1236.34	1212.45	1223.91	1094.25	1094.25	
99	ALL-SHARE INDEX (461)	1190.42	-1.5	-	5.01	-	38.60	1206.01	1228.71	1235.09	1017.38	1017.38	
		Index No.	Day's Change	Day's High (at)	Day's Low	Nov 18	Nov 14	Nov 15	Nov 16	Nov 17	Nov 18	Nov 19	
	FT-SE 100 SHARE INDEX	2483.1	-39.8	2517.3	2450.4	2502.3	2596.6	2560.6	2546.3	2575.5	2515.2	2515.2	

UK COMPANY NEWS

Cockle shortage restricts progress at Hazlewood

By Bronwen Maddox

SEVERE SUPPLY problems in cockles and flat fish restricted Hazlewood Foods, the Derby-based food manufacturer, to a 2.6 per cent rise in profits for the half year to September 28. Turnover also rose 2.6 per cent, to \$284m (\$286.7m), but operating profits managed only a 1.4 per cent increase to \$27m (\$26.7m) because of higher frozen food costs. However, lower interest charges gave a pre-tax outcome of \$23.1m (\$22.5m).

Sutherland's, the rival bought in July for \$34.7m in shares, contributed one month and about \$500,000 within the half year, but the increased capital meant that group earnings growth was held to under 1 per cent at 7.56p (7.5p). The interim dividend is 2.2p (2.1p). Mr Peter Barr, executive chairman since the board reshuffle after the Sutherland deal, said the main problem was the scarcity of flat fish, resulting in "unreasonable" high prices, which for some supplies rose by 50 per cent. Dutch cockle beds were also "devastated" by heavy storms and high tides, and the Dutch government has restricted harvesting until the beds recover. He added, however, that flat fish markets had now returned to normal levels and the group expected growth in the second half.

Heavy investment in ready meals, with a new factory at Wrexham costing an estimated \$2m and \$3m of new equipment in the Netherlands, had cut into cashflow but the effects had not yet been felt. Mr Barr reported that grocery businesses achieved underlying growth of 21 per cent in operating profits, helped by new mineral water bottling capacity, and new products in bakery.

Sutherland's, which makes sandwiches, sausages, pre-prepared meals and quiches, was part of the group's strategy to expand in fresh food, where underlying profits growth of 17 per cent was recorded.



Peter Barr: 'unreasonable' high prices for flat fish

Interest charged fell to \$3.9m (\$4.1m) because of the \$59m sale of the confectionery companies in July 1990. Net debt in September was \$107.7m, equal to 77 per cent of shareholders' funds, compared to 58 per cent in March.

COMMENT

The results show that growth prospects remain not just modest but hard to predict. That hardly helps the group's rehabilitation - an acquisitive stock market favourite in the 1980s, it tripped over badly in 1990. The impact of the recent investment programme on profits and cashflow had been well telegraphed and accepted by the market. The cockles problems could not have been; the Dutch government announced the cockle harvesting restrictions only in September, at the start of the season. The problems of the first half should partly alleviate in the second, and the group seems on course for \$57m pre-tax for the full year (\$51.2m) and earnings of 18.3p (17.1p). However, given the market's recent lack of enthusiasm for the non-branded foods sector, the p/e of 10 shows some generosity.

A campaigning hawk finds few reasons to be cheerful

Andrew Baxter looks at the machine tool maker FMT, just 'coping' in the face of recession

AS BRITAIN's machine tool industry grapples with its second year of recession, the head of one of the country's most advanced producers is trying hard to be cheerful.

In his factory on the outskirts of Brighton, Mr Mike Bright, chairman of FMT Holdings, holds up a front suspension spindle made at a factory near Stratford for export to Ford Motor in North America. The £12.5m Rockwell Automotive machine shop, incorporating 90 of Mr Bright's FMT machining centres in a computerised, integrated system with robots, lathes and machine tools from other producers, was designed by the Brighton company, one of few UK machine tool builders capable of the task.

For Mr Bright, FMT's achievement at Rockwell is a welcome relief from contemplating the effects of the recession. Orders in FMT's sector of the UK machine tool market - from which the company normally derives 70 per cent of its business - have plunged 50 per cent over the past year, above the average 40 per cent for the whole market.

In the first half of this year, Mr Bright had to reduce the workforce from 440 to 340, shedding workers whose training skills were used to develop younger employees. "It is a

tragedy that employees in the forefront of technology - the trainers of the future - are lost while the government spends millions on training programmes," he says.

Mr Bright warns he may have to make further redundancies if the trading situation does not improve by the end of the year. FMT's sales could fall to £14m this year from £19.8m in 1990, Mr Bright suggests. "We're coping," he says. But he warns that the recession has put back FMT's overall development plans by five years, and does not see any real upturn in business until 1993. The company is heading for a loss this year after pre-tax profits of \$308,000 in 1990.

The future of companies such as FMT is important if the UK is to retain its position as seventh largest machine tool producer. "Britain needs its Mike Brights and its FMTs," says the head of one of the country's biggest producers.

Almost alone among UK-owned machine tool makers, FMT is competing head-on with the Japanese and Germans in one of the most promising areas of factory automation - flexible machining centres which group machine tools together in computer-controlled "cells".

Consequently, maintaining FMT's product development programme is vital to remain

competitive for when, perhaps late next year, the depleted UK manufacturing sector gradually resumes buying sophisticated machining centres.

Along with other producers, FMT wants the government to support capital investment by customers in manufacturing through the restoration of full first-year capital allowances or tax and depreciation breaks similar to those enjoyed by Japanese capital goods producers.

Along with other producers, FMT wants the government to support capital investment in manufacturing through the restoration of full first-year capital allowances or tax and depreciation breaks similar to those enjoyed by Japanese producers.

The Machine Tool Technology Association is also lobbying the Department of Trade and Industry for £1bn of pump-priming grants to industrial customers. Campaign leaders concede it would take a fundamental change in the government's stance towards manufacturing for it to succeed.

Even so, last week the MTTA kept up the pressure with a report it has commissioned from the Warwick Business School arguing that the government should provide an institutional, cultural, economic and policy environment

to encourage increased investment by manufacturers in capacity, technology and skills. Mr Bright, viewed within the industry as a "hawk" on campaign issues, prefers to describe himself as a "constructive lobbyist."

He wants the official encouragement of purchases by industry of high-technology machine tools to create an "industrial impetus" such as Japan has long had. He could be forgiven, though, for expressing some

group, Mr Bright concluded that, provided KTM could continue spending £1m a year on research and development, small could be beautiful. So in 1988 Mr Bright and five senior managers bought KTM from Vickers, the engineering group, in a £10.6m buy-out.

The deal was deliberately structured to give KTM a balance sheet strong enough to finance its spending on technology, and allowed it to spend £2m on two acquisitions in 1989. Kearns-Richards, a Manchester-based maker of larger machining centres which had gone into receivership, and Gateshead-based Noble & Lund, maker of gantry-type planing machines and aerospace profilers.

FMT's vital product development programme has been maintained, and a new K-R machining centre will be launched next month.

But the recession has slowed some of Mr Bright's plans. The pace of technology transfer from the more sophisticated FMT to its two new sister companies has been checked, and a redevelopment of an old paint factory at the front of FMT's Brighton site, into a research and development centre, has been postponed.

Last year FMT had also identified potential partners in Europe which could help increase its continental sales

and strengthen the company generally. But as 1991 approached, "the Germans took one look at our economy and said decisions should be put on the back burner."

Mr Bright is particularly upset about the fate of a £3.5m order won this summer to supply machine tools for the Linyi Construction Machinery Factory in China's Shandong province. Having spent months winning the order, FMT has been told by the UK government that there is no money available to support it under its "Aid for Trade" soft loans programme, and the contract now looks doomed.

Mr Bright is at a loss to understand why the government is concentrating such funding on Third World infrastructure developments rather than manufacturing projects such as Linyi. "At a time of a recession, this is reducing our manufacturing base, which the government is still failing to support in anything other than words," he laments.

Nevertheless, Mr Bright is putting a brave face on FMT's fortunes, even if it will be 1994 before it has fully recovered from the recession. "With our technology and our customers' confidence, I've no doubt we shall be coming through to the year 2000 strongly."

Earnings per share up 27%

NINE MONTHS RESULTS

£1 = \$1.77 for 1991 (\$1.79 for 1990)

Nine months to September (unaudited)

1990

1991

Change

CONTINUING GROUP TURNOVER
(including Farmers' Exchanges)

£13,565m

£14,250m

+5%

PRE-TAX PROFIT

£596m

£662m

+11%

EARNINGS PER SHARE

13.9p

17.7p

+27%

● Earnings per share up 27 per cent on 1990's depressed level.

● Strong performance in tobacco, with trading profit of £702 million. Exports up 25 per cent, with growth in demand for both US and UK international brands.

● Financial services trading profit of £101 million, despite £284 million loss at Eagle Star.

● Chairman Sir Patrick Sheehy reiterated, "Looking at B.A.T Industries as a whole, we are confident of the underlying business strengths of the Group. The Board remains as determined as ever to reward our shareholders with dividend increases in excess of the rate of inflation."



B.A.T INDUSTRIES

The full quarterly report is being posted to shareholders and copies are available from the Company Secretary.
B.A.T Industries p.l.c., Windsor House, 50 Victoria Street, London SW1H 0NL.

NEWS DIGEST

Casket pays interim on £1m profit

AS A RESULT of the programme of reorganisation and reconstruction in the retained businesses, the disposal or closure of loss-making activities and a reduction in interest charges, Casket increased first half profits from £27,000 to £1.05m.

Earnings per share were 0.86p (losses 0.06p) and shareholders will receive a dividend of 0.15p, the first interim for three years.

Turnover on continuing operations rose from £29.7m to £35.4m. In clothing it was up to £21.4m, against £20.1m, in trading conditions "considerably worse than the first half of last year", but pressure on margins led to reduced operating profit, said Mr Joe Smith, chief executive.

In leisure, the bicycle operations grew substantially in turnover and operating profit, and the group estimated it had 16 per cent of the UK market.

Blue Box Toys, however, experienced a substantial reduction in results and the 70 per cent shareholding is being sold to the Hong Kong partner which holds the minority stake.

Earlier this month the group acquired Chic Apparel, a maker of childrenswear, for a nominal amount.

Govett American net asset value lower

Govett American Endeavour Fund, the fixed-life fund which invests in small companies located in the US, announced lower profits of \$3.51m (£2.15m) for the half year to September 30. The figure last time was \$4.26m.

Net asset value at end-September amounted to \$1.83 (96p) per share, against \$1.73 a year earlier.

Investment and dividend income totalled \$7.13m (\$8.2m). Earnings per share fell to 6.59 cents (52 cents) and a gross interim dividend of 6.99 cents (9.18 cents) is declared.

Caravan operation pulls down Cosalt

A £1.72m downturn at the trading level on the caravan side hit Cosalt in the year ended September 1, and its pre-tax profit fell from £3.76m to £2.47m.

However, the final dividend is maintained at 6.5p for an unchanged total of 10.75p. Earnings per share fell to 15.05p (22.71p).

Trading in the recession continued to be hard; markets were static and competition was restricting margins,

according to Mr Edward Brian, chairman.

The caravan division suffered a loss of \$88,000, against a profit of £1.63m, mainly because of a severe fall in demand. But strengthening the management was already having a beneficial effect.

The safety and protection side progressed well and lifted profit to £1.62m (£1.09m). The fibres operation made a profit of £1.7m (£1.53m) but workload fell to £618,000 (£715,000) reflecting reduced demand from rental clients.

Bank borrowings, including the planned investment of £1.72m in the construction of the first phase of the North Shields Central Riverside development, represented 40 per cent of shareholders' funds.

Surrey Group back in the black

Surrey Group, the USM-quoted bookmaker, announced a pre-tax profit of £117,000 for the six months to September 30 against a £198,000 loss for the comparable half year.

Turnover was up from £18.2m to £25.1m as the number of outlets increased from 73 to 81.

"The company is on the way to achieving the critical mass necessary for economies of scale and an improvement in net margins," directors said.

Earnings per share came out at 0.09p, against losses of 0.22p.

Stratton Trust asset value up

Over the six months to September 30 net asset value of Stratton Investment Trust improved by 10p to 189p per share. A year earlier it had stood at 148p.

Gross revenue for the period eased to \$396,000 (\$405,000), and after-tax revenue fell to £142,000 (£181,000). Earnings per share were lower at 1.12p, compared with 1.45p.

Goldsmiths falls £2.09m into red

The recent decline in the fortunes of the Goldsmiths Group, the jewellery retailer, continued in the six months to September 2 with the recession still being blamed. There was a pre-tax loss of £2.06m, against a profit of \$44,000.

Turnover fell from £18.1m to £16.4m with like-for-like sales falling 11 per cent. Mr Jurek Piasecki, chairman, said that the south-east of England was the worst affected area and premier watch brands the worst affected products.

Losses per share stood at 6.33p, against earnings of 0.18p. However, the interim dividend is maintained at 1.5p. Mr Piasecki said there was evidence of an upturn which he hoped would continue through Christmas.

Anglian Water advances by 9%

ANGLIAN Water, geographically the largest of the ten privatised water companies, said it has no intention of moderating its price increase next year as it unveiled a 9 per cent rise in interim pre-tax profits, from £94.9m to £91.9m.

The company and South Western Water, the only two privatised water companies to resist pressure from Mr Ian Byatt, the industry regulator, to voluntarily abate their price increase next year. All had some time before a final decision was due in January.

Mr Alan Smith, managing director, blamed the impact of the recession for the company's stance. "I did it not been for the recession, I would have thought that we would have already announced our intention to abate the increase in

our charges," he said.

The recessionary impact, described as "unprecedented" in Anglian's region, was reflected in turnover which was up by 14 per cent to £261m (£228.5m) but still about 2 per cent lower than the company had expected.

"The industry is recession resistant, it's not exactly recession proof," said Mr Chris Mellor, director of finance.

The results were somewhat lower than expected and the shares slipped to 353p.

Anglian, which saw the lowest dividend increase among the ten companies at the year end, is raising its interim dividend by 8.6 per cent to 6.9p (5.8p). Earnings per share increased by 9 per cent to 29.1p (26.8p).

The capital investment programme was on target at £150.2m for the first half, of

which £56m went into research and development and disposal.

Operating costs, including depreciation charges, rose a substantial 17 per cent to £199.5m (£136.2m) while interest costs rose by 22 per cent to £10m (£8.2m).

Long-term borrowings were £209.2m (£130.5m). Anglian was privatised with net debt, unlike most other water companies which inherited a cash surplus from the government.

The company, which has been criticised about diversifying outside its core water business, indicated a much more positive stance towards diversification than it has taken previously. While its core business would always be a priority, "it is probably other businesses would have to be studied as the regulatory regime gets tougher," Mr Smith said.

● **COMMENT**

It is difficult to find fault with a company that is as true to its word as Anglian Water is. Profits delivered at the halfway stage may have been somewhat lower than forecast, but not dramatically so. And in that about as many aspects as the company has largely as expected. Even operating costs, which looked to be on the higher side of expectations, were actually somewhat lower than forecast. For the full year pre-tax profits are being revised up by 10% to 10.5p while dividend of 19p would give a yield of 7.2 per cent. Although the risk attraction of Anglian justifies a lower yield than the 7.5 per cent for the sector, it is just as vulnerable to political and economic pressures as the water companies, making the shares look fair value for the time being.

DESPITE reduced turnover, improved profitability in many of its businesses enabled Resident Textile Group, the UK's largest textile group, to lift profits from £5.31m to £6.76m pre-tax over the six months to September 30.

The group attributed the rise to benefits of a cost reduction programme undertaken since the last financial year and a reduction in interest costs. It was also helped by lower raw material prices.

The group suffered the full impact of recession in the UK and US throughout the period, while growing economic weakness was also felt in continen-

BAT INDUSTRIES said good results from the group's tobacco business and robust performance from other insurance operations had helped offset mortgage indemnity losses at Eagle Star, its UK insurance subsidiary.

Group pre-tax profit rose 11 per cent to \$262m in the nine months to September 30, on the back of a 5 per cent at £14.3bn.

BAT said all its principal tobacco operations had performed strongly, with trading profit rising by 16 per cent in the period. Average monthly trading profit was up 9 per cent to £72m.

Group cigarette volumes grew by 4 per cent. With buoyant sales of international brands, exports rose 25 per



There were gains in all lines of business.

In Farmers' life business, universal life policies in force also grew by 7 per cent and this, together with higher investment income and better control of expenses, increased profits.

Farmers is to expand its range of life products.

Allied Dunbar, BAT's UK life assurance and unit trust subsidiary, contributed £50m to the group's profits.

Total new business, as measured by new initial commissions, was down 5 per cent.

Income Protection Plan business continued to grow, but overall life production fell 1 per cent.

Pensions business was 11 per cent lower, in spite of an Advanced Voluntary Contribution Product showing good growth.

St Patrick said the board remains determined to reward shareholders with dividend increases in excess of the rate of inflation.

BAT's earnings per share rose by 27 per cent to 17.7p.

● COMMENT

St Patrick must wonder when he will see the end of Eagle Star's mortgage indemnity debacle. He studiously avoided predicting when the situation would improve, but analysts believe the pain should start to recede by the end of the year.

The tobacco business, however, has been hit. Investors have had a strong third quarter and continue to throw off cash, and the other financial services businesses seem sound. BAT will probably have to wait some of a recovery to get back to an uncovered dividend plan and, maintain the company's position as a yield stock.

The belief that things must improve eventually at Eagle Star also makes the BAT share a candidate for a recovery. Last yesterday's price of 614p, down 18p on the day.

NEWS INTERNATIONAL, the UK arm of Mr Rupert Murdoch's media empire, yesterday agreed to pay £5.4m to buy out minority shareholders in British Sky Broadcasting, the satellite television company of which it owns 60 per cent.

The £5.4m was for shareholders who were shareholders in Mr Murdoch's Sky Television before its merger with rival British Satellite Broadcasting a year ago, owned debt and equity amounting to 0.7 per cent of BSkyB.

Scaled up proportionately, the buy-out would imply a value of £770m for the company, a 270 per cent premium on the venture, in which Pearson, publisher of the Financial Times, has an investment.

However, analysts emphasised that an estimate of BSkyB's value based on the buy-out might well overstate the real worth.

John Collins, head of satellite and cable research at stockbrokers Kleinwort Benson Securities, said "It is clear that News was very keen to get rid of the minorities quickly and

make an offer that would be accepted right away. Also, part of the minorities were convertible loans stock, ranking above equity and proportionately more valuable".

News International was obliged under the Takeover Code to make an offer to the minority shareholders after the November 1980 merger between Sky and BS2.

However Mr Mike Hindeley at Morgan Grenfell, the UK merchant bank advising News International on the deal, said that because of the complexity of the terms of the merger they could not be persuaded to devise an exact cash equivalent of the terms required by News International.

Rothschilds, the UK merchant bank, appointed as independent adviser in the deal, is recommending acceptance.

Some of the minority shareholders are expected to sue the first episode in Sky Television's story in 1982 when it was broadcasting to Norway and Finland under the name Satellite Television.

TWO of the ITV stations which recently lost their franchises are to slash costs for the remaining 14 months of their broadcasting lives.

TV-am, the breakfast station is to take its news service from British Sky Broadcasting from the following last week of this month's deal to the end of the two months' companies' sales operations.

ITVS Entertainment, which serves the south and south-east of England, will be cutting its regional programmes by two hours a week, 14 per cent, to the minimum 12 hours required.

But it said it expected some of its 120 journalists to join Sky TV News, but that there would be an unspecified number of job losses. At present, TV-am maintains a permanent reporting and production staff to broadcast 3½ hours of news daily.

TV-am would continue making news and programmes, such as the Ruth Rendell mysteries, "for as long as the ITV network wants" said Mr Tony Brook, managing director. But

he added: "I expect action will be slowing down a lot after next April".

The group's 800 staff will face a "phased redundancy plan" starting in the new year.

Mr Brook said that TVS and Meridian, the winner of the franchise, will be allowed to run the TV state. Meridian might buy TVS, but he wanted to establish whether Meridian wanted to buy any of its property, studios, equipment or programme rights.

The group indicated when it lost the franchise that an orderly liquidation was the most likely outcome.

Mr Brook declined to comment about plans for the most troublesome asset MTM Entertainment, the loomsailing Hollywood studio which has been the cause of the group's financial difficulties.

TVS said yesterday said that its bankers had reaffirmed the group's bank facilities until the end of the franchise. TVS has a US facility of about \$95m (\$24m), which was organised by Chemical Bank.

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YOUNG & Co's Brewery, the south London-based independent brewer, lifted its pre-tax profits by 14 per cent, from £2.69m to £3.07m, in the half year to September 28.

The figures were achieved on turnover 9.5 per cent higher at £32.1m (£29.3m). Trading profit rose 8 per cent from £3.55m to £3.94m.

"These are good results during a recessionary period", claimed Mr John Young, chairman.

The outcome included a contribution of £248,000 from the sale of the shares in the management buy-out of Taunton

Cider in May. There was also a six weeks' contribution - just over £1m in turnover and trading profit of £38,000 - from the HH Finch chain of 22 pubs and six wine bars and restaurants acquired in August.

Mr Young said all the Finch's pubs had increased sales and continued growth was expected in the second half of the year. The company had since acquired another two pubs and was looking for more.

Earnings per share were 10 per cent higher at 15.45p (14.09p) and the interim dividend is raised from 5p to 7p.

Huntingdon International Holdings, the life sciences engineering group, saw pre-tax profits drop by 11 per cent from £19m to £16.5m in the year to September 30.

Turnover rose from £104m to £123m but Huntingdon said the primary business surge which had historically occurred in both its sectors in the fourth quarter had not materialised.

Mr Bennie Wooley, chairman, said the group had not experienced any significant improvement in its markets. The US economy continued to stagnate and construction

TN 1967 a Birkenhead butcher drew one of those piping-hot orders from turkeys in the pre-Christmas rush. To live up to business, Mr Peter Johnson started a small side-line, packing cuts of meat into family-sized boxes and selling them as a special Christmas hamper.

By the first year Mr Johnson sold 600 hampers; now his company, Park Food, packs a hamper roughly every 90 seconds. Last year Park Food Group, still based in the north-west, showed a turnover of almost £1m, with a pre-tax profit of almost £4m.

Mr Johnson turned a passing thought into a successful enterprise, largely due to a marketing scheme which makes it easy for customers to buy the hampers and then return them for a refund. He sold his first hampers by drew up posters for his family's 12 Liverpool-based shops. His shop staff asked if they could sell the hampers on their council house estates, for a commis-

The simplicity of the idea spread to the point where Park Food's hamper division today

has a UK network of 64,000 agents. They act as freelance sales representatives, receiving a commission of between 10 per cent and 25 per cent, depending on the quantity they sell.

Park will shift some 1.5m hampers this year, all timed

for Christmas. Although the corporate gift hamper is an important prestige part of the company, at some £2m of total turnover it is a secondary concern the vast bulk goes to households.

It is a difficult to define Park Food's place in the corporate spectrum.

"When I started this company what I was really doing was taking the savings tin off the mantelpiece," says Mr Johnson. When he floated Park on the Stock Exchange in 1983, the exchange authorities asked

him which sector he wanted to be placed in— food or financial services? He opted for food.

Pork Fodth thrives on thrift, providing a credit service to those getting by on low incomes, who find the enforced weekly saving of a small sum (going towards a hamper) makes them one-off run purchases. The seasonal goodies still arrive, but the purchasing blow is softened.

Another increasingly important consideration is that a hamper delivered to the door during the drying hassle of the trapping season, shops struggling against the loss of their peak consumer time of the year.

Pork's agents are recruited via direct mail, advertising largely in women's magazines and the local press, and are young of mouth. The company's network of agents is very stable, most come back every new year.

Johnson also relies heavily on the postcode in his marketing. He matches his profile of clients with the likely summer areas that run by a company called National

Demography and Lifestyle (Oxoni). That is why to manage customers and concentrate advertising and marketing energies.

"When I first started this business it was a scattergun approach. We just blitzed everywhere. Now we use more of a subject technique, spotting the likely target areas," says Johnson.

The Christmas hamper market is a British phenomena, Mr Johnson says. Customers for the savings plans are overwhelmingly blue-collar, few of whom come from the top-of-the-range £1,165.77 "Olympus" hamper, which includes champagne and jugged hare.

Despite the UK's changing social fabric the Christmas hamper has remained remarkably tuned, according to Mr Johnson.

Pinney peaches with added sugar are losing out to fruit bottled in natural juices, best-quality ham has replaced processed meat and other standard items have subtly altered, he says.

"The Christmas treat or a savings plan - particularly in a recession - is stronger than ever.

Bio-Isolates (Holdings), the U.S.M.-quoted whey protein isolation company, saw pre-tax profits for the first half of 1991 decline from £240,000 to £179,000.

Directors pointed out, however, that this was an improvement on the £38,000 achieved in the previous six months.

Turnover was £2.27m (£2.04m).

With minority interests contributing £45,000, against payment of £8,000 last time, earnings per share were 1.16p (1.2p).

Volex at £1.5m

ALL DIVISIONS of Volex, the electrical group, operated profitably and benefited from cost reduction programmes to produce pre-tax profits of £148m in the half year to September 30.

That compared with £3.26m in 1990, but showed an improvement over the £80,000 made in the second half.

Sales fell to £41m (£50.1m) principally as the result of selling the electrical accessories

power leads and cordsets operation. Pencon continued to be the most successful operation, said Mr Peter Frost, chairman. Serious consideration was being given to the acquisition of cable assembly companies

Earnings in the half year came to 6.4p (13.8p) and the interim dividend is again 6.5p.

Increased sales and profits were achieved by CML Microsystems, a maker of specialised electronic products, in the half year to September 30.

Turnover rose 9 per cent to £6.88m (£6.3m), and reflected some headway against weakness persisting in many markets.

Pre-tax profit grew 11 per cent to £237m (£2.13m), while earnings per share moved up 16 per cent to 8.75p (7.57p).

The company is establishing an ADR programme in the US, effective dealings will be authorised from November 7.

GREIG MIDDLETON & CO. LIMITED
of 7,000,000 New Zero Dividend Preference Shares
at 100p per Share
and
proposed 1 for 2 Rights Issue of 4,100,000 New Income Shares
at 150p per Share
underwritten by Greig Middleton & Co. Limited

Details as available in the Companies Fiske Service, available from EMI Financial Limited from 3.00 p.m. on 21st November, 1991. Copies of the listing particulars issued in connection with the proposed Placing and Rights Issue may be obtained during normal business hours up to and including 22nd November, 1991 from the Company Announcements Office (by collection only) at 45-50 Finsbury Square, London EC2A 1DD and during normal business hours on any weekday (Saturdays excluded) up to and including 4th December, 1991 from:

Greay Middleton & Co. Limited 66 Wilson Street London EC2A 2BL	S. Davy's Investment Trust PLC Queen's Chambers 2 North Street
----------------------------------------------------------------------	----------------------------------------------------------------------

St. David's Investment Trust PLC
Queen's Chambers
2 North Street
Newport
Gwent NP9 1TE

20th November, 1971

The second quarterly statement from Fleming High Income Trust showed that net asset value per share was 86.6p at October 31, compared with 90.2p three months earlier. The year before it stood at 79.1p.

Earnings per share for the second quarter improved from 2.76p to 2.98p. There is a second interim dividend of 1.45p making 2.9p so far (2.85p).

1990 - its first since 1984 - but has since reverted to an interim loss. The shares have fallen from 25p in 1988 to 4p before the Pittencreff offer on November 8; it paid no dividends over the same period. The shares were unchanged at 6p last night.

The cash offer of 54p per share is "an escape from a declining investment," Pittencreff said in its offer document.

Mr Alan Russett, AmBrit chairman, dismissed the offer as "absurdly low".

		Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Anglian Water	int	8.3	Feb 17	5.8	-	17.5
Casport	int	0.15	Mar 11	nil	-	0.2
Cesalt	int	6.5	Jan 22	8.5	10.75	10.65
Fleming High	int	1.45†	Jan 3	1.4	-	5.75
Goldsmiths	int	1.5	Mar 2	1.5	-	3
Govett American	int	6.89†	Dec 19	9.18	-	17.68
Hazlewood Foods	int	2.1	Jan 20	2.1	-	5.8
Hamington Int'l	int	2.8	Feb 5	-	2.775	-
Readall	int	0.68†	Feb 5	0.63	-	3.44
Thorn EMU	int	95	Mar 8	8	-	30.5
Volac	int	6.5	Feb 10	6.5	-	17
Young Brewery	int	7†	Dec 13	8	-	13

TODAY		
Interline	ASEA, Courtland, Forward Group	Nov. 26
Foster (John), Hoskins Brewery, Farmland	General Electric	Nov. 27
Travis, S. C.	MidCont	Dec. 4
Wagon Industries, Whitbread, West	Midland Electric	Dec. 10
McDonald, Shaw, Strategist	Midwest	Dec. 11
	Sylvania	Dec. 3
	Telco (John)	Dec. 2
	West	Nov. 28
	Veeco	Nov. 28
	Went	Nov. 28
FUTURE DATES		
Interline		
BPG	Nov. 28	Anglo Scandinavian Inv
Cheney & Tamm	Nov. 28	Geacorp
Cable & Wireless	Nov. 21	Intero
Cheney & Tamm	Nov. 21	Scottish Credit Inv
S. Flooding	Nov. 21	

This advertisement is issued in accordance with the regulations of the International Stock Exchange of the United Kingdom and The Republic of Ireland ("the London Stock Exchange"). Application has been made to the London Stock Exchange for all the Ordinary Shares, the 9% (non-Redeemable) Preference Shares (1989/2000) and the Warrants to subscribe for Ordinary Shares in South Southampton Water PLC, to be admitted to the Official List, following conversion of The South Southampton Waterworks Company Limited into South Southampton Water PLC. The application was received by the Official List, following conversion of The South Southampton Waterworks Company Limited into South Southampton Water PLC, on 19th September 1994. Companies Act 1985. It is expected that admission to the Official List will become effective and their dealings on the Ordinary Shares, the 9% (non-Redeemable) Preference Shares 1989/2000 and the Warrants to subscribe for Ordinary Shares will commence on Tuesday 20th September 1994.

(Incorporated with limited liability on 4th August, 1853 by Act of Parliament. Registered No. Z91 England)
is expected to be converted to a public limited company on Monday 25th November, 1991 and registered under the Companies Act 1985 as

South Staffordshire Water PLC's share capital following the conversion will be:

Authorised		Issued
8,800,000	Ordinary Shares of £1 each	3,373,085
1,200,000	9% Redeemable Preference Shares	1,206,000
	1998/2000 of £1 each	

In addition, up to 500,000 Warrants to subscribe for Ordinary Shares will be issued.

The circular relating to South Southampton Water PLC will be included in the Companies Fichte-Service available from Fichte Financial Ltd, 37-45 Paul Street, London EC2A 4PB from 3pm on Thursday 21st November, 1991. It may also be obtained during normal business hours by collection only, on Thursday 21st November, 1991, and only until including Friday 23rd November, 1991 from the Companies Announcements Office, The London Stock Exchange Tower, Capel Court Extension, 60 Bartholomew Lane, London EC2.

The circular relating to the conversion was posted to stockholders on 14th August, 1991, and the conversion to public notice company status was approved by stockholders on 12th September, 1991. Copies of the circular are available at the following addresses during normal working hours until 2nd January, 1992.

European Capital Company Limited
99 Gresham Street
London EC2V 7NA

The South Staffordshire Waterworks Company
Green Lane, Walsall

20th November, 1991

BUSINESS AND THE ENVIRONMENT

Peter Knight describes why buyers are demanding that suppliers show environmental credentials.

Green badge of courage



By green where prudent and possible. This is becoming the motto of organisations as diverse as the German Post Office and the UK's do-it-yourself retail chain B&Q.

At IBM UK even the contract office cleaners are vetted for their ability to clean without using chemicals that damage the environment. And as part of its green buying policy the German Post Office has phased out battery-driven calculators in favour of solar-powered models because the batteries contain toxic chemicals.

"Suppliers throughout industry have got letters telling them that most are not sure how to respond because they are yet to establish an environmental policy of their own," says Edwin Datschewski of the Environment Council, a charity that promotes good environmental practice in business.

Companies that espouse green goals are being lobbied by their suppliers' environmental transgressions. This is why an increasing number is beginning to include environmental criteria when selecting suppliers.

"It's an issue we can't afford to ignore," says Peter Thomson, director general of the Institute of Purchasing and Supply. "It tends to be the large companies which have been exposed to these issues in other markets."

Small companies are yet to take the issue seriously. Last year the Cranfield School of Management surveyed 200 small businesses and found that less than 10 per cent had a green supplier policy.

Thomson says this is understandable. "It is a daunting subject to take on as a serious commitment, especially for small companies which are finding it hard money to treat water the moment."

The effects of green buying policies are already being felt all along the supply chain. Some companies are finding their products more difficult to sell. But more importantly, opportunities are being created for those who can provide goods and services that are environmentally sound.

The recycling of printer cartridges is an example. Typewriter and computer printers use print ribbons contained in a disposable plastic case. In the UK an estimated 14m cartridges are discarded every year. Inkwell, a small company in Bristol, saw the potential and invented the machinery to make ribbons. It now runs a re-taking service where customers send spent

cartridges through the post and Inkwell returns them a few days later.

Suppliers of disposable toner cartridges used in laser printers, such as Hewlett-Packard and Canon, have started a Europe-wide recycling scheme. This has been driven by tough laws in Germany and demands from customers.

The spent cartridges are collected and sent to Canon's toner plant in China where they are broken up and the raw materials recycled. Independent companies are selling refilled cartridges for re-use.

Many suppliers view demands for greener products as a threat. Companies such as Rank Xerox and HP resisted the use of recycled paper in their products until recently. The companies thought the papers would damage their products.

But Xerox now sells its own brand of recycled paper for its copiers and HP, after testing a number of different brands of recycled paper, recommends the papers that meet its specifications. Both companies admit that they are responding to pressures from customers.

These pressures can sometimes cause difficulties in the buyer-seller relationship. This is especially true for those companies which are trying to move away from adversarial relationships and develop long-term partnerships with their suppliers.

"In supply partnerships both sides make strategic investments. Environmental issues are highly strategic and they can test the relationship," says John Gillett, IBM procurement manager for northern Europe. He is responsible for a budget worth \$50m.

IBM, which was known in the past for its adversarial relationships with its suppliers, is now working towards long-term partnerships. IBM is also developing strong green policies and the environmental performance of its suppliers is one of the key factors which determines whether IBM does business with them.

Gillett says buyers following green guidelines have to adopt a diplomatic and innovative approach to preserve the sometimes delicate relationships with suppliers.

The approach can take many forms, depending on the atti-

tude of the supplier and the difficulties they might have in responding to environmental demands. A common resort from suppliers under pressure to improve their environmental performance is to push up their prices to help pay for the necessary investment in cleaner manufacturing processes.

Gillett says one way of avoiding price rises is to work through trade bodies to encourage competitors, who often share the same source for components and raw materials, to ask for the same specifications.

The goal is to ease suppliers into a position where they make the necessary changes voluntarily. This, however, demands great tact on behalf of the buyer to prevent revealing competitive information, accusations of bully tactics or even worse.

Gillett recommends four steps to create a credible green buying policy:

- Build sound relationships with suppliers in which there is mutual respect.
- Make sure your staff understand the issues and support you.
- Create a vision of where

you want to take your suppliers.

● Create environmental awareness and communicate the issues.

Most of IBM's suppliers, says Gillett, have been sympathetic to his environmental requests. A few companies have realised that a sound environmental performance gives them a competitive edge and have used their green credentials to win business.

One of the biggest problems facing buyers who have to comply with green policies is the lack of information on the environmental credentials of products and the manufacturing process.

Universally accepted labelling schemes, which would give a green stamp of approval to products, processes and services, are yet to emerge. Some countries, such as Germany and Canada, run voluntary environmental labelling schemes, but most countries, as well as the EC, are struggling to produce their own.

Until the schemes are perfected, buyers have to do their own checking or trust their suppliers. This can be time consuming and problematic because some suppliers can be economical with the truth.

Take so-called environmentally friendly paper. Recycled paper is not necessarily friendlier to the environment because much depends on where and how the paper is made. It is often difficult for buyers to make the best decisions based on the information provided by suppliers. Furthermore, there is no legal definition for the term "environmentally friendly", which leads to it being used simply as a marketing tool.

This problem applies to most products because manufacturers change their views as to what the extent of the impact their products have on the environment. Analysis is costly and industry is yet to fund the research on a broad scale.

Scientists are also beginning to change their views about the impacts of some materials on the environment. Phosphates in detergents, for example, were thought to be a damaging ingredient because they can be harmful to aquatic life.

But now buyers know that in some circumstances phosphates could be better than alternative ingredients.

"I don't think it matters that there is growing confusion on many issues. Even the big companies have problems in digesting the information," says John Elkington of the Sustainability consultancy.

Greek shippers take the plunge for a cleaner sea

Kerin Hope on controlling pollution in the Med

On a winter stroll along a Greek beach, the detritus swept away by municipal cleaners in the tourist season is all too visible: plastic bottles, pieces of nylon rope, an old mattress, lumps of tar. Even without a tanker disaster, some 330,000 tonnes of oil is discharged into the Mediterranean every year from ships, according to the Hellenic Marine Environment Protection Association (Helmepa), a privately funded organisation of Greek ship-owners and seafarers.

Much of this spillage is caused by careless bunkering when ships load fuel or when oil, ballast water or sludge from the bilges is flushed out at sea. As for rubbish, a recent Helmepa study of debris collected from beaches near Athens showed that while most came from land-based sources, a sizeable amount of wood, metal and plastic had been tossed overboard from passing ships.

Shipping and tourism are Greece's largest industries. The Greek-owned merchant fleet is still the world's biggest and the 16,000-kilometre Greek coastline, including more than 2,000 islands, is much the longest of any Mediterranean nation.

Helmepa was founded almost 10 years ago by a group of Greek ship-owners at a "time when Greek shipping was in international disrepute because of a generally poor safety record and several disastrous pollution incidents," says one of its members. "It was clear something had to be done."

Its core activity is running voluntary training seminars for Greek ship-owners and seafarers. The seminars are designed to improve compliance with the International Maritime Organisation's conventions on pollution and safety at sea.

The association is increasingly involved in educational and public awareness campaigns aimed at curbing pollution in coastal areas of Greece, backed by the EC MedSpa programme.

About one-third of the Greek shipping community actively supports Helmepa. Its members operate about 400 out of 2,000 Greek ships and more than 4,000 Greek officers have attended seminars. "No matter how sophisticated the ship, the training and motivation of your crew is what counts to prevent accidents," says Captain Basil Constantinou, the association's secretary-general.

Thanks to its public awareness efforts, as most of those now in service date from the 1970s' shipping boom, and the heavy cost of

new buildings deters many Greek owners. As a result, improved training for crews is considered more important than in the past.

The seminars place considerable importance on Marpol, the international convention on preventing pollution from ships, whether it is oil, dangerous liquids, sewage or rubbish, and Solas, its equivalent on safety.

Last year the association developed a software package to help familiarise seafarers with both conventions. It is intended for use with shipboard computers. "One advantage is that officers can check specific regulations before they need to apply them. Another is that it's a tool for continuous learning - they can test themselves as they go along," says Christina Prekeze, one of Helmepa's scientific officers.

Seminars for ratings include sessions on the environmental impact of oil pollution and the Marpol rules on rubbish disposal at sea. Since the Mediterranean is a closed sea, whose waters are renewed only once in 80 years, clean ballast

water and food waste are the only discharges permitted, provided the ship is at least 20 kilometres from land. However, since few Greek ports are equipped with facilities to handle ships' rubbish or the oily contents of slop tanks, captains continue to wash out oil tanks while at sea and to instruct crews to dump rubbish overboard.

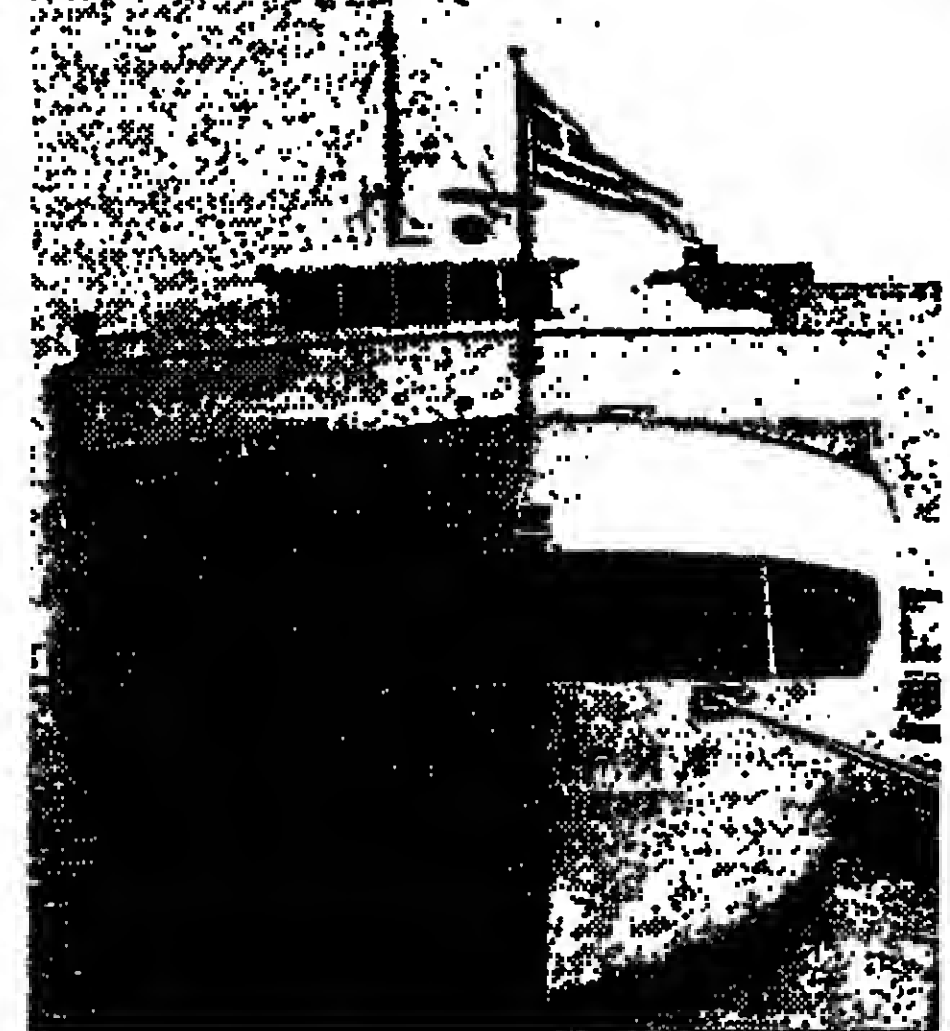
Helmepa's hero last year was an unnamed Greek rating who took photographs of the oily wake left by his vessel and later reported the captain. "It used to be thought that Greek seafarers had very little respect for the marine environment, but our impression is that it's

growing very fast," says Vicky Kyriazi, the association's administrator.

As part of its public awareness campaign, Helmepa has mounted a permanent exhibition on the marine environment in Athens' port of Piraeus, which is visited by thousands of schoolchildren every year.

In a 16-month project which received funding from MedSpa, schoolchildren collected rubbish from beaches around Athens and on the island of Syros. They discovered that plastic items made up almost 40 per cent of the more than 650 cubic metres of rubbish collected around Athens, and metal and paper 36 per cent.

"The beach clean-ups are a very effective way of getting across the environmental message, especially when we explain that it takes four weeks for a rubbish bag to biodegrade and more than 400 years for a plastic water bottle to dissolve in the sea," Prekeze says.



LEGAL NOTICES

DISPOSAL ACT 1986

NOTICE OF HEREBY GIVEN

NOTICE IS HEREBY GIVEN pursuant to Section 48 of the Insolvency Act 1986, that a meeting of creditors of the above company will be held at The Chamberlain Hotel, Marble Arch, London W1A 4GP at 11.00 o'clock in the forenoon on 5 December 1991.

In order for creditors to be able to vote, details of their claims must be lodged at Grant Thornton, Sherwood House, Albert Square, Manchester M2 5SD not later than 18 noon on 4 December 1991. In addition, a form of proxy must also be lodged prior to the meeting.

Alan Griffiths, Joint Administrative Receiver

Date 18 November 1991.

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COMMODITIES AND AGRICULTURE

French-Soviet food-for-oil deal 'not in trouble'

By William Dawkins in Paris

SUCRES ET Denrées, the leading French commodity trader, yesterday denied market rumours that their \$405m food-for-oil barter deal with the Soviet Union had hit problems.

However, the pair said that financing had yet to be agreed for what are set to be the first barter deals of their type between France and the Soviet Union, while their bankers and commodity analysts said delays were likely.

The government has offered to guarantee 80 per cent of the first of the two contracts involved through Coface, the export credit guarantee body. The French commercial banks involved, including state-owned Banque Nationale de Paris and Credit Lyonnais, are now preparing to syndicate FF1.6bn (\$280m) worth of trade credit for the deal, on those terms. One leading state-owned bank says it is too early to judge whether or not potential syndicate partners will accept these conditions.

Commodity analysts expect barter trade will become increasingly common with the Soviet republics, given their shortage of cash and need for food and raw materials.

Under the first deal, agreed last month, Sudan is to supply 300,000 tonnes of sugar as soon as possible, in exchange for 860,000 tonnes of Soviet heating oil, worth \$130m over the next 12 months. The sugar has yet to be delivered.

The second deal was the subject of a Franco-Soviet government protocol at the end of October and has received enthusiastic support from Mrs Edith Cresson, the prime minister.

Sudan says it has only just won agreement on the commercial terms for this second contract, for which it has yet to begin the process of seeking funding. It provides for the delivery to the Soviet Union of 100,000 tonnes of meat, 100,000 tonnes of sugar, 20,000 tonnes of powdered milk and 7,000 tonnes of baby food by the end of March. Payment will be in the form of 500,000 tonnes of Soviet heating oil, 1m tonnes of crude oil and 1.5m cubic metres of natural gas, worth \$275m. Intergras, the Paris-based food group, is to handle the meat supplies.

Sudan and Intergras both insisted yesterday that they expected the contracts to go ahead as planned. "Nothing has happened to prevent this deal," said a director of Intergras. They were both unworried by last week's clampdown on oil exports announced by Mr Boris Yeltsin, president of the Russian republic.

The deal is unlikely to run into serious trouble, given that it has the political backing of the French and Soviet governments, said Ms Faridat Bromfield, head of research at E.D. & F. Man (Sugar). But it is likely to be delayed by the complexity of dealing with the various suppliers and consumers of the oil.

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Brazilian exports of orange juice 'to rise'

By Victoria Griffith in Sao Paulo

BRAZILIAN exports of frozen concentrated orange juice are expected to rise this year to 800,000 tonnes, up from 788,000 tonnes in 1990. The advance will be fuelled by increased domestic orange production and the opening of Japan's support markets.

Mr Ademar Garcia, President of the Brazilian Citrus Association, said at the 11th International Congress of Fruit Juices in Sao Paulo, which finished yesterday.

Orange production in the state of Sao Paulo, which accounts for 80 per cent of the country's total yield, will rise to 241,000 boxes this year, compared with 239,000 in 1990. The forecast was given by Ms Elizabeth Steger, head of orange forecasts for Sao Paulo state.

Brazil accounts for 53 per cent of the world's total processed orange juice production. An increase in tree deaths from disease has been offset by a large number of new fruit-bearing trees.

Ms Steger said that, barring seriously adverse weather conditions, new plantings would cause Brazilian production to rise over the next few years.

The Brazilian orange juice sector has been hit over the last few weeks by fears of another bad crop in Florida. Reduced US production would boost American demand for Brazilian juice.

But the country's main hope is Japan, which is lifting barriers to orange juice imports next year, and could become a major consumer of Brazilian juice.

In the long run, however, the Brazilian orange sector may run into difficulties. World orange production will rise at an annual rate of 2.5 per cent over the next decade, predicted another speaker at the conference, Ms Paola Fortucci-Maroni, head of the citrus section at the Food and Agriculture Organisation. The US is rapidly moving toward self-sufficiency, and Mexico and Argentina are becoming increasingly important producers.

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Political tangle hamstrings Impala Platinum

Philip Gawith on a company caught between the old and the new South Africa

SOUTH AFRICANS are still coming to terms with the problem of what to do on Tuesday evenings, now that Dallas, the long running saga of the Ewing family, has come off their TV screens after a run of 12 years. They need not look far. The real life dramas of Impala Platinum would be the envy of any scriptwriter.

The world's second largest platinum producer finds itself caught in the intractable political maelstrom between the old and the new South Africa. Since July Impala's operations have been repeatedly disrupted by various incidents of labour unrest.

Mr Michael McMahon, managing director, has admitted that the company has already lost two weeks of production, 40,000 troy ounces, given its annual production rate of 1.1m ounces. Some observers believe, however, that production losses are double that figure, and that things could get worse if disruptions continue.

Superficially, Impala has serious labour problems. These, however, merely disguise a political argument about the sovereignty of the Bophuthatswana homeland.

The two protagonists are the government of Bophuthatswana, where all Impala's mines are to be found and the powerful National Union of Mineworkers, closely aligned to the African National Congress, the liberation organisation which is fiercely opposed to the homeland system.

The NUM has signed up 60 per cent of Impala's labour force, and would like to represent them; the Bophuthatswana government would not allow this because NUM is a "foreign" union, not registered in Bophuthatswana.

Clearly the simple solution would be for NUM to register.

This it refuses to do because, it argues, this would be lending recognition to an apartheid structure. The Bophuthatswana government is equally undispensed to backing down. It is proud of its achievements, being the only homeland that is close to financial viability without assistance from the South African treasury. It is no coincidence that it is also the only "independent" homeland not to have expressed a positive preference for reincorporation.

One solution, suggests Mr Michael McMahon, the managing director, would be for the NUM to register as a foreign union in Bophuthatswana, and for the government to recog-

position will not be allowed to persist," he declares. Impala has also purchased and taken delivery of metal sufficient to make up for what it estimates will be the shortfalls between its production and contractual commitments. The chairman says metal flows through the production pipeline should continue until the end of the year. The amount of metal bought forward is less, says Mr McMahon, than direct production losses because of stock-

piles built up earlier in the year when metal was held back because of low prices.

One mystery is why Impala's difficulties have not driven the price up. Mr Gilbertson finds it "totally incomprehensible. In my view there's a train smash coming down the line". In the annual report he argued that "there is now a distinct possibility that newly mined supplies of metal will be insufficient to meet demand by 1993". Prospects for the longer term are much more favourable than implied by the present market statistics and investor sentiment.

The passage of time and Impala's current difficulties, only strengthen this view, says Mr Gilbertson.

Relevant, if not decisive, to the current problems is the tricky set of relations between Impala, the Bafokeng tribe, which owns the land Impala mines, and President Mangoshe of Bophuthatswana. Three important facts are interrelated: a long-standing enmity between Mr Mangoshe and the Bafokeng tribe, which actually tried to secede in 1983; a tense relationship between Impala

and the Bafokeng; and perceived close relations between the ANC and the Bafokeng. Last year Impala signed crucially important agreements with the Bafokeng giving them security of tenure over the lease areas. The problem is that these agreements were signed with Chief George Moleleki, who is standing in for his brother Edward who fled the country in 1988 for fear of being detained by Mr Mangoshe in connection with the coup. Chief George is a Mangoshe appointee, and Edward does not recognise the appointment, and hence any decisions flowing from it. He is trying to overturn the appointment in the courts.

The relevance of all this is threefold: firstly, if Chief Edward returns as leader of the Bafokeng, which must be likely in the new South Africa, Impala can expect some tough questions about the arrangements entered into with Chief George. Second, insofar as Impala is currently perceived as being with Mr Mangoshe and Chief George, and against the Chief Edward-ANC axis, this will not help it in a new South Africa where the ANC will certainly wield more power than it does at present. Third, a perception of being close to Mr Mangoshe does not improve Impala's credibility in the eyes of a largely Bafokeng workforce.

Impala disputes such reasoning, saying that both in relation to the leases it signed with the Bafokeng and its handling of the current labour troubles it has merely done what the law requires. This is clearly true, but, as the company well realises, if harmony is to return to the workplace, then it will have to deal with the perceptions, not only with the law.

He says that, in theory, it is possible to put forward a positive longer-term picture for base metal demand in the old South Africa by comparing per capita consumption with that in the western economies. "However, in practice it is unlikely that the economic performance of the west in the 1980s, or the more recent rapid growth in the economies of Asia will be duplicated."

Finance problems and the uncompetitiveness of the eastern bloc will hold back growth while "technological developments such as downsizing, thinner coatings and substitution will mean that growth will be less intensive than in the west in the 1980s".

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He says that, in theory, it is possible to put forward a positive longer-term picture for base metal demand in the old South Africa by comparing per capita consumption with that in the western economies. "However, in practice it is unlikely that the economic performance of the west in the 1980s, or the more recent rapid growth in the economies of Asia will be duplicated."

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Fishmeal demand steady

FISHMEAL demand remains steady despite the difficulties of Norway's fish farmers, according to Mr Stuart Barlow, director general of the International Association of Fish Meal Manufacturers.

"Norway's problems have had no major effect on fish meal consumption," he said yesterday - Norway's Atlantic salmon industry, a major user of fishmeal, has been hit by falling prices and overproduction.

Strong Far East demand, especially from China, the world's main importer, would help to make up for the loss, Mr Barlow explained.

The deal is unlikely to run into serious trouble, given that it has the political backing of the French and Soviet governments, said Ms Faridat Bromfield, head of research at E.D. & F. Man (Sugar). But it is likely to be delayed by the complexity of dealing with the various suppliers and consumers of the oil.

LONDON STOCK EXCHANGE

Further setback on increased selling

By Terry Byland, UK Stock Market Editor

SELLING pressure increased in the UK stock market yesterday as some institutions decided that weakness in sterling could spell even greater problems for investors than the heavy fall on Wall Street, which was renewed early in the new session. The FT-SE index, already down by 41 points, suffered a further savage fall when New York opened for the new session, but rallied to close 39.8 off on the day.

The implications of the rise in French money rates, masked on Monday by the shakeout in world stock markets, heightened tension ahead of tomorrow's meeting of the Bundesbank council and raised horrifying doubts over the outlook for UK rates.

"The UK government now has no room for manoeuvre

market opened yesterday morning, when it was lifted by the recovery of 26.52 on the Dow Average overnight.

But yesterday's early buyers, who pushed the Footsie ahead by 14 points at first, soon found the tide of the market turning strongly against them. Some continued to buy against the trend, although heavily on the downside, London was at first able to stand up fairly well to the rapidly weakening opening on Wall Street.

As the reaction spread to the other European markets, the FT-SE index fell to 2,400, a level which was 58 points off its trading high. London began to crumble. At worst, the Footsie was 52.5 down and challenging the 2,450 mark. The rally, which left the Footsie at a final reading of 2,463.1, did

little to steady marketmakers' nerves.

Once again, there were widespread fears among the US-orientated blue chips, with Grand Metropolitan, Reuters and BAT Industries extending their losses. Rothmans International, with figures due this week, fell steeply but the shares are traditionally a thin market.

Consumer stocks were dull but the minimal size of the losses in such interest rate influenced stocks as Marks and Spencer and GUS provided some relief in the market's gloom.

Bank stocks were easier, with some unsettled by involvement with Maxwell Communication which came under pressure after the disclosure that the UK Serious Fraud

Squad is investigating a private Maxwell family-controlled company.

Among the more bearish of market analysts, Mr Nicholas Knight of Nomura Securities spoke of a "disaster scenario" for the market and reiterated his year-end target of 2,400 on the Footsie. Mr Robin Aspinall at Schroders maintained that the market could test Footsie 3,420 and described the performance of the FT-SE as "much more routine (than the Dow), if a little accelerated." At Barclays de Zoete Wedd, however, Mr Richard Kersley stressed that London market ratings are healthier than those on Wall Street which were particularly demanding in view of disappointing growth indicators for the final quarter of the year.

Account Dealing Dates		
First Dealing	Nov 11	Nov 25
Second Dealing	Nov 21	Dec 5
Third Dealing	Nov 28	Dec 12
Fourth Dealing	Dec 5	Dec 19
Fifth Dealing	Dec 12	Dec 26

Shareholders may take place from 4.30 pm to 5.00 pm on the day.

with domestic base rates," commented a strategist at a leading brokerage firm. Others were less restrained and voiced the underlying fear that "the next move in base rates might be upwards."

Several leading UK securities firms planned to hold strategy meetings after the close of business yesterday. Some firms had encouraged clients to buy stock during Monday's fall and again when the

dividend from 14p to 9.5p. Storehouse fell to its lowest level since the mid-1980s as the market reacted to poor October retail sales figures and expectations that the group, which comprises BHS, Mothercare and Habitat, will report an interim loss of up to £17m tomorrow. At the close Storehouse was 3 weaker at 92p, having slipped to 91p at one point. Turnover was an above-average 2.6m.

Smith New Court said the shares had fallen badly enough but that the yield and price earnings ratios "still defied gravity." Problems at Storehouse are too severe merely to be explained by the recession.

Ratners shares, battered recently by analysts' downgrades, came under more pressure, closing another 3 off at 44p, the lowest level for more than five years. Turnover of 4.3m was above average.

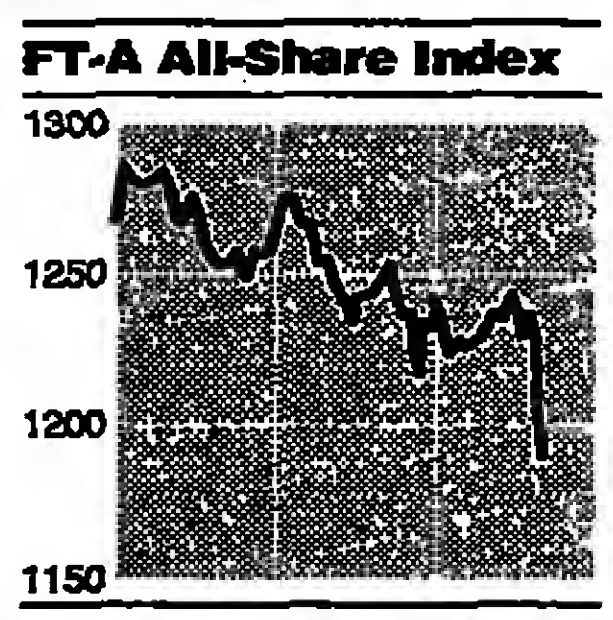
The latest slide was triggered by worries about flagging sales in the high street, highlighted by the 0.5 per cent fall overnight in UK provisional retail sales figures for October.

Reports that Ratners may sell a minority stake in its US businesses, if sales in the run up to Christmas prove poor, have been dismissed as premature but not ruled out.

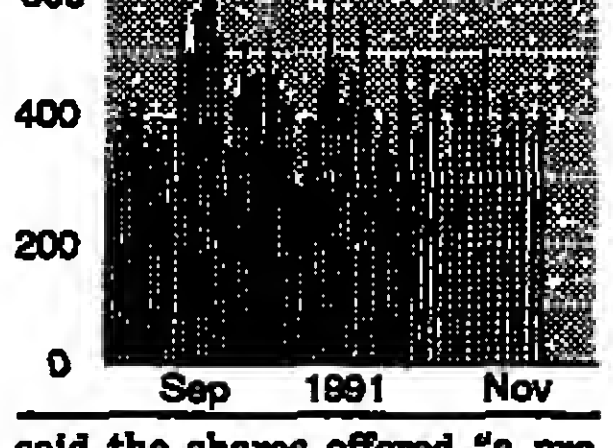
Dixons outperformed the retail sector and edged up 2 to 227p on heavy turnover of 4m. It was also the heaviest dealt equity in the traded options market, S.G. Warburg Securities was said to have recommended the shares yesterday.

Severn Trent fell 13 to 306p amid worries of a poor performance at its Biffa waste disposal subsidiary, acquired earlier this year from BTR.

British Gas gave one of the best performances among the Footsie constituents, closing 2 1/2 higher at 242 1/2p on heavy turnover of 10m shares. At least three of the leading UK brokers would have to look closely at its dividend cover. UBS predicted a reduction in



Equity Shares Traded
Turnover by volume (million)
Including:
Intra-market business & Overseas turnover



The shares offered "a prospective yield giving a 54 per cent premium to the market and close to an all-time high. This suggests that the worst implications of the Office of Fair Trading proposals are already reflected in the share price."

Several UK stocks traded in the US were hit by yesterday's weak opening on Wall Street. Tightly traded Wellcome led the way with a drop of 29 to 86p as the stock saw continuing correction following the sharp rises surrounding the results last week.

Glaxo, one of the most actively traded stocks in the US in recent days, was 41 up in London in the morning, bouncing back from a sharp fall on Monday. However, it took its cue from Wall Street and closed a net 8 lower at 785p on healthy turnover of 7.2m shares.

Reuters, still suffering following a corrections following the company last week, weakened 13 to 86p.

Dunhill retreated 15 to 450p following reduced profits on Monday, while thinly-traded Rothmans International, owner of 57 per cent of the Dunhill equity and set to announce interim results tomorrow, lost 41 to 106p.

Rothmans was also affected by negative sentiment running over from poor results from BAT Industries yesterday.

Analysts' reductions in earnings forecasts for a number of building materials stocks included Redland and RMC, leaving the latter 19 cheaper at 474p and the former 17 weaker at 474p.

Worries about dividend cuts continued to depress BPS.

FINANCIAL TIMES STOCK INDICES

	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Sept 30	Sept 29	Sept 28	Sept 27	Sept 26	Sept 25	Sept 24	Sept 23	Sept 22	Sept 21	Sept 20	Sept 19	Sept 18	Sept 17	Sept 16	Sept 15	Sept 14	Sept 13	Sept 12	Sept 11	Sept 10	Sept 9	Sept 8	Sept 7	Sept 6	Sept 5	Sept 4	Sept 3	Sept 2	Sept 1	Aug 31	Aug 30	Aug 29	Aug 28	Aug 27	Aug 26	Aug 25	Aug 24	Aug 23	Aug 22	Aug 21	Aug 20	Aug 19	Aug 18	Aug 17	Aug 16	Aug 15	Aug 14	Aug 13	Aug 12	Aug 11	Aug 10	Aug 9	Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3	Aug 2	Aug 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 23	July 22	July 21	July 20	July 19	July 18	July 17	July 16	July 15	July 14	July 13	July 12	July 11	July 10	July 9	July 8	July 7	July 6	July 5	July 4	July 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14	February 13	February 12	February 11	February 10	February 9	February 8	February 7	February 6	February 5	February 4	February 3	February 2	February 1	January 31	January 30	January 29	January 28	January 27	January 26	January 25	January 24	January 23	January 22	January 21	January 20	January 19	January 18	January 17	January 16	January 15	January 14	January 13	January 12	January 11	January 10	January 9	January 8	January 7	January 6	January 5	January 4	January 3	January 2	January 1	December 31	December 30	December 29	December 28
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Unit Price	Offer Price	Yield %	Yield %	Unit Price	Offer Price	Yield %	Yield %	Unit Price	Offer Price	Yield %	Yield %	Unit Price	Offer Price	Yield %	Yield %	Unit Price	Offer Price	Yield %	Yield %	Unit Price	Offer Price	Yield %	Yield %	Unit Price	Offer Price	Yield %	Yield %	Unit Price	Offer Price	Yield %	Yield %
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سنة امة لاله

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Bank moves to support sterling

STERLING yesterday sank to its lowest against the D-Mark since December, at one stage falling to DM2.8720, before recovering to close in London at DM2.8750.

It appears increasingly unlikely that the UK currency could join the narrow 2.25 per cent band of the ERM before next month's Maastricht summit.

"That would imply a pound D-Mark rate of 2.8800, and we are already below that figure," says Mr Christian Dunis of Chemical Bank.

Chancellor Norman Lamont's comments, that the UK would "do whatever was necessary" to support sterling within the ERM, were backed up by discreet intervention from the Bank of England. So discreet, in fact, that many traders were increasingly annoyed at the apparent lack of central bank action in the face of a fading pound.

The severe pressure on sterling is prompting a strange turnaround in the approach to the UK currency. Where once traders were talking of rate cuts, speculation over a reluctant increase is growing. The majority do not take such talk seriously, however, with a general election just around the corner.

Pressure on sterling from a strong D-Mark is likely to con-

tinue through Thursday, and possibly beyond if no rate rise is announced at the council meeting of the Bundesbank. People will just turn their attention to the next Bundesbank meeting before Christmas, says Mr Dunis.

The pressures of the wage round - which is expected to continue into the spring - could well force the Bundesbank eventually to announce an increase in rates.

Sterling was increasingly left behind on Monday's rates rise. The franc strengthened to 3.4181/88 per D-Mark to 3.4150/52, and sat 0.79 per cent above sterling on the grid. Profit-taking on the D-Mark helped the franc in its climb upwards, and intervention from the Bank of France was also said to have helped.

The dollar held no surprises for traders yesterday, as it

tracked the decline of the Dow Jones. When the Dow fell by more than 80 points in the afternoon, the dollar went right with it to fall as low as DM1.5880.

The overhang of Bundesbank speculation seemed to add extra pressure on the US currency.

However, the dollar took brief respite at the expense of the D-Mark from a variety of rumours. They included speculation out of the Soviet Union that Russia planned to put President Mikhail Gorbachev on trial and hints that the Bundesbank had been checking dollar/D-Mark prices.

At the end of the day in London, the dollar was down from DM1.6070 to DM1.6025.

The lira strengthened yesterday, closing at DM755.84/84. However, dealers were not any more confident about the lira, despite an increase in repo rates on Monday.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Central Rate	% Change	% Change	% Change
Spanish Peseta	133.631	128.885	-3.55	5.53	61
Belgian Franc	40.339	40.339	0.00	0.00	0
D-Mark	1.00000	1.00000	0.00	0.00	0
French Franc	6.55957	6.55957	0.00	0.00	0
Italian Lira	2.00000	2.00000	0.00	0.00	0
Portuguese Escudo	200.482	200.482	0.00	0.00	0
Spanish Peseta	166.639	166.639	0.00	0.00	0
Irish Punt	7.87564	7.87564	0.00	0.00	0
Swedish Krona	137.563	137.563	0.00	0.00	0
Yugoslav Dinar	13.76030	13.76030	0.00	0.00	0
East German Mark	1.00000	1.00000	0.00	0.00	0
Polish Zloty	5.00000	5.00000	0.00	0.00	0
Czech Koruna	166.639	166.639	0.00	0.00	0
Slovak Koruna	137.563	137.563	0.00	0.00	0
Hungarian Forint	200.482	200.482	0.00	0.00	0
Rumanian Leu	166.639	166.639	0.00	0.00	0
Bulgarian Lev	137.563	137.563	0.00	0.00	0
Serbian Dinar	13.76030	13.76030	0.00	0.00	0
Croatian Kuna	13.76030	13.76030	0.00	0.00	0
Slovenian Tolar	13.76030	13.76030	0.00	0.00	0
Maltese Lira	13.76030	13.76030	0.00	0.00	0
Cypriot Pound	13.76030	13.76030	0.00	0.00	0
Maldivian Rufiyaa	13.76030	13.76030	0.00	0.00	0
Sierra Leone Leone	13.76030	13.76030	0.00	0.00	0
Liberian Dollar	13.76030	13.76030	0.00	0.00	0
Gambian Dalasi	13.76030	13.76030	0.00	0.00	0
Senegalese Franc	13.76030	13.76030	0.00	0.00	0
Guinean Franc	13.76030	13.76030	0.00	0.00	0
Sierra Leone Leone	13.76030	13.76030	0.00	0.00	0
Liberian Dollar	13.76030	13.76030	0.00	0.00	0
Gambian Dalasi	13.76030	13.76030	0.00	0.00	0
Senegalese Franc	13.76030	13.76030	0.00	0.00	0
Guinean Franc	13.76030	13.76030	0.00	0.00	0

Unit central rates are by the European Commission. Centimes are in descending order of strength. Percentages show the percentage change from the last day's closing rate. The percentage change from the last day's closing rate is shown in parentheses. The percentage change from the last day's closing rate is shown in parentheses.

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FINANCIAL FUTURES AND OPTIONS

LIFE LONG FUTURES OPTIONS

Strike	Call	Put	Call	Put
95	2.20	0.10	0.10	0.10
96	2.20	0.10	0.10	0.10
97	2.20	0.10	0.10	0.10
98	2.20	0.10	0.10	0.10
99	2.20	0.10	0.10	0.10
100	2.20	0.10	0.10	0.10
101	2.20	0.10	0.10	0.10
102	2.20	0.10	0.10	0.10
103	2.20	0.10	0.10	0.10
104	2.20	0.10	0.10	0.10
105	2.20	0.10	0.10	0.10

Estimated volume total: 1,111,111 Puts 2118
Previous day's open int. Call 42172 Puts 30296

LIFE EUROPEAN FUTURES OPTIONS

Strike	Call	Put	Call	Put
95	2.20	0.10	0.10	0.10
96	2.20	0.10	0.10	0.10
97	2.20	0.10	0.10	0.10
98	2.20	0.10	0.10	0.10
99	2.20	0.10	0.10	0.10
100	2.20	0.10	0.10	0.10
101	2.20	0.10	0.10	0.10
102	2.20	0.10	0.10	0.10
103	2.20	0.10	0.10	0.10
104	2.20	0.10	0.10	0.10
105	2.20	0.10	0.10	0.10

Estimated volume total: 1,111,111 Puts 2118
Previous day's open int. Call 42172 Puts 30296

LIFE ITALIAN FUTURES OPTIONS

Strike	Call	Put	Call	Put
95	2.20	0.10	0.10	0.10
96	2.20	0.10	0.10	0.10
97	2.20	0.10	0.10	0.10
98	2.20	0.10	0.10	0.10
99	2.20	0.10	0.10	0.10
100	2.20	0.10	0.10	0.10
101	2.20	0.10	0.10	0.10
102	2.20	0.10	0.10	0.10
103	2.20	0.10	0.10	0.10
104	2.20	0.10	0.10	0.10
105	2.20	0.10	0.10	0.10

Estimated volume total: 1,111,111 Puts 2118
Previous day's open int. Call 42172 Puts 30296

LIFE JAPANESE FUTURES OPTIONS

Strike	Call	Put	Call	Put
95	2.20	0.10	0.10	0.10
96	2.20	0.10	0.10	0.10
97	2.20	0.10	0.10	0.10
98	2.20	0.10	0.10	0.10
99	2.20	0.10	0.10	0.10
100	2.20	0.10	0.10	0.10
101	2.20	0.10	0.10	0.10
102	2.20	0.10	0.10	0.10
103	2.20	0.10	0.10	0.10
104	2.20	0.10	0.10	0.10
105	2.20	0.10	0.10	0.10

Estimated volume total: 1,111,111 Puts 2118
Previous day's open int. Call 42172 Puts 30296

LIFE SWISS FUTURES OPTIONS

Strike	Call	Put	Call	Put
95	2.20	0.10	0.10	0.10
96	2.20	0.10	0.10	0.10
97	2.20	0.10	0.10	0.10
98	2.20	0.10	0.10	0.10
99	2.20	0.10	0.10	0.10
100	2.20	0.10	0.10	0.10
101	2.20	0.10	0.10	0.10
102	2.20	0.10	0.10	0.10
103	2.20	0.10	0.10	0.10
104	2.20	0.10	0.10	0.10
105	2.20	0.10	0.10	0.10

Estimated volume total: 1,111,111 Puts 2118
Previous day's open int. Call 42172 Puts 30296

LIFE DOLLAR FUTURES OPTIONS

Strike	Call	Put	Call	Put
95	2.20	0.10	0.10	0.10
96	2.20	0.10	0.10	0.10
97	2.20	0.10	0.10	0.10
98	2.20	0.10	0.10	0.10
99	2.20	0.10	0.10	0.10
100	2.20	0.10	0.10	0.10
101	2.20	0.10	0.10	0.10
102	2.20	0.10	0.10	0.10
103	2.20	0.10	0.10	0.10
104	2.20	0.10	0.10	0.10
105	2.20	0.10	0.10	0.10

Estimated volume total: 1,111,111 Puts 2118
Previous day's open int. Call 42172 Puts 30296

LIFE POUND FUTURES OPTIONS

Jan	91.18	91.18	91.10	91.12
Feb	91.37	91.37	91.32	91.34
Dec	91.48	91.44	91.42	91.45
Mar	91.67	91.67	91.62	91.66

Estimated volume 34396 (41406)
Previous day's open int. 178936 (180796)

THREE MONTH ECU
ECU in points of 100%

	Close	High	Low	Prev
Dec	90.00	90.04	89.97	90.02
Mar	90.44	90.40	90.33	90.42

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on next page

NASDAQ NATIONAL MARKET

3:15 pm prices November 1

[illegible]

3:20 am please November 19

[illegible]**COLOMBIA**

The FT propose
to publish this
survey on
December 6
This survey will be
read in 16
countrie
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includin
Colombia where it
will be wide
distributed. In
Europe 89% of the
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on 071 873 3447
or fax 071 873
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FT SURVEYS

*Data source: Professional
Innovations Community, IOR*

FF SURVEYS

AMERICA

Dow resumes slide after Monday's brief recovery

Wall Street

US equities resumed their downward course after Monday's brief rally, with share prices falling sharply across the board in heavy trading yesterday morning, writes Patrick Harrington in New York.

By 1 pm the Dow Jones Industrial Average was down 56.80 at 2,916.92, near its lows for the day. The more broadly based Standard & Poor's was also markedly lower at mid-session, down 7.24 at 378.05 at 1 pm. The biggest decline, however, was posted by the Nasdaq composite of over-the-counter stocks, which plunged 13.36 to 521.37.

Turnover on the NYSE was exceptionally heavy at 136m shares by 1 pm. Declines outpaced rises by more than six to one, an indication of the weight of the selling pressure.

The market took its cue from overnight and early morning losses on foreign stock exchanges, particularly London, where US stocks ran into sellers before New York opened. Concern about the grim outlook for the US economy, and the absence of fresh policy initiatives to stimulate growth from the White House, also contributed to the selling. Some analysts also pointed

out that dealers and specialist market-makers who were forced to buy unwanted stock during Friday's collapse took the opportunity to offload a portion of that inventory yesterday morning, after Monday's brief recovery.

Among individual stocks, leading computer issues were damaged by a downgrade from Mr Stephen Smith, analyst at brokerage house PaineWebber. Among those affected were IBM, down 8 1/4 to \$85.00, Compaq, down \$1 at \$24.00, Digital Equipment, \$1 1/2 lower at \$61.00, and Tandem Computers, down \$ 1/2 at \$9.00.

There were a few rare gains yesterday, including Salomon, up 5 1/4 at \$28 1/4 on reports of major job cuts in its struggling investment banking and equities divisions, and Great Lakes Chemical, up 1 1/2 at \$10.00 on the news that the company's stock is to be added to the S&P 500 index after the market closes this week.

AT&T fell 1 1/2 to \$35.00 after the telecommunications group told analysts to expect a big charge for costs of accounting for retiree benefits. The company, however, said the charge would be well below the \$16bn originally rumoured.

The news that McDonnell Douglas is close to selling a 40 per cent stake in its com-

mercial airline operations to a Taiwanese company failed to help the aerospace group's shares, which fell 1 1/2 to \$71.00.

The correction among over-the-counter stocks continued unabated. Biotechnology stocks again bore the brunt of the selling, with Amgen \$1 1/2 lower at \$53.00, Medimmune \$4 1/2 weaker at \$38.00, Xoma \$1 lower at \$16.00, Immune Response down \$2 at \$35.00, and Centocor down \$1 1/2 at \$45.00. Liposome Technology, which issued an additional 3m shares of its common stock at \$9.375 yesterday, fell 5 1/2 to \$9.00.

Canada

TORONTO almost matched Friday's fall at midday, the TSE 300 composite index dropping 37.2 to 3,513.4. Declines led shares by \$13 to 125 in volume of 14.6m shares valued at C\$177m.

Thirteen of the TSE's 14 indices were weaker, with gold shares the lone exception.

Among active stocks CAZ Industries was steady at C\$6.00, Nova Corp fell C\$1/2 to C\$7.00, and Telus Corp dropped C\$1/2 to C\$14.00.

In natural resources, Metall Mining was unchanged at C\$10.00, Hemlo Gold was up C\$1/2 at C\$11.00, and American Barrick rose C\$1/2 to C\$29.00.

Sentiment warms towards Dutch insurers

Investors worried about the UK could look across the North Sea, says Richard Lapper

INVESTORS sceptical about UK insurance stocks might usefully take a look across the North Sea to their Dutch counterparts, which could be poised for a period of strength.

Although the leading Dutch companies have had a patchy year so far, market sentiment towards them is beginning to turn, encouraged by evidence that they are in better shape than insurers elsewhere in northern Europe.

One pointer was the remarkable resilience in the share price of the country's biggest insurer, Internationale Nederlanden Group (ING), last Friday following news of disastrous losses at its reinsurance subsidiary.

Another is in the share prices of Aegon and Amey, which have increased by about 10 per cent since the beginning of November.

If the rally is sustained, it will reinforce the view of those who believe that Dutch insurers represent an attractive alternative for investors who

are keen to retain holdings in the sector but who are disillusioned with the poor performance of the UK composites.

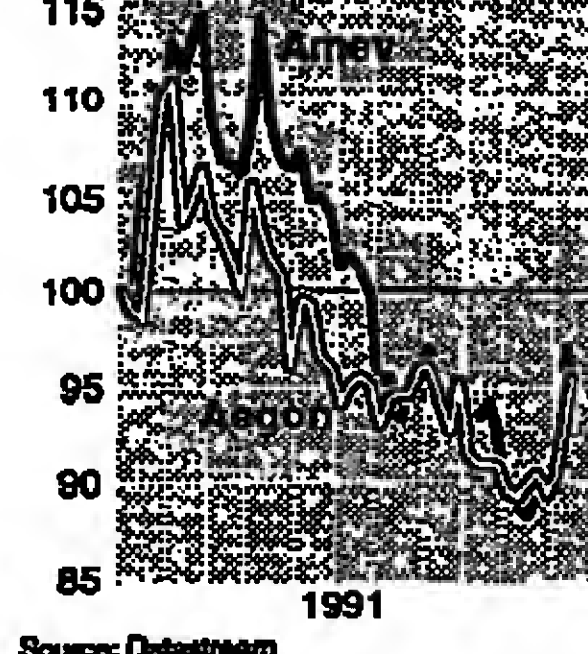
The Dutch market is relatively open and more closely resembles that of the UK than any other EC member state. This means that Dutch companies are less protected than those in other European markets from the competitive pressures which will be unleashed by European liberalisation, says Mr Angus Runciman at Banque Nationale de Paris.

ING's problems this week are the latest in what has been an erratic year for Europe's biggest banking and insurance group, created by the merger last year of Nationale Nederlanden with NMB Postbank.

As in the case of the UK's composites, ING was battered by the European storms of January 1990 - its non-life business made losses of F15.5bn in 1990, but, unlike its British counterparts, the group has recovered strongly this year, reporting good first-half net profits up 19 per cent.

Share prices relative to the

Dutch Tendency Index



Source: De Nederlandsche Bank

But on Friday the group revealed the full extent of problems at its reinsurance subsidiary, NRG, when it announced that losses were accumulating at Victory, the UK reinsurance company acquired by NRG in 1980. ING will pump over F160m into the group, buying out minority shareholders and bolstering reserves against loss-making liability business. For a company frequently

out of favour with investors, the transaction should have had a disastrous effect, yet the share price improved 60 cents to F148.70.

The recent rise in Amey and Aegon, meanwhile, appears to have been influenced by the prospect of lower interest rates in the Netherlands on hints that German interest rates, which have a direct influence on Dutch policy, will remain flat, says Mr Tom Bennett of Banque Paribas Capital Markets.

Mr Bennett says that because of the structure of their life funds, whose liabilities are linked to the yield on a basket of government funds, Dutch companies are particularly well placed to benefit from lower interest rates.

Aegon has also been helped by its success in obtaining a listing on the New York Stock Exchange this month. The company had previously traded on the over-the-counter market in the US. Mr Heine Hakker, who follows Dutch insurance stocks for Barclays

de Zoete Wedd in Amsterdam, says the company has also been supported by news that it has up to \$500m available to fund its expansion in the US life market, from which it derives about 50 per cent of its income.

Analysts suggest that fundamental factors are also at work. Dutch insurance stocks are "extremely cheap", with price/earnings ratios of between 7 and 8, adds Mr Bennett.

Furthermore, Dutch insurers are more genuinely composite than their UK equivalents, with the less volatile life business accounting for 35 per cent of ING's income, 41 per cent of Aegon's and 60 per cent of Amey's.

According to Mr Angus Runciman, the Dutch companies have been badly affected by the poor performances of their UK and Scandinavian competitors. "The market is now beginning to realise that they are in nowhere near as bad a state as it thought," he says.

ASIA PACIFIC

Most of region rebounds as Nikkei closes lower

Tokyo

HOPE OF a rebound after Monday's sharp decline were dashed yesterday, as share prices closed lower after a volatile session dominated by arbitrage-related trading, writes Emiko Terazono in Tokyo.

The Nikkei average lost 73.26 to end at the day's low of 23,326.86 after a high of 23,673.24. The market firmed in the morning on the overnight rally on Wall Street, but arbitrage-related selling pushed the index down in the afternoon.

Volume remained low at 280m shares. In spite of the fall in the index, rises led declines by 444 to 286 with 177 issues unchanged. The Topix index picked up 2.86 to 1,773.60 but, in London, the Nikkei 50 index retreated 10.61 to 1,319.33.

The spate of interim earnings announcements has sent jitters through the market. Many companies have announced downward revisions for the full year, with some manufacturers projecting double-digit declines in profits.

In addition, the time lag between last week's official discount rate cut and next week's reduction in interest rates for postal savings has sent investors looking for better returns to offload their equity holdings, and shift funds into the 10-year postal deposits. Analysts noted heavy selling by investment trusts trying to move out of the stock market.

Finally, the new listing by Sony Music Entertainment, scheduled for the end of this week, is troubling investors. Some traders pointed out that the pre-listing auction for Sony Music shares was one of the worst in recent history. They fear that an over-supply of new paper, in current conditions of sluggish demand, could undermine the market.

Large-capital issues were actively bought in the first half

of the session, but buying failed to be sustained and some stocks lost ground on profit-taking. Nippon Steel managed a gain of Y3 at Y376 but Mitsubishi Heavy Industries was off Y2 on balance at Y858.

Due to concern over selling of large-capital shares by investment trusts and other institutional investors, some investors turned to speculative issues. Toyota Ink, the most active stock of the day, forged ahead Y68 to Y890 and Clarion rose Y70 to Y1,460.

Rubber companies advanced on hopes of higher sales triggered by growing calls for Aids prevention. Okamoto Industries surged Y100 to Y1,020, and Japan Synthetic Rubber Y75 to Y690.

In Osaka, the OSE average shed 45.09 to 35,345.50 in volume of 43m shares. Some high-priced issues and speculative stocks were higher, but most investors remained cautious.

Roundup

MOST PACIFIC Rim markets, with the exception of Seoul, recovered from Monday's falls.

NEW ZEALAND closed firmer but below the day's high as lingering nervousness about Wall Street kept buyers cautious. The NZSE 100 index was finally 10.79 up at 1,495.57 after touching 1,503.71. Turnover expanded to NZ\$22.5m from NZ\$16.7m.

TAIWAN finished stronger after moderately active trading, belatedly encouraged by the interest rate cut on Monday. The weighted index moved forward 60.25 to 4,480.94 as turnover increased to T\$21.49bn from T\$20.42bn.

AUSTRALIA gained ground after the positive close on Wall Street overnight. The All Ordinaries index ended 10.3 ahead at 1,656.58 in turnover of A\$256m, against A\$294m.

News Corp put on 10 cents to A\$15.34 after Moody's Investors Service said it is continuing its

review of the long-term credit ratings of News Corp subsidiaries, but that it had changed the direction of its review to a possible upgrade from a possible downgrade.

MANILA ended narrowly mixed up 2.66 to 1,102.31 in turnover of 84.1m pesos.

SEOUL tumbled for the eighth day in a row on news that the Hyundai Group's owner had refused to pay back-taxes and penalties assessed for allegedly illegal stock transactions. The composite index finished 7.74 weaker at 656.01 in turnover of Won157.65bn, after Won138.5bn.

HONG KONG rose sharply in brisk trading, recovering virtually all of its previous day's decline. The Hang Seng index shed 63.02 to 4,261.25 in turnover of HK\$2.5bn. Banks registered the day's best gains, followed by property counters and the commerce and industrial sectors.

SINGAPORE registered steady rises during the day, close near the day's best. The Straits Times Industrial index rallied 19.78 to 1,439.55. Volume fell to S\$119m from S\$207m.

KUALA LUMPUR saw profit-taking in the afternoon, the composite index adding a net 7.04 at 556.64. Volume shrank to M\$68m from M\$188m.

BANGKOK jumped across a broad front in the last 10 minutes of trading on news that the military junta had bowed to public pressure to amend the draft constitution. The SET index ended 25.16 or 3.85 per cent higher at 678.52 on turnover of B\$3.51bn.

KARACHI established a new high on news that Credit Lyonnais was setting up a \$25.7m Pakistan growth fund. The KSE 50-share index added 20 to 2,342.

BOMBAY also reached a record peak, responding to better than expected interim results. The BSE index climbed 52.63 or 2.8 per cent to 1,924.15.

EUROPE

Bourses split in reflection of US volatility

ONCE AGAIN, bourse performance split between markets which closed early, and were exposed only to Wall Street's Monday recovery, and those which reflected its acceleration of decline in Tuesday morning trading, writes Our Markets Staff.

PARIS continued to fall in the wake of Monday's interest rate rise and Wall Street's weakness. The CAC 40 index closed at 1,765.09, or 18.10 down on 1,783.19. Turnover of FF3.3bn after Monday's exceptionally heavy FF3.8bn.

In the oil sector, Elf Aquitaine was down FF9 to FF408 while Total dipped FF28 to FF1,017. Among the smaller stocks, Agnif dropped 2.10 to FF9.33 before closing FF9.35 down at FF9.40 with a relatively heavy 44,000 shares traded.

AMSTERDAM concentrated on KLM which soared as high as FF14.80 in an initial reaction to reports that British Airways was going to take it over. But it fell back to close only FF1.90 higher at FF19.40 as the market discounted the story as an attempt by the trade unions to influence the talks between the two airlines.

Elsewhere, the market was generally weaker in the face of the fall on Wall Street. The CBS Tendency index fell 0.6 to 90.0. The publisher Elsevier closed 50 cents lower at FF96.90, after a high of FF98.70 as a buyer over the past four trading days stepped out of the market.

MILAN was led higher by Montedison which rose 3.7 per cent on optimism that the restructuring of its sugar and edible oil businesses would enhance earnings. The Comit index added 3.29 to 514.45 in turnover of L1,122.2m, closing at near Monday's L1,88bn.

Montedison put on L46 to L1,285 on foreign buying, then gained further on the kerb to end the day at L1,293. There were also rumours that a subsidiary of Montedison might win the contract to build a high-speed rail link between

SOUTH AFRICA

JOHANNESBURG saw its non-gold shares reverse initial gains to close softer. The all index fell 7 to 3,457 as the industrial index lost 9 to 4,195. But the all-gold index gained 17 to 1,113 as the bullion price rose above \$362.

FT-SE Eurotrack 100 - Nov 19							
Hourly changes							
Open	10 pm	11 am	Noon	1 pm	2 pm	3 pm	Close
1088.39	1088.07	1085.42	1082.94	1082.02	1078.23	1078.39	1075.11
Day's High 1088.40			Day's Low 1074.70				
Nov 18		Nov 15		Nov 14		Nov 13	
1084.16		1108.27		1109.78		1104.90	
						1106.72	

Data source: Reuters (FT-SE)

Milan and Genoa

There was also speculative buying needed for Alivar and Sme, two food groups, as well as the national airline Alitalia. Alitalia added 2.2 per cent or L96 to L705 on privatisation hopes before falling back to L656.

ZURICH fell in high volume on the US trade deficit and Wall Street's weak opening. One dealer said that most selling orders came from foreign investors as the Credit Suisse index retreated 6.2, or 1.3 per cent to 477.0.

Brown Boveri bearers fell SF7140 to SF73,590 and topped the active list as traders talked of a drop in orders, the US

recession, and group nine-month figures due today.

FRANKFURT moved quietly towards today's holiday, but a good start ran into problems with sell positions overhanging the market, and after a fall of only 0.19 to 658.79 in the FAZ index at mid-session the DAX closed 12.88 lower at 1,599.05.

Volume fell from DM6.4bn to DM4.5bn, reflecting the holiday and the legitimate concern of traders who, after last Friday, did not want to be exposed to two days of Wall Street trading before they come back to work tomorrow.

The main results of the day, covering nine months from Hoechst, were as expected and

POLAND'S fledgling stock exchange moved into step with world stock markets at its weekly session yesterday, during which all eight domestic stocks suffered their worst falls since the exchange opened last spring, writes Christopher Bobinski in Warsaw.

The Exbud construction company, the exchange's best performer, saw its shares fall to Zl 370,000 (US\$23) from a record high of Zl 390,000 set last week, with Zl 4.7bn worth of Exbud shares changing hands.

Trading in stocks of three companies - the Krosno glass works, the Zywiec brewery and the Tonsil electronics works - was suspended when sellers exceeded buyers five-fold. The exchange, based on the French bourse system, limits price falls in any one session to 10 per cent.

left the shares only DM1.20 lower at DM228.60.

OSLO saw a 3.6 per cent fall in the bourse, one of 7.5 per cent in the banking index and a drop of NKr1.80, or 17 per cent to NKr6.70 in Den norske Bank, Norway's biggest bank, which said last week that it might need new preference capital. Traders did not like the conjunction of the 15.2 fall to 406.50 in the all-share index, and active trading with turnover worth NKr370.5m.

HELSINKI reverted to a decline in markka terms, the Hex index falling 11.9 to 858.2. International analysts had been cautious about prospects following last week's effective devaluation, and Friday's 50-point rise in the index.

VIENNA, recently somnolent and depressed, took the cue from Wall Street's Monday recovery and its early closing ATX index recouped 10.81 to 997.95.

ISTANBUL fell on profit-taking following Monday's 7.7 per cent rise and a 15.5 per cent gain last week, the market index falling 67.36 to 3,311.43.

Another sound performance.

Extract from the Interim Report

"Our excellent progress since privatisation provides a firm base for the future. We are confident that our customers can look forward to a better quality product, a higher level of service, improved customer care and a cleaner environment and that our shareholders have a company that is in good shape."

Bernard Henderson, C.B.E.

Chairman

Interim results for the six months to 30th September 1991 (unaudited).

Profit before tax	£91.9m	up	8.9%
Earnings per share	29.1p	up	9.0%
Interim Dividend	6.3p per share	up	8.6%
Investment expenditure	£150.2m	up	59.4%



The interim results will be posted to shareholders on 21st November 1991. Copies may be obtained from the Company Secretary, Anglian House, Ambury Road, Cambs PE1 8NZ.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY NOVEMBER 18 1991								FRIDAY NOVEMBER 15 1991					DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)	
Australia (69)	155.91	-1.6	129.10	127.53	130.26	131.78	-1.8	4.59	158.48	132.82	130.13	134.56	134.13	160.31	112.74	122.74	
Austria (20)	171.97	+1.8	142.39	140.85	143.57	143.48	-0.3	2.00	169.19	141.80	138.93	144.28	143.94	222.37	153.85	202.90	
Belgium (47)	135.19	+1.4	112.21	111.37	112.74	111.15	-0.6	5.33	134.91	112.56	110.97	114.37	114.31	151.20	118.04	133.74	
Canada (115)	142.28	+0.5	117.61	116.37	116.86	116.21	+0.3	3.20	141.55	116.22	120.53	115.87	144.28	126.49	125.34	125.34	
Denmark (137)	263.40	+1.0	218.10	215.45	220.05	222.72	-0.9	1.58	260.61	216.58	214.16	224.10	225.78	270.56	217.74	256.10	
Finland (15)	168.19	-0.8	126.18	125.69	126.53	125.03	+0.3	1.18	167.91	125.61	124.48	126.15	126.15	141.19	141.19	141.19	
France (109)	145.12	-0.8	120.16	119.70	121.23	120.03	-2.7	3.55	146.33	122.64	120.15	124.61	125.26	119.17	141.39	141.39	
Germany (65)	113.75	-0.5	94.19	93.05	95.03	95.03	-1.4	2.43	113.18	94.86	92.95	96.38	96.38	125.35	94.15	119.44	
Hong Kong (59)	173.17	-1.5	143.39	141.55	144.25	143.39	-1.6	4.26	175.86	147.29	144.40	149.77	149.77	175.86	119.63	123.78	
Ireland (16)	161.89	-0.4	134.05	132.42	135.26	137.34	-2.2	3.65	162.55	136.24	133.48	136.43	140.39	182.46	133.63	153.02	
Italy (77)	71.39	+0.5	59.11	58.39	56.64	64.75	-1.2	3.58	71.06	59.55	58.34	60.56	62.52	86.23	64.76	73.94	
Japan (774)	134.87	-1.9	111.67	110.32	112.69	110.32	-2.3	0.77	137.44	115.19	112.86	117.01	116.66	148.97	118.23	129.91	
Malaysia (36)	207.65	-3.2	167.80	163.73	168.09	213.30	-3.4	2.43	209.66	167.55	165.15	170.55	170.55	247.78	185.38	195.38	
Netherlands (31)	162.39	-0.4	122.05	120.96	123.15	121.83	-2.1	1.10	160.63	122.12	115.33	119.16	147.00	144.34	125.70	134.24	
New Zealand (14)	47.77	-2.5	39.36	39.08	39.91	44.85	-3.2	6.20	48.99	41.06	40.23	41.72	41.81	54.64	41.18	48.88	
Norway (10)	121.21	-0.1	101.37	100.51	101.52	100.63	-0.9	3.20	121.55	101.08	100.08	102.33	102.33	122.73	100.08	118.33	
Singapore (38)	203.02	-2.8	169.11	166.06	169.61	150.63	-3.4	2.24	203.50	175.08	171.53	177.89	161.65	213.61	151.63	156.16	
South Africa (61)	267.10	-0.1	221.17	218.47	223.15	175.05	-1.4	2.80	267.90	224.02	216.48	227.63	217.99	269.05	173.00	169.99	
Spain (183)	143.35	-0.3	122.16	121.38	122.91	114.10	-1.4	4.32	148.29	122.56	115.17	122.21	117.12	141.19	117.12	122.21	
Sweden (38)	179.38	-0.3	143.57	141.82	146.50	150.80	-2.4	2.96	174.18	145.98	142.63	149.73	155.58	202.12	146.60	166.00	
Switzerland (55)	98.20	-0.5	81.31	80.33	82.06	96.88	-2.2	2.33	95.66	82.21	80.02	84.03	83.81	100.67	82.17	92.55	
United Kingdom (240)	179.49	-0.5	148.83	146.90	149.83	146.83	-1.7	5.01	180.42	151.69	148.13	153.63	151.21	187.44	156.77	185.76	
World Index (2788)	145.46	-0.5	125.24	124.71	127.39	129.77	-0.5	3.47	152.25	127.50	125.03	129.68	141.44	159.59	126.69	132.60	
Europe (836)	142.74	-0.2	118.19	116.75	119.26	119.48	-1.8	4.04	143.08	119.40	117.47	121.93	121.52	151.63	125.50	138.79	
Nordic (107)	179.73	+0.1	148.84	147.03	150.16	148.92	-1.8	2.17	179.51	150.45	147.40	152.67	151.25	200.81	155.25	193.20	
Pacific Basin (718)	136.20	-1.9	112.78	111.41	113.79	112.43	-2.2	1.11	138.81	116.23	113.59	118.21	115.00	145.92	117.86	127.91	
Euro-Pacific (1544)	139.14	-1.2	115.21	113.80	116.24	116.02	-2.1	2.31	140.84	116.04	113.54	119.93	116.43	147.66	121.99	132.26	
Asia-Pacific (2223)	125.15	-0.5	102.17	101.35	103.21	102.17	-1.6	3.12	126.07	102.17	100.22	102.99	102.99	129.80	100.22	112.11	
Europe Ex. UK (56)	120.76	+0.0	99.59	98.80	100.52	102.67	-1.6	3.31	122.77	101.22	99.19	102.67	104.53	129.80	100.53	121.81	
Pacific Ex. Japan (244)	149.34	-1.8	123.65	122.17	124.78	132.01	-2.1	1.49	152.24	127.59	125.02	129.62	134.84	153.19	111.40	118.16	
World Ex. US (1737)	141.35	-1.1	117.08	115.86	118.14	117.74	-2.0	2.34	143.01	119.65	117.44	121.75	120.09	148.16	122.32	130.30	
World Ex. UK (2023)	141.35	-1.1	117.08	115.86	118.14	117.74	-2.0	2.34	143.01	119.65	117.44	121.75	120.09	148.16	122.32	130.30	
World Ex. Japan (2223)	146.64	-0.5	119.32	118.22	120.56	129.56	-1.0	2.61	145.40	121.86	119.44	123.83	130.93	148.86	122.32	130.30	
World Ex. Japan (2788)	152.46	-0.1	125.24	124.71	127.39	129.77	-0.5	3.47	152.25	127.50	125.03	129.68	141.44	159.59	126.69	132.60	
The World Index (2285)	145.46	-0.5	125.24	124.71	127.39	129.77	-0.5	2.61	146.21	122.54	120.06	124.52	131.33	149.37	123.28	126.69	